

DEPARTMENT OF THE TREASURY**Financial Crimes Enforcement Network**

31 CFR Parts 1010, 1020, 1021, 1022, 1023, 1024, 1025, 1026, 1027, 1028, 1029, and 1030

RIN 1506-AB52

Anti-Money Laundering and Countering the Financing of Terrorism Programs

AGENCY: Financial Crimes Enforcement Network (FinCEN), Treasury.

ACTION: Notice of proposed rulemaking.

SUMMARY: FinCEN is proposing a rule to strengthen and modernize financial institutions' anti-money laundering and countering the financing of terrorism (AML/CFT) programs pursuant to a part of the Anti-Money Laundering Act of 2020 (AML Act). The proposed rule would require financial institutions to establish, implement, and maintain effective, risk-based, and reasonably designed AML/CFT programs with certain minimum components, including a mandatory risk assessment process. The proposed rule also would require financial institutions to review government-wide AML/CFT priorities and incorporate them, as appropriate, into risk-based programs, and would provide for certain technical changes to program requirements. This proposal also further articulates certain broader considerations for an effective and risk-based AML/CFT framework as envisioned by the AML Act. In addition to these changes, FinCEN is proposing regulatory amendments to promote clarity and consistency across FinCEN's program rules for different types of financial institutions.

DATES: Written comments may be submitted on or before September 3, 2024.

ADDRESSES: Comments may be submitted by any of the following methods:

- *Federal E-rulemaking Portal:* <http://www.regulations.gov>. Follow the instructions for submitting comments. Refer to Docket Number FINCEN-2024-0013.

- *Mail:* Policy Division, Financial Crimes Enforcement Network, P.O. Box 39, Vienna, VA 22183. Refer to Docket Number FINCEN-2024-0013.

Please submit comments by one method only.

FOR FURTHER INFORMATION CONTACT: The FinCEN Regulatory Support Section at 1-800-767-2825 or electronically at frc@fincen.gov.

SUPPLEMENTARY INFORMATION:

I. Scope

The proposed rule would amend FinCEN's regulations that prescribe the minimum requirements for AML/CFT programs for financial institutions (known as "program rules").¹ For the purposes of the program rules, "financial institutions" include: banks; casinos and card clubs (casinos); money services businesses (MSBs); brokers or dealers in securities (broker-dealers); mutual funds; insurance companies; futures commission merchants and introducing brokers in commodities; dealers in precious metals, precious stones, or jewels; operators of credit card systems; loan or finance companies; and housing government sponsored enterprises.²

II. Background

A. The Bank Secrecy Act

Enacted in 1970 and amended several times since, the Currency and Foreign Transactions Reporting Act, generally referred to as the Bank Secrecy Act (BSA),³ is designed to combat money laundering, the financing of terrorism, and other illicit finance activity risks (collectively, ML/TF). To fulfill the purposes of the BSA, Congress has authorized the Secretary of the Treasury

¹ The program rules are located at 31 CFR 1020.210 (banks), 1021.210 (casinos and card clubs), 1022.210 (money services businesses), 1023.210 (brokers or dealers in securities, or broker-dealers), 1024.210 (mutual funds), 1025.210 (insurance companies), 1026.210 (futures commission merchants and introducing brokers in commodities), 1027.210 (dealers in precious metals, precious stones, or jewels), 1028.210 (operators of credit card systems), 1029.210 (loan or finance companies), and 1030.210 (housing government sponsored enterprises).

² See 31 CFR 1010.100(t) and (ff) for a list of financial institutions defined by FinCEN with AML/CFT program requirements. On February 15, 2024, FinCEN proposed certain Bank Secrecy Act (BSA) requirements for investment advisers that, among other things, would add investment advisers in the definition of "financial institution" under the BSA and impose BSA program, reporting, and recordkeeping requirements. The proposed rule for certain investment advisers does not generally reflect proposals contained in this document and instead reflects current program requirements for financial institutions engaged in activity that is similar to, related to, or a substitute for activities of investment advisers. See Anti-Money Laundering/Countering the Financing of Terrorism Program and Suspicious Activity Report Filing Requirements for Registered Investment Advisers and Exempt Reporting Advisers, 89 FR 12108 (Feb. 15, 2024), available at <https://www.federalregister.gov/documents/2024/02/15/2024-02854/financial-crimes-enforcement-network-anti-money-laundering-countering-the-financing-of-terrorism>.

³ Certain parts of the Currency and Foreign Transactions Reporting Act, its amendments, and the other statutes relating to the subject matter of that Act, have come to be referred to as the BSA. These statutes are codified at 12 U.S.C. 1829b, 12 U.S.C. 1951-1960, 18 U.S.C. 1956, 18 U.S.C. 1957, 18 U.S.C. 1960, and 31 U.S.C. 5311-5314 and 5316-5336 and notes thereto.

(Secretary), among other things, to administer the BSA and require financial institutions to keep records and file reports that, among other purposes, "are highly useful in criminal, tax, or regulatory investigations, risk assessments, or proceedings," or in the conduct of "intelligence or counterintelligence activities, including analysis, to protect against terrorism."⁴ The Secretary has delegated the authority to implement, administer, and enforce compliance with the BSA and its associated regulations to the Director of FinCEN (Director).⁵ Through the exercise of this delegated authority, FinCEN is authorized to require each financial institution to establish an AML program to ensure compliance with the BSA and guard against ML/TF.⁶

Since its original enactment, Congress has expanded the BSA to address other aspects of AML/CFT compliance. In 1992, the Annunzio-Wylie Anti-Money Laundering Act⁷ gave the Secretary authority to require financial institutions, as defined in the BSA regulations, to "carry out" AML programs and to prescribe minimum standards for such programs, including: "(A) the development of internal policies, procedures, and controls, (B) the designation of a compliance officer, (C) an ongoing employee training program, and (D) an independent audit function to test programs."⁸ Later, the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (USA PATRIOT Act) further amended the BSA, reinforcing the framework established earlier by the Annunzio-Wylie Anti-Money Laundering Act, to require, among other things, customer identification program requirements and the expansion of AML program rules to cover certain other industries (e.g., credit unions and futures commission merchants).⁹ The USA PATRIOT Act also made it mandatory for financial institutions to maintain AML programs that meet minimum prescribed standards.¹⁰ Over

⁴ 31 U.S.C. 5311(1).

⁵ Treasury Order 180-01 (Jan. 14, 2020), Paragraph 3, available at <https://home.treasury.gov/about/general-information/orders-and-directives/treasury-order-180-01>.

⁶ 31 U.S.C. 5318(a)(2), (h)(1), and (h)(2).

⁷ Section 1517 of the Annunzio-Wylie Anti-Money Laundering Act, Public Law 102-550, 106 Stat. 3672 (Oct. 28, 1992).

⁸ 31 U.S.C. 5318(h)(1), as added by section 1517(b) of the Annunzio-Wylie Anti-Money Laundering Act, Public Law 102-550 (Oct. 28, 1992).

⁹ 31 U.S.C. 5312(a)(2)(E) and 31 U.S.C. 5312(c), as added by section 321 of the USA PATRIOT Act, Public Law 107-56, 115 Stat. 272 (Oct. 26, 2001).

¹⁰ 31 U.S.C. 5318(h), as added by section 352 of the USA PATRIOT Act (Pub. L. 107-56).

time, FinCEN incorporated these standards and implemented additional requirements for certain financial institutions, such as customer due diligence (CDD) requirements, into the program rules.¹¹ Finally, the BSA was further amended by the AML Act and codified at 12 U.S.C. 1829b, 12 U.S.C. 1951–1960, 18 U.S.C. 1956, 18 U.S.C. 1957, 18 U.S.C. 1960, and 31 U.S.C. 5311–5314 and 5316–5336 and notes thereto.

B. The AML Act

On January 1, 2021, Congress enacted the William M. (Mac) Thornberry National Defense Authorization Act for Fiscal Year 2021 (FY21 NDAA), of which the AML Act was a component.¹² Congress noted in its Joint Explanatory Statement (JES) of the Committee of Conference accompanying the FY21 NDAA that: “the current [AML/CFT] regulatory framework is an amalgamation of statutes and regulations that are grounded in the [BSA], which the Congress enacted in 1970. This decades-old regime, which has not seen comprehensive reform and modernization since its inception, is generally built on individual reporting mechanisms (*i.e.*, currency transaction reports (CTRs) and suspicious activity reports (SARs)) and contemplates aging, decades-old technology, rather than the current, sophisticated AML compliance systems now managed by most financial institutions.”¹³ Congress further stated that the AML Act “comprehensively update[s] the BSA for the first time in decades and provide[s] for the establishment of a coherent set of risk-based priorities.”¹⁴ Among other objectives, Congress intended for the AML Act to require “more routine and systemic coordination, communication, and feedback among financial institutions, regulators, and law enforcement to identify suspicious financial activities, better focusing bank resources to the AML task, which will increase the likelihood for better law enforcement outcomes.”¹⁵ The AML Act also notes in section 6002 that one

of its purposes is “to encourage technological innovation and the adoption of new technology by financial institutions to more effectively counter money laundering and the financing of terrorism.”¹⁶

With respect to financial institutions’ AML/CFT programs, section 6101(b) of the AML Act makes several changes to the BSA’s AML program requirements.

First, section 6101(b) amends the BSA at 31 U.S.C. 5318(h)(2)(B) with the following, “[i]n prescribing the minimum standards for [AML/CFT programs], and in supervising and examining compliance with those standards, the Secretary of the Treasury, and the appropriate Federal functional regulator (as defined in section 509 of the Gramm-Leach-Bliley Act (12 U.S.C. 6809)) shall take into account” certain factors, which are further described in Section III.A.

Second, section 6101(b) requires the Secretary, in consultation with the Attorney General, appropriate Federal functional regulators, relevant State financial regulators, and relevant national security agencies, to establish and make public government-wide anti-money laundering and countering the financing of terrorism priorities (AML/CFT Priorities) and, in consultation with the Federal functional regulators and relevant State financial regulators, to promulgate regulations, as appropriate, to incorporate those priorities into revised program rules. FinCEN issued the AML/CFT Priorities on June 30, 2021.¹⁷ Further, section 6101(b) requires that the incorporation of the AML/CFT Priorities, as appropriate, into risk-based AML/CFT programs must be included as a measure on which financial institutions are supervised and examined for compliance with those obligations.

Third, section 6101(b) expands the BSA’s program rule requirement to

include a reference to CFT in addition to AML.

Fourth, section 6101(b) provides that the duty to establish, maintain, and enforce an AML/CFT program shall remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to, oversight and supervision by, the Secretary and the appropriate Federal functional regulator.

As described in more detail below, in proposing this rule, FinCEN has taken into account the factors specified in section 6101(b), and the proposed rule would implement the new statutory requirements.¹⁸

C. FinCEN’s Effectiveness Advance Notice of Proposed Rulemaking (ANPRM)

Prior to the enactment of the AML Act, FinCEN published an ANPRM seeking public comment on potential regulatory amendments to increase the effectiveness of the current program rules (Effectiveness ANPRM).¹⁹ The Effectiveness ANPRM sought public comment on a number of issues, including whether FinCEN should define an “effective and reasonably designed”²⁰ AML program as one that: (1) “identifies, assesses, and reasonably mitigates the risks resulting from illicit financ[e] activity—including terrorist financing, money laundering, and other related financial crimes—consistent with both the institution’s risk profile and the risks communicated by relevant government authorities as national AML priorities;”²¹ (2) “assures and monitors compliance with the recordkeeping and reporting requirements of the BSA;”²² and (3) “provides information with a high degree of usefulness to government authorities consistent with both the financial institution’s risk assessment and the risks communicated by relevant government authorities as national AML priorities.”²³ The Effectiveness ANPRM signaled FinCEN’s intention, even prior to the AML Act, for AML/CFT programs to provide financial institutions greater flexibility in the allocation of resources and greater alignment of priorities across industry and government, resulting in the enhanced effectiveness and efficiency of AML/CFT programs.²⁴

¹¹ See Customer Due Diligence Requirements for Financial Institutions, 81 FR 29398 (May 11, 2016).

¹² Public Law 116–283 (Jan. 1, 2021).

¹³ H.R. Rep. No. 6395 (2020) at pp. 731–732 (Joint Explanatory Statement of the Committee of Conference), available at <https://docs.house.gov/billsthisweek/20201207/116hrpt617-JointExplanatoryStatement.pdf>.

¹⁴ *Id.*

¹⁵ *Id.* See also Government Accountability Office (GAO) report, “Anti-Money Laundering: Better Information Needed on Effectiveness of Federal Efforts” (Feb. 2024), available at <https://www.gao.gov/products/gao-24-106301>, for further description of outcomes of illicit finance investigations by Federal law enforcement agencies.

¹⁶ AML Act, section 6002(3) (Purposes).

¹⁷ See AML/CFT Priorities (June 30, 2021), available at <https://www.fincen.gov/news/news-releases/fincen-issues-first-national-amlcft-priorities-and-accompanying-statements>. As required by 31 U.S.C. 5318(h)(4)(C), the AML/CFT Priorities are consistent with Treasury’s National Strategy for Combating Terrorist and Other Illicit Financing (May 16, 2024), available at <https://home.treasury.gov/news/press-releases/jy2346>. The AML/CFT Priorities are supported by Treasury’s National Risk Assessments on Money Laundering, Terrorist Financing, and Proliferation Financing (Feb. 7, 2024), available at <https://home.treasury.gov/news/press-releases/jy2080>. As also required by 31 U.S.C. 5318(h)(4)(B), the Secretary, in consultation with the Attorney General, Federal functional regulators, relevant State financial regulators, and relevant national security agencies, must update the AML/CFT Priorities not less frequently than once every four years.

¹⁸ 31 U.S.C. 5318(h)(2)(B).

¹⁹ Anti-Money Laundering Program Effectiveness, 85 FR 58023 (Sept. 17, 2020), available at <https://www.federalregister.gov/documents/2020/09/17/2020-20527/anti-money-laundering-program-effectiveness>.

²⁰ *Id.* at 58026.

²¹ *Id.*

²² *Id.*

²³ *Id.*

²⁴ *Id.* at 58023.

Additionally, the Effectiveness ANPRM sought comment on whether FinCEN should amend its regulations to explicitly require financial institutions to implement risk assessment processes and whether FinCEN should publish AML priorities that financial institutions would incorporate into their risk assessments.²⁵ Congress enacted the AML Act shortly after FinCEN received comments on the Effectiveness ANPRM, and as a result, many of the Effectiveness ANPRM's proposals have been superseded by statutory amendments.

FinCEN received 111 comments in response to the Effectiveness ANPRM during the 60-day comment period. While responses to specific questions and proposals varied, many commenters generally supported the goals of the Effectiveness ANPRM. There was broad agreement that the rulemaking was an important opportunity to modernize AML programs in order to manage ML/TF risks more effectively and efficiently. Commenters requested that FinCEN avoid amending its regulations in a manner that would increase overall AML compliance costs.

Some comments covered specific topics that would later be addressed in section 6101 of the AML Act and that are related to the proposed rule. For example, many commenters supported the Effectiveness ANPRM's concepts of "effective" and "reasonably designed" AML programs. However, some commenters requested additional information or action from FinCEN, noting that prioritizing and allocating resources can be challenging if there is regulatory ambiguity or unclear or inconsistent examiner expectations. Other commenters recommended that any requirements for effective and reasonably designed programs be tailored based on a financial institution's size, activities, or other characteristics.

Commenters also offered a variety of views on the Effectiveness ANPRM's risk assessment proposal, with some commenters noting that conducting a risk assessment is standard industry practice. However, a common concern was that a regulation requiring a risk assessment would be too prescriptive, rather than allowing for an appropriate level of flexibility. Many commenters also advocated for the flexibility to assess risks in a manner tailored to the financial institution's size, activities, or other characteristics.

Finally, commenters expressed widespread concern about added burden on financial institutions,

especially burden related to updating AML programs to incorporate national AML priorities. Even though many commenters generally supported the publication of national AML priorities, multiple commenters emphasized the difficulties financial institutions would face if they had to update their AML programs too frequently. Several commenters also requested that FinCEN provide more information on how financial institutions would be required to incorporate the national AML priorities into their AML programs.

D. Other Prior Work

FinCEN has also gained information and experience relevant to the proposed rule through: (1) the recommendations from the AML Effectiveness (AMLE) working group of the Bank Secrecy Act Advisory Group (BSAAG);²⁶ (2) other work related to the AML Act; and (3) work related to the Corporate Transparency Act (CTA).²⁷ In preparing the proposed rule, FinCEN consulted with the Department of Justice, relevant Departmental offices and operating bureaus of the Department of the Treasury (Treasury), Federal functional regulators, relevant State financial regulators, and relevant national security agencies.²⁸

²⁶ The BSAAG was established by the Annunzio-Wylie Anti-Money Laundering Act. The BSAAG consists of representatives from Federal agencies and interested persons and financial institutions subject to the regulatory requirements of the BSA. The BSAAG is the means by which the Treasury receives advice on the reporting requirements of the BSA and informs private sector representatives on how the information they provide is used.

²⁷ The CTA is Title LXIV of the FY21 NDAA. Division F of the FY21 NDAA is the AML Act, which includes the CTA. Section 6403 of the CTA, among other things, amends the BSA by adding a new section 5336, Beneficial Ownership Information Reporting Requirements, to subchapter II of Chapter 53 of Title 31, United States Code.

²⁸ With this proposed rulemaking, FinCEN consulted with the Federal functional regulators and relevant State financial regulators as required under AML Act, section 6101(b). Additionally, as noted in the "Interagency Statement on the Issuance of the AML/CFT National Priorities," (June 30, 2021), available at <https://www.fincen.gov/news/news-releases/fincen-issues-first-national-amlcft-priorities-and-accompanying-statements>, "although not required by the AML Act, the [Board of Governors of the Federal Reserve System (FRB), the Federal Deposit Insurance Corporation (FDIC), the National Credit Union Administration (NCUA), and the Office of the Comptroller of the Currency (OCC), collectively, the "Agencies,"] plan to revise their BSA regulations, as necessary, to address how the AML/CFT Priorities will be incorporated into banks' BSA requirements." To promote consistency and clarity, FinCEN consulted with the Agencies, and other Federal functional regulators, including the Federal Housing Finance Agency (FHFA), the Commodity Futures Trading Commission (CFTC), the Internal Revenue Service (IRS), and the staff of the Securities and Exchange Commission (SEC). FinCEN also consulted with relevant Departmental offices and operating bureaus of the United States Department of the Treasury, including, among

III. Overview of the Proposed Rule

The AML Act provides FinCEN with an opportunity to reevaluate the requirements of AML/CFT programs at financial institutions as part of the broader initiative to "strengthen, modernize, and improve" the U.S. AML/CFT regime.²⁹ Among other objectives, the proposed rule seeks to promote effectiveness, efficiency, innovation, and flexibility with respect to AML/CFT programs; support the establishment, implementation, and maintenance of risk-based AML/CFT programs; and strengthen the cooperation between financial institutions and the government. FinCEN, in consultation with the appropriate Federal functional regulators, intends for these updates to: (1) reinforce the risk-based approach for AML/CFT programs; (2) make AML/CFT programs more dynamic and responsive to evolving ML/TF risks; (3) ultimately render AML/CFT programs more effective in achieving the purposes of the BSA;³⁰ and (4) reinforce the focus of AML/CFT programs toward a more risk-based, innovative, and outcomes-oriented approach to combating illicit finance activity risks and safeguarding national security, as opposed to public perceptions that such programs are focused on mere technical compliance with the requirements of the BSA.

The proposed rule would also establish a new statement, explained further in the section-by-section analysis, describing the purpose of the AML/CFT program requirement, which is to ensure that a financial institution implements³¹ an effective, risk-based, and reasonably designed AML/CFT program to identify, manage, and mitigate illicit finance activity risks that complies with the BSA and the requirements and prohibitions of FinCEN's implementing regulations; focuses attention and resources in a manner consistent with the risk profile of the financial institution; may include consideration and evaluation of

others, the Office of Terrorism and Financial Intelligence (TFI), the Office of Domestic Finance, the Office of Terrorist Financing and Financial Crimes (TFFC), and the Office of Foreign Assets Control (OFAC), and other government stakeholders such as State financial regulators, the Department of Justice (DOJ), and other relevant law enforcement and national security agencies.

²⁹ See *supra* note 13.

³⁰ 31 U.S.C. 5311.

³¹ Consistent with its long-standing and authoritative interpretation, FinCEN continues to interpret the term "implement" throughout the proposed rule to mean not only to develop and create an "effective, risk-based, and reasonably designed" AML/CFT program, but also to effectuate that program and ensure that it is followed in practice.

²⁵ *Id.* at 58028.

innovative approaches to meet its AML/CFT compliance obligations; provides highly useful reports or records to relevant government authorities; protects the financial system of the United States from criminal abuse; and safeguards the national security of the United States, including by preventing the flow of illicit funds in the financial system. Additionally, as discussed further below, the proposed rule would amend the program rule for financial institutions to incorporate the AML/CFT Priorities into a new mandatory risk assessment process as part of effective, risk-based, and reasonably designed AML/CFT programs.

A. Factors That FinCEN Considered Pursuant to Section 6101(b)(2)(B) of the AML Act

Effective, risk-based, and reasonably designed AML/CFT programs are critical for protecting national security and the integrity of the U.S. financial system. As described in section 6101(b)(2)(B)(ii) of the AML Act, effective AML/CFT programs safeguard national security and generate significant public benefits by preventing the flow of illicit funds in the financial system and by assisting law enforcement and national security agencies with the identification and prosecution of persons attempting to launder money and undertake other illicit activity through the financial system.³² Likewise, section 6101(b)(2)(B)(ii) of the AML Act provides that AML/CFT programs should be “reasonably designed to assure and monitor compliance” with the BSA and its implementing regulations and be risk-based.³³ As described in more detail in section IV of this supplementary information section, the proposed rule advances these objectives by explicitly requiring financial institutions to have “effective, risk-based, and reasonably designed” AML/CFT programs and by describing the minimum components for an AML/CFT program to be effective, risk-based, and reasonably designed. By including “effective, risk-based, and reasonably designed” as an explicit regulatory requirement, FinCEN intends to provide clarity that AML/CFT programs must be effective, risk-based, and reasonably designed in order to promote and ultimately yield useful outcomes that support the purposes of the BSA.³⁴

FinCEN and the Agencies have previously encouraged financial institutions to adopt risk-based AML/

CFT programs,³⁵ but the proposed rule would codify this expectation into the program rules as described above and explicitly require financial institutions to develop a risk assessment process that would serve as the basis for the financial institution’s risk-based AML/CFT program. The risk assessment process would need to identify, evaluate, and document the financial institution’s risks, including consideration of: (1) the AML/CFT Priorities, as appropriate; (2) the ML/TF risks of the financial institution, based on its business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and (3) reports filed by financial institutions pursuant to 31 CFR chapter X. As described in more detail in section IV of this supplementary information section, the proposed rule also includes a provision that financial institutions update their risk assessment, using the process proposed in this rule, on a periodic basis, including, at a minimum, when there are material changes to their ML/TF risk profiles.

FinCEN intends for a financial institution’s risk assessment process to promote programs that are appropriately risk-based and tailored to the AML/CFT Priorities and the financial institution’s risk profile. Under the proposed rule, financial institutions would be required to integrate the results of their risk assessment process into their risk-based internal policies, procedures, and controls. This requirement would also enable financial institutions to focus their attention and resources in a manner consistent with the risk profile of the financial institution that takes into account higher-risk and lower-risk customers and activities. The proposed rule also includes a requirement for financial institutions to incorporate the reports filed with FinCEN pursuant to this chapter into their risk assessment process. This internal feedback mechanism would ensure that financial institutions are considering their BSA filings as part of the ongoing risk assessment process, which would better enable financial institutions to manage their ML/TF risks. The specifics of a financial institution’s particular risk assessment process should be

³⁵ See Joint Statement on Risk-Focused Bank Secrecy Act/Anti-Money Laundering (BSA/AML) Supervision (July 22, 2019), available at <https://www.fincen.gov/news/news-releases/joint-statement-risk-focused-bank-secrecy-actanti-money-laundering-supervision>, in which FinCEN and the Agencies remind financial institutions that compliance programs are to be risk-based in order to enable directing of attention and resources commensurate with their risk profile.

determined by each institution based on its own customers and business activities; as stated in section 6101(b) of the AML Act, risk-based programs generally should ensure that financial institutions direct more attention and resources to higher-risk customers and activities. FinCEN anticipates that in doing so, the proposed rule would promote a more risk-based and more effective AML/CFT regime.

FinCEN recognizes that financial institutions are committing substantial resources and funds for a public benefit, notably, to fulfill the purposes of the BSA and support law enforcement and national security efforts.³⁶ The AML Act requires the Secretary and Federal functional regulators, in establishing minimum standards for AML/CFT programs, to consider that financial institutions are spending private compliance funds for a public and private benefit, including protecting the U.S. financial system from illicit finance activity risks.³⁷ Through this proposed rule, FinCEN seeks to ensure that private compliance funds are focused in a manner consistent with the risk profile of the financial institution, generate highly useful reports and information to relevant government authorities in countering money laundering and the financing of terrorism, and safeguard the national security of the United States, including by preventing the flow of illicit funds in the financial system. As discussed in the next section, the AML Act requires the Secretary to implement a number of provisions to enhance BSA reporting, such as reviewing, streamlining, and assessing BSA recordkeeping and reporting thresholds and filing processes, that would act in concert with the proposed rule to promote a more risk-based and more effective AML/CFT regime.³⁸

³⁶ FinCEN notes a June 2019 Senate Banking hearing in which testimony by a financial institution representative summarized the results of an empirical study of 19 U.S. financial institutions and their spending of private compliance funds towards AML/CFT compliance. Specifically, the study revealed 19 U.S. financial institutions employing 14,000 individuals, spending approximately \$2.4 billion and utilizing as many as over 20 different information technology systems per financial institution. See Senate Committee on Banking, Housing, and Urban Affairs full hearing entitled, “Outside Perspectives on the Collection of Beneficial Ownership Information” (June 20, 2019), available at <https://www.banking.senate.gov/hearings/outside-perspectives-on-the-collection-of-beneficial-ownership-information>. See also *infra* section VII.4.a.

³⁷ AML Act, section 6101(b) (Establishment of national exam and supervision priorities—Anti-money laundering programs).

³⁸ AML Act, sections 6204 (Streamlining requirements for currency transaction reports and suspicious activity reports) and 6205 (Currency

³² 31 U.S.C. 5318(h)(2)(B)(iii).

³³ 31 U.S.C. 5318(h)(2)(B)(iv).

³⁴ 31 U.S.C. 5311(2); 31 U.S.C. 5318(h)(2).

The proposed rule is also consistent with the BSA's requirement for the Secretary to consider the extension of financial services to the underbanked and facilitating financial transactions while preventing criminal persons from abusing formal or informal financial services networks.³⁹ Through its emphasis on risk-based AML/CFT programs, the proposed rule seeks to provide financial institutions with the flexibility to serve a broad range of customers and avoid one-size-fits-all approaches to customer risk that can lead to financial institutions declining to provide financial services to entire categories of customers. For instance, declining to provide services to entire categories of customers without appropriately considering the risks posed by the particular customer. Such excluded customers may include correspondent banks, money services businesses, non-profits serving high-risk jurisdictions, individuals from specific ethnic or religious communities, or justice-impacted individuals. Specifically, by basing an AML/CFT program on a risk assessment process that takes into account a financial institution's specific business activities, the proposed rule seeks to provide financial institutions with the flexibility to extend financial services based on their individual evaluation of their ML/TF risks and their ability to manage their customer relationships, among other considerations. This flexibility would allow such financial institutions to respond to changing circumstances and evolving risk profiles, including through the use of emerging technologies that support financial transactions across communities and borders, which may enable financial institutions to reach underbanked individuals, maintain financial relationships with underserved communities, and facilitate financial activities that serve international humanitarian and development needs. An effective, risk-based, and reasonably designed AML/CFT program may enable, as a general matter, the extension of financial services to appropriately identified and risk-managed non-profit organizations, money services businesses, correspondent banks, and other individuals or companies that have been historically subject to barriers in accessing or maintaining financial services.

The proposed rule would also provide financial institutions with the ability to

transaction reports and suspicious activity reports thresholds review).

³⁹ 31 U.S.C. 5318(h)(2)(B)(ii).

modernize their AML/CFT programs to responsibly innovate while still managing ML/TF risks, as the financial services industry continues to innovate over time. Consistent with previous guidance,⁴⁰ FinCEN encourages financial institutions to manage customer relationships on a case-by-case basis, and the proposed rule would provide financial institutions with the framework to make such evaluations and provide financial services accordingly.

FinCEN views the proposed rule as an important component and furtherance of Treasury's April 2023 de-risking strategy report to support financial inclusion, as appropriate. The report identified a range of customer types and their challenges related to obtaining and maintaining bank accounts and other financial services.⁴¹ The report discusses implications of de-risking, which can increase the use of financial services that exist outside of that regulated financial system and thereby undermine the purposes of the BSA by making it harder to detect and deter illicit finance. Moreover, de-risking hampers the flow of development funding and humanitarian relief causing economic damage in strategically important regions. The report highlights the importance of effective, risk-based, and reasonably designed AML/CFT programs in promoting financial inclusion and mitigating the effects of de-risking to national security and law enforcement interests.

B. Proposed Rule and Broader Implementation of the AML Act

The proposed rule, by modernizing program rules toward a more effective and risk-based AML/CFT regime, would be a key step in the broader implementation of the AML Act. Other key steps that FinCEN is pursuing include promoting feedback loops among FinCEN, law enforcement, financial institutions, and financial regulators, as appropriate; creating more opportunities for public-private partnerships; developing and implementing examiner training; reinforcing support for risk-focused supervision and examination; encouraging innovation and pilot programs; and continuing to promote a culture of compliance.

⁴⁰ See Joint Statement on the Risk-Based Approach to Assessing Customer Relationships and Conducting Customer Due Diligence (July 6, 2022), available at <https://www.fincen.gov/news/news-releases/joint-statement-risk-based-approach-assessing-customer-relationships-and>.

⁴¹ See the U.S. Department of the Treasury 2023 De-Risking Strategy, available at <https://home.treasury.gov/news/press-releases/jy1438>.

In particular, FinCEN intends for the proposed rule to work in concert with other sections of the AML Act. Briefly, as described further below, these include sections 6103 (FinCEN Exchange), 6107 (Establishment of FinCEN Domestic Liaisons), and 6206 (Sharing of threat pattern and trend information), in which the AML/CFT Priorities and their incorporation into risk-based programs are to feed into "critical feedback loops."⁴²

Various feedback loops currently exist between the U.S. government and financial institutions, though prior to the AML Act, they have been limited in scope, frequency, and the type of feedback shared.⁴³ For example, law enforcement provides feedback in terms of subjects of law enforcement interest through the section 314(a) process to over 34,000 points of contact at over 14,000 financial institutions.⁴⁴ As another example of a current feedback loop, law enforcement may issue subpoenas to financial institutions on subjects of law enforcement investigations that may be based upon or referenced in the BSA reports filed by financial institutions. Other examples of current feedback loops include government efforts through which law enforcement establishes public-private partnerships with financial institutions to target financial networks and third-party facilitators that launder illicit proceeds, such as the U.S. Immigration and Customs Enforcement–Homeland Security Investigations' "Project Cornerstone" and the Federal Bureau of Investigation's (FBI's) Money Mule Initiative.⁴⁵

Additionally, Treasury, FinCEN, financial regulators, and law enforcement provide informal feedback to financial institutions on broader

⁴² See *supra* note 13.

⁴³ In addition to the more recent programs from the AML Act, FinCEN has had several information sharing initiatives in place prior to this legislation. These initiatives include the BSAAG, the Law Enforcement Awards Program, the section 314 Program, FinCEN Advisories, and FinCEN Exchange. See Kenneth A. Blanco, Testimony for the Record, U.S. Senate Committee on Banking, Housing and Urban Affairs (Nov. 29, 2018), available at <https://www.fincen.gov/news/testimony/testimony-fincen-director-kenneth-blanco-senate-committee-banking-housing-and-urban>.

⁴⁴ See FinCEN's 314(a) Fact Sheet, Financial Crimes Enforcement Network, U.S. Department of the Treasury, available at <https://www.fincen.gov/sites/default/files/shared/314factsheet.pdf>.

⁴⁵ See Cornerstone, U.S. Immigration and Customs Enforcement–Homeland Security Investigations, U.S. Department of Homeland Security, available at <https://www.ice.gov/outreach-programs/cornerstone>; see Money Mule Initiative, U.S. Department of Justice, available at <https://www.justice.gov/civil/consumer-protection-branch/money-mule-initiative>.

trends in AML/CFT threat patterns and best practices to address those risks, such as through direct communications to financial institutions, remarks at conferences, and participation in industry events. FinCEN and other components of Treasury's Office of Terrorism and Financial Intelligence also use BSA data to provide feedback to both domestic and international financial institutions through the issuance of guidance, advisories, trend analyses, enforcement actions, risk assessments, and remarks by Treasury officials. Recognizing the key role of this feedback in establishing, implementing, and maintaining effective, risk-based, and reasonably designed AML/CFT programs, FinCEN will continue building on existing efforts to provide feedback to financial institutions.

In addition to the required publication of the AML/CFT Priorities, several provisions of the AML Act advance this goal of feedback loops, including: (1) the recognition of the FinCEN Exchange as a public-private information sharing partnership among law enforcement agencies, national security agencies, financial institutions, and FinCEN;⁴⁶ (2) the requirement for FinCEN to establish an Office of Domestic Liaison with liaisons located across the country to facilitate information sharing between financial institutions and FinCEN, as well as their Federal functional regulators, State bank supervisors, and State credit union supervisors;⁴⁷ (3) the establishment of a supervisory team of relevant Federal agencies, private sector experts, and other stakeholders to examine strategies to increase cooperation between the public and private sectors;⁴⁸ (4) the requirement for FinCEN to periodically publish threat pattern and trend information regarding the preparation, use, and value of SARs filed by financial institutions;⁴⁹ (5) the requirement that the Attorney General provide an annual report on the use of BSA data derived from financial institutions' BSA reporting;⁵⁰ and (6) the requirement that FinCEN, to the extent practicable, provide particularized feedback to financial institutions on their SARs.⁵¹

⁴⁶ 31 U.S.C. 310(d).

⁴⁷ 31 U.S.C. 310(f) and (g).

⁴⁸ AML Act, section 6214 (Encouraging information sharing and public-private partnerships).

⁴⁹ AML Act, section 6206 (Sharing of threat pattern and trend information).

⁵⁰ AML Act, section 6201 (Annual [Attorney General] reporting requirements).

⁵¹ AML Act, section 6203 (Law enforcement feedback on suspicious activity reports). FinCEN intends to coordinate with the Department of Justice, appropriate Federal functional regulators, State bank supervisors, or State credit union

Taken together, these provisions of the AML Act and the proposed rule provide a starting point for more robust feedback loops among FinCEN, law enforcement, financial regulators, and financial institutions. A more robust feedback loop would further enable financial institutions to generate highly useful BSA reports that can assist relevant government authorities with investigations,⁵² prosecutions, and convictions; identification of trends and typologies of illicit finance activity; national risk assessments; enforcement; anti-corruption efforts; the validation of information received from other sources; and engagement with foreign jurisdictions and other stakeholders. Financial institutions recognize the general utility of BSA reports in maintaining the integrity of the U.S. financial system, but have requested particularized feedback.⁵³ Notably, section 6203 of the AML Act requires FinCEN, in coordination with financial regulators and the Department of Justice, to solicit feedback, to the extent practicable, from financial institutions on SARs and discuss general trends in suspicious activity observed by FinCEN.⁵⁴

The AML Act also recognizes the importance of supervision and examination of financial institutions in the success of AML/CFT programs and supervisors on feedback solicited under this AML Act provision.

⁵² Internal Revenue Service Criminal Investigation (IRS-CI) noted how the agency uses BSA data in its financial crime investigations. More than 83 percent of IRS-CI criminal investigations over a three-year period that were recommended for prosecution had a primary subject with a related BSA filing. Convictions in those cases resulted in average prison sentences of 38 months, \$7.7 billion in asset seizures, \$256 million in restitution, and \$225 million in asset forfeitures. See IRS press release, "BSA data serves key role in investigating financial crimes" (Jan. 18, 2023), available at <https://www.irs.gov/compliance/criminal-investigation/bsa-data-serves-key-role-in-investigating-financial-crimes>. Also, FinCEN reported in its FinCEN Year in Review for Fiscal Year 2022 that BSA filings from Fiscal Year 2020 through Fiscal Year 2022 supported a significant portion of investigations by the FBI. Specifically, BSA filings supported 46 percent of active investigations of transnational criminal organizations, 39.6 percent of active Organized Crime Drug Enforcement Task Force investigations with FBI participations, 36.3 percent of active complex financial crimes investigations, 27.5 percent of active public corruption investigations, 20.6 percent of active international terrorism investigations, and 15.7 percent of active FBI investigations. See "FinCEN Year in Review for FY 2022," available at <https://www.fincen.gov/news/news-releases/fincen-fiscal-year-2022-review>.

⁵³ See GAO report, "Bank Secrecy Act: Agencies and Financial Institutions Share Information but Metrics and Feedback Not Regularly Provided" (Aug. 2019), available at <https://www.gao.gov/assets/gao-19-582.pdf>.

⁵⁴ AML Act, section 6203(a) (Law enforcement feedback on suspicious activity reports).

the integrity of the U.S. financial system more broadly.⁵⁵ To further those objectives with the proposed rule, and to supplement existing training delivered with the Agencies, FinCEN intends to consult with law enforcement stakeholders across Federal, State, Tribal, and local law enforcement agencies, and the Federal Financial Institutions Examination Council (FFIEC), to establish annual Federal examiner training as required under 31 U.S.C. 5334, as added by section 6307 of the AML Act.⁵⁶ FinCEN intends for this training to achieve the following statutory purposes: train examiners on potential risk profiles and warning signs examiners may encounter during examinations; provide financial crime patterns and trends; address de-risking and the effects of de-risking on the provision of financial services; and reinforce the purpose of AML/CFT programs, and why such programs are necessary for regulatory, supervisory, law enforcement, and national security agencies, and the risks those programs seek to mitigate. Additionally, this training can help examiners evaluate whether AML/CFT programs are appropriately tailored to address ML/TF risk rather than focused on perceived check-the-box exercises. Examiner training on the high-level context for the purpose of AML/CFT programs would also focus on the overall effectiveness of AML/CFT programs and consider the highly useful quality of their outputs, in addition to a focus on compliance with the BSA and FinCEN's implementing regulations.

In addition to examiner training, FinCEN intends to increase the frequency and level of engagement with financial regulators. The AML Act requires FinCEN's Domestic Liaison to solicit and receive feedback from "financial institutions and examiners of Federal functional regulators regarding their examinations under the Bank Secrecy Act and communicate that feedback to FinCEN, the Federal functional regulators, and State bank supervisors."⁵⁷ Moreover, in coordination with financial regulators, FinCEN's Domestic Liaison, among other things, is expected to perform outreach to financial institutions,

⁵⁵ For example, the AML Act notes that the incorporation of the AML/CFT Priorities, as appropriate, into the risk-based programs established by financial institutions shall be included as a measure on which a financial institution is supervised and examined for compliance with the BSA. 31 U.S.C. 5318(h)(4)(E).

⁵⁶ 31 U.S.C. 5334, as added by AML Act, section 6307 (Training for examiners on anti-money laundering and countering the financing of terrorism).

⁵⁷ 31 U.S.C. 310(g)(5)(A)(ii).

receive feedback from financial institutions and examiners regarding their examinations, act as a liaison between financial institutions and financial regulators with respect to information sharing matters involving the BSA and regulations promulgated thereunder, and promote coordination and consistency of supervisory guidance from FinCEN and financial regulators.⁵⁸ The AML Act requires FinCEN, to the extent practicable, to solicit feedback from a variety of financial institutions “to review the [SARs] filed by those financial institutions and discuss trends in suspicious activity observed by FinCEN,” and provide such feedback to financial regulators during the regularly scheduled examination.⁵⁹ FinCEN views these measures as complements to the proposed rule in terms of effective supervision and examination.

One of the AML Act’s purposes is to “encourage technological innovation and the adoption of new technology by financial institutions to more effectively counter money laundering and the financing of terrorism.”⁶⁰ FinCEN recognizes that automated transaction monitoring systems have the potential to generate a significant number of alerts that are not necessarily indicative of suspicious activity.⁶¹ While FinCEN and the Agencies have previously encouraged responsible innovation,⁶² a number of sections in the AML Act “provide[] for dedicated staff and multiple fora to support public-private collaboration and advancement” of innovation.⁶³ For example, section 6207 of the AML Act establishes a BSAAG subcommittee on innovation and technology to “encourage and support technological innovation in the areas of [AML/CFT] and proliferation; and to reduce [] obstacles to innovation that may arise from existing regulations, guidance, and examination practices related to [BSA] compliance.”⁶⁴ Also,

section 6209 requires FinCEN to pursue a testing methods rulemaking that considers innovative approaches such as machine learning or other enhanced data analytics processes for systems used by financial institutions for BSA compliance, that may include automated transaction monitoring systems.

This proposed rule encourages innovation to detect and disrupt illicit finance activity, and better direct private compliance funds and resources in a more risk-based manner. The proposed rule’s specific inclusion of encouraging innovation is consistent with FinCEN’s prior and ongoing commitment to work with financial institutions to explore innovative ways for financial institutions to increase AML/CFT program efficiency and effectiveness. For example, even prior to the AML Act, as part of FinCEN’s broader focus on innovation, FinCEN has considered applications for executive relief from financial institutions seeking to automate certain BSA reporting processes. FinCEN and the Agencies also issued a statement in December 2018 that encouraged banks and credit unions to take innovative approaches to combat money laundering, terrorist financing, and other illicit finance threats.⁶⁵ In light of the AML Act’s purpose to encourage technological innovation and adoption of new technology by financial institutions, FinCEN will continue to coordinate, as appropriate, with Federal functional regulators to evaluate similar applications in the future and seek to act as a resource for financial institutions interested in pursuing pilot programs or otherwise introducing innovative approaches to their AML/CFT programs.

The effectiveness of implementation of the proposed rule by financial institutions would, to a large extent, depend on the strength of their cultures of compliance. As described in FinCEN’s 2014 advisory,⁶⁶ a culture of

compliance involves demonstrable support and visible commitment from leadership, the dedication of adequate resources to AML/CFT compliance, effective information sharing throughout the financial institution, qualified and independent testing, and understanding across leadership and staff levels of the importance of BSA reports. Together with appropriate resourcing,⁶⁷ adherence to these principles is critical to ensuring that AML/CFT programs are not mere “paper programs” that do not, in practice, affect financial institutions’ decision-making with respect to illicit finance activity risks. A strong culture of compliance not only depends on an independent compliance function that is sufficiently empowered by senior management with effective oversight by the board of directors, or by an equivalent governing body, but also on the prioritization of AML/CFT compliance throughout the organization. This prioritization allows AML/CFT compliance to be appropriately embedded into financial institutions’ commercial decision-making—particularly with respect to the products and services offered by the financial institution—rather than a mere checklist item to be considered after-the-fact. A financial institution’s culture of compliance can support implementation of each of the required program components as well as the effectiveness of the program as a whole.

FinCEN is committed to working with financial institutions, financial regulators, law enforcement, and other stakeholders to provide financial institutions with the regulatory framework and guidance necessary to establish, implement, and maintain effective, risk-based, and reasonably designed AML/CFT programs. Additionally, FinCEN views this rulemaking and related work pursuant to the AML Act to be part of a long-term broader initiative to modernize and strengthen AML/CFT programs; communication with financial institutions; and risk-focused examination and supervision for compliance with FinCEN’s program

shared with compliance staff to further BSA/AML efforts; (4) the institution devotes adequate resources to its compliance function; (5) the compliance program is effective by, among other things, ensuring that it is tested by an independent and competent party; and (6) its leadership and staff understand the purpose of its BSA/AML efforts and how its reporting is used.”), available at <https://www.fincen.gov/resources/advisories/fincen-advisory-fin-2014-a007>. As part of a broader effort to modernize the AML/CFT regime, alongside this proposed rule, FinCEN is reviewing this and other guidance and welcomes views on whether and what type of additional guidance is needed.

⁶⁷ See *infra* section IV.D.3 for further discussion on appropriate resourcing.

⁵⁸ 31 U.S.C. 310(g)(5)(A)(i), (iii) and (iv).

⁵⁹ See *supra* note 54.

⁶⁰ See *supra* note 16.

⁶¹ See *supra* note 36. In 2017, 17 U.S. financial institutions “collectively reviewed approximately 16 million AML alerts and filed over 633,000 SARs, with an implied aggregate conversion rate to SARs of 4 percent.”

⁶² The AML Act builds on prior interagency efforts encouraging financial institutions to take innovative approaches to combating money laundering, terrorist financing, and other illicit finance activity threats. See Joint Statement on Innovative Efforts to Combat Money Laundering and Terrorist Financing (Dec. 3, 2018), available at <https://www.fincen.gov/news/news-releases/treasurys-fincen-and-federal-banking-agencies-issue-joint-statement-encouraging>.

⁶³ See *supra* note 13 at 732–733.

⁶⁴ AML Act, section 6207 (Subcommittee of Innovation and Technology) requires the establishment of a Subcommittee on Innovation and

Technology within BSAAG to “encourage and support technological innovation in the area of anti-money laundering and countering the financing of terrorism and proliferation; and to reduce [] obstacles to innovation that may arise from existing regulations, guidance, and examination practices related to compliance of financial institutions with the Bank Secrecy Act.”

⁶⁵ See *supra* note 62.

⁶⁶ See FIN–2014–A007, *Advisory to U.S. Financial Institutions on Promoting a Culture of Compliance* (Aug. 11, 2014) (“A financial institution can strengthen its BSA/AML compliance culture by ensuring that (1) its leadership actively supports and understands compliance efforts; (2) efforts to manage and mitigate BSA/AML deficiencies and risks are not compromised by revenue interests; (3) relevant information from the various departments within the organization is

rules and other applicable BSA requirements.

IV. Section-by-Section Analysis

The section-by-section analysis describes the specific proposed changes to the program rules. Section IV.A. describes the proposed introductory statement on the purpose of an AML/CFT program requirement. Section IV.B. addresses the proposed incorporation of CFT into the program rules. Section IV.C. discusses the proposed definition of “AML/CFT Priorities.” Section IV.D. describes the proposed components of an effective, risk-based, and reasonably designed AML/CFT program, including: (1) a risk assessment process; (2) internal policies, procedures, and controls; (3) a qualified AML/CFT officer; (4) ongoing employee training; (5) periodic independent testing; and (6) other components, depending on the type of financial institution. Section IV.E. describes the proposed requirement that financial institutions have documented AML/CFT programs that will be made available to relevant agencies. Section IV.F. covers the proposed AML/CFT board approval and oversight requirements.

A. Statement on the Purpose of an AML/CFT Program Requirement

FinCEN is proposing a statement at 31 CFR 1010.210(a) describing the purpose of an AML/CFT program requirement, which is to ensure a financial institution implements an effective, risk-based, and reasonably designed AML/CFT program to identify, manage, and mitigate illicit finance activity risks that: complies with the BSA and the requirements and prohibitions of FinCEN’s implementing regulations; focuses attention and resources in a manner consistent with the risk profile of the financial institution; may include consideration and evaluation of innovative approaches to meet its AML/CFT compliance obligations; provides highly useful reports or records to relevant government authorities; protects the financial system of the United States from criminal abuse; and safeguards the national security of the United States, including by preventing the flow of illicit funds in the financial system.

While the proposed statement of purpose is new, it is not intended to establish new obligations separate and apart from the specific requirements set out for each type of financial institution in the proposed rule or impose additional costs or burdens beyond those requirements. Rather, this language is intended to summarize the overarching goals of requiring financial institutions to have effective, risk-based,

and reasonably designed AML/CFT programs, which are reflected in the specific requirements for each financial institution. These goals include financial institutions appropriately identifying, managing, and mitigating risk in order to prevent the flow of illicit funds in the financial system in a risk-based manner as well as providing highly useful reports to relevant government authorities, or in cases where financial institutions may not have reporting obligations under the BSA, highly useful records to relevant government authorities. The proposed statement of purpose is also intended to encourage responsible innovation and reinforce the risk-based nature of these programs so financial institutions can focus their resources and attention in a manner consistent with their risk profiles, taking into account higher-risk and lower-risk customers and activities.

B. Inserting the Term “CFT” Into the Program Rules

Section 6101(b)(2)(A) of the AML Act amends 31 U.S.C. 5318(h)(1) to reference “countering the financing of terrorism”⁶⁸ in addition to “anti-money laundering” when describing the requirement to establish an AML/CFT program. FinCEN proposes to update 31 CFR chapter X to reflect this new statutory language, including by adding a new definition of “AML/CFT program” at proposed 31 CFR 1010.100(ooo). The new definition would define “AML/CFT program” as a system of internal policies, procedures, and controls meant to ensure ongoing compliance with the BSA and the requirements and prohibitions of 31 CFR chapter X and to prevent an institution from being used for money laundering, terrorist financing, or other illicit finance activity risks. The proposed rule also would replace existing parallel terms in 31 CFR chapter X such as “anti-money laundering program” and “compliance program” with the defined term “AML/CFT program.”

The inclusion of “CFT” in the program rules is not anticipated to establish new obligations, insofar as the USA PATRIOT Act already requires financial institutions to account for risks related to terrorist financing. Accordingly, FinCEN expects that any changes to existing AML/CFT programs from these amendments described in

⁶⁸ Countering the financing of terrorism (CFT) includes laws, rules, regulations, or other measures intended to detect and disrupt the solicitation, collection, or provision of funds to support terrorist acts or terrorist organizations, or other violent extremist groups.

this subsection are likely to be technical in nature.

C. Defining “AML/CFT Priorities”

As required under 31 U.S.C. 5318(h)(4)(A), FinCEN published the AML/CFT Priorities on June 30, 2021. The AML/CFT Priorities focus on threats to the U.S. financial system and national security and are related to predicate crimes associated with money laundering, terrorist financing, and other illicit finance activity risks. FinCEN is proposing to add a new definition of “AML/CFT Priorities” at 31 CFR 1010.100(mnn) to support the promulgation of regulations pursuant to 31 U.S.C. 5318(h)(4)(D). According to the proposed definition, “AML/CFT Priorities” would refer to the most recent statement of AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4). In consultation with the Attorney General, Federal functional regulators, and relevant national security agencies, FinCEN is required to update the AML/CFT Priorities not less frequently than once every four years.⁶⁹

The proposed definition of “AML/CFT Priorities” would not itself establish new obligations, and FinCEN does not anticipate that inclusion of this definition alone would impose additional costs or burdens on financial institutions. However, as described in the next section, the proposed rule’s requirements for incorporating AML/CFT Priorities as part of a risk assessment process would introduce new obligations.

D. “Effective, Risk-Based, and Reasonably Designed” AML/CFT Program Requirements

The AML Act notes that effective AML/CFT programs safeguard national security and generate significant public benefits by preventing the flow of illicit funds in the financial system and assisting law enforcement and national security agencies with the identification and prosecution of persons attempting to launder money and undertake other illicit finance activity through the financial system.⁷⁰ The AML Act further provides that AML/CFT programs are to be “risk-based” and “reasonably designed to assure and monitor compliance with the requirements of [the BSA].”⁷¹ FinCEN is proposing to

⁶⁹ 31 U.S.C. 5318(h)(4)(B).

⁷⁰ 31 U.S.C. 5318(h)(2)(B)(iii).

⁷¹ 31 U.S.C. 5318(h)(2)(B)(iv). *See also* 31 U.S.C. 5311(2) (stating that one of the purposes of the BSA is to “prevent the laundering of money and the financing of terrorism through the establishment by financial institutions of reasonably designed risk-based programs to combat money laundering and the financing of terrorism”).

implement these statutory provisions by explicitly requiring financial institutions to establish, implement, and maintain effective, risk-based, and reasonably designed AML/CFT programs. For AML/CFT programs to be risk-based requires financial institutions to identify and understand their exposure to ML/TF risks through a risk assessment process, explained further below, that considers internal measures of risk based upon an evaluation of business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations. Financial institutions would integrate the results of their risk assessment process into risk-based internal policies, procedures, and controls in order to manage and mitigate their ML/TF risks, provide useful information to government authorities, and further the purposes of the BSA.

Most of FinCEN's program rules already specify that financial institutions are required to have a reasonably designed program; reasonably designed "policies, procedures, and internal controls;" or both.⁷² For example, existing program rules, at various points, require that financial institutions' *AML programs* must be "reasonably designed" and that financial institutions' "*policies, procedures, and internal controls*" must be "reasonably designed" (emphasis added).⁷³ Because of the key importance of this concept in the AML Act, the proposed rule standardizes the requirement for a "reasonably designed" AML/CFT program for all financial institutions regulated under the BSA

⁷² See applicable program rules located at 31 CFR 1021.210(b)(1) (casinos), 1022.210(a) and (d)(1) (MSBs), 1023.210(b)(1) (broker-dealers), 1024.210(a) and (b)(1) (mutual funds), 1025.210(a) (insurance companies), 1026.210(b)(1) (futures commission merchants and introducing brokers in commodities), 1027.210(a)(1) (dealers in precious metals, precious stones or jewels), 1028.210(a) (operators of credit card systems), 1029.210(a) (loan or finance companies), and 1030.210(a) (housing government sponsored enterprises) (each requiring that a financial institution's AML program as a whole; its implementation of internal policies, procedures, and controls as part of the AML/CFT program; or both must be "reasonably designed"). In addition, banks with a Federal functional regulator must have compliance programs that are "reasonably designed to assure and monitor [for compliance with the BSA]" pursuant to 12 U.S.C. 1818(s), 12 U.S.C. 1786(q)(1), and the Agencies' regulations at 12 CFR 21.21(c)(1), 208.63(b), 326.8(b)(1), and 748.2(b)(1). There is currently no such requirement for banks lacking a Federal functional regulator.

⁷³ Compare 31 CFR 1022.210(a) (MSBs) with 31 CFR 1023.210(b)(1) (brokers or dealers in securities). See section IV that further describes existing FinCEN regulations requiring "reasonably designed" compliance programs, internal controls, or both.

and subject to program rule requirements to avoid any potential perceived differences between the two previous articulations of the requirement. However, explicitly requiring AML/CFT programs to be effective and risk-based will be a change for some financial institutions.⁷⁴

An effective, risk-based, and reasonably designed AML/CFT program would focus attention and resources in a manner consistent with the financial institution's risk profile that takes into account higher-risk and lower-risk customers and activities, and would need to include, at a minimum: (1) a risk assessment process that serves as the basis for the financial institution's AML/CFT program; (2) reasonable management and mitigation of risks through internal policies, procedures, and controls; (3) a qualified AML/CFT officer; (4) an ongoing employee training program; (5) independent, periodic testing conducted by qualified personnel of the financial institution or by a qualified outside party; and (6) other requirements depending on the type of financial institution, such as CDD requirements.

Congress made clear that risk-based AML/CFT programs are to "better focus" [financial institutions'] resources to the AML task.⁷⁵ The proposed rule intends to achieve these objectives for AML/CFT programs that can identify, manage, and mitigate illicit finance activity risks, but also direct attention and resources in a risk-based manner.⁷⁶ This approach to attention and resources is reflected at the overall program requirement for an effective, risk-based, and reasonably designed AML/CFT program that is to influence every program component. While financial institutions may have previously applied a risk-based approach to risk management and resource allocation, the proposed rule establishes a relationship between the two concepts, and proposes a risk assessment process as a requirement to structure and rationalize a reasonable

⁷⁴ There are references to effective programs in the program rules for financial institutions located at 31 CFR 1022.210 (MSBs); 1025.210 (insurance companies); 1027.210 (dealers in precious metals, precious stones, or jewels); 1028.210 (operators of credit card system); 1028.210 (loan or finance companies); and 1030.210 (housing government sponsored enterprises). Program rules explicitly requiring effective programs will be a change for the program rules for financial institutions located at 31 CFR 1020.210 (banks); 1021.210 (casinos and card clubs); 1023.210 (brokers or dealers in securities); 1024.210 (mutual funds); and 1026.210 (futures commission merchants and introducing brokers in commodities).

⁷⁵ See *supra* note 13.

⁷⁶ See 31 U.S.C. 5318(h)(2)(B)(iv)(II), as added by AML Act section 6101(b)(2)(B)(ii).

approach. This process would facilitate a financial institution's ability to identify illicit finance activity risks and suspected illicit activity so a financial institution can better focus attention and resources, assess customer risks in a more sophisticated and refined manner, and provide more targeted, highly useful BSA reports to law enforcement and national security agencies. Moreover, the proposed rule contemplates any risk-based considerations of a financial institution's attention and resources to be subject to an appropriate governance framework that is documented or otherwise supported.

As explained in the subsections that follow, the ways in which financial institutions approach the implementation of these components can be crucial to whether the resulting AML/CFT program is effective, risk-based, and reasonably designed. Each of the components does not function in isolation; instead, each component complements the other components, and together form the basis for an AML/CFT program that is effective, risk-based, and reasonably designed in its entirety. This holistic approach extends to the collection and use of information to identify and mitigate ML/TF risks, the consideration of resources, and the ongoing calibration of the AML/CFT program consistent with financial institution's risk assessment process.

Additionally, as described in the proposed rule, financial institutions would have to establish, implement, and maintain effective, risk-based, and reasonably designed AML/CFT programs. The current program rules use inconsistent terms across financial institutions to describe establishing, implementing, and maintaining AML/CFT programs. For example, some program rules use "develop" instead of "implement."⁷⁷ FinCEN is therefore proposing to apply the same set of terms to all the program rules to improve consistency. FinCEN does not intend for these changes to substantively change current regulatory expectations.

1. Risk Assessment Process

The majority of the proposed AML/CFT program components are substantially similar to the existing statutory and regulatory requirements for financial institutions. However, FinCEN is proposing certain additions

⁷⁷ For example, compare 31 CFR 1021.210(b)(1) (casinos) with 31 CFR 1023.210(a) (broker-dealers) in which casino program rules require each casino to "develop and implement" a written program whereas broker-dealer program rules require the broker-dealer to "implement" and maintain" a written program.

and modifications to modernize and strengthen financial institutions' AML/CFT programs. In particular, FinCEN is proposing a risk assessment process requirement that would facilitate a financial institution's understanding of its specific illicit finance activity risks and enable more dynamic identification, prioritization, and management of those ML/TF risks. Under the proposed rule, a risk assessment process would need to include consideration of the AML/CFT Priorities, among other items, to account for emerging and evolving ML/TF risks. The results of the risk assessment process would then inform the other components of a financial institution's AML/CFT program.

Under the proposed rule, to have an effective, risk-based, and reasonably designed AML/CFT Program, a financial institution would need to establish a risk assessment process to serve as the basis of the AML/CFT program. While many financial institutions identify, evaluate, and document their ML/TF risks through a risk assessment process that may be conducted on a periodic basis, and may be documented as a point-in-time exercise, FinCEN intends for financial institutions to utilize a dynamic and recurrent risk assessment process not only to assess and understand a financial institution's ML/TF risks, but also to reasonably manage and mitigate those risks. Specifically, the proposed rule would require the financial institution's risk assessment process to identify, evaluate, and document the financial institution's ML/TF risks, including consideration of: (1) the AML/CFT Priorities issued by FinCEN, as appropriate; (2) the ML/TF risks of the financial institution based on the financial institution's business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and (3) reports filed by the financial institution pursuant to 31 CFR chapter X. Financial institutions would have to review and update their risk assessment using the process proposed in this rule on a periodic basis, including, at a minimum, and particularly when there are material changes to the financial institution's ML/TF risks.

The inclusion of a risk assessment process that serves as the basis of a risk-based AML/CFT program is supported by several provisions of the AML Act, including section 6101(b), which states that AML/CFT programs should be risk-based,⁷⁸ and section 6202, which contemplates a risk assessment process by requiring SARs to "be guided by the compliance program of a covered

financial institution with respect to the Bank Secrecy Act, including the risk assessment processes of the covered institution that should include a consideration of [the AML/CFT Priorities]."⁷⁹ Additionally, FinCEN, other domestic supervisory agencies,⁸⁰ and international bodies such as the Financial Action Task Force (FATF)⁸¹ have noted that a risk assessment process can be a critical tool for a reasonably designed AML/CFT program because financial institutions need to understand the risks they face to effectively mitigate those risks and achieve compliance with the BSA or foreign AML/CFT laws. While a risk assessment process is common practice among many financial institutions, the requirement that financial institutions have a risk assessment process when developing their AML/CFT programs is not stated in a uniform manner for financial institutions under the current program rules.⁸² Therefore, the

⁷⁹ 31 U.S.C. 5318(g)(5)(C).

⁸⁰ See *supra* note 35. The Joint Statement on Risk-Focused Bank Secrecy Act/Anti-Money Laundering Supervision in 2019 (joint supervision statement) underscored the importance of a risk-based approach to AML/CFT compliance. The joint supervision statement noted that a risk-based AML/CFT program enables a bank to allocate compliance resources commensurate with its risk. The joint supervision statement further emphasized that a well-developed risk assessment assists examiners in understanding a bank's risk profile and evaluating the adequacy of its AML/CFT program.

⁸¹ The FATF, of which the United States is a founding member, is an international, inter-governmental task force whose purpose is the development and promotion of international AML/CFT standards and the effective implementation of legal, regulatory, and operational measures to combat money laundering, terrorist financing, the financing of proliferation, and other related threats to the integrity of the international financial system. The FATF assesses over 200 jurisdictions against its minimum standards, known as FATF Recommendations. In its interpretive note to FATF Recommendation 1 on assessing risks and applying a risk-based approach, FATF noted that "[b]y adopting a risk-based approach, competent authorities [and] financial institutions . . . should be able to ensure that measures to prevent or mitigate money laundering and terrorist financing are commensurate with the risks identified, and would enable them to make decisions on how to allocate their own resources in the most effective way." Available at <https://www.fatf-gafi.org/publications/fatfrecommendations/documents/fatf-recommendations.html>. Further, as detailed in FATF Recommendation 1 and in accompanying non-binding guidance, financial institutions and designated non-financial businesses and professions (DNFBPs) need not conduct a stand-alone proliferation financing (PF) risk assessment if existing processes (for example, within the framework of their existing targeted financial sanctions and/or compliance programs) can adequately identify proliferation financing risks and ensure mitigation measures are commensurate with those risks. The proposed rule would be consistent with FATF guidance on this topic.

⁸² The current program rules referring to some form of risk assessment are located at 31 CFR 1025.210(b)(1) (insurance companies); 31 CFR 1027.210(b) (dealers in precious metals, precious

proposed rule's addition of a risk assessment process to the program rules will be a new explicit regulatory requirement for some types of financial institutions, as described below.

Under some program rules, financial institutions—such as insurance companies and loan and finance companies—are explicitly required to "[i]ncorporate policies, procedures, and internal controls based upon . . . [an] assessment of the . . . risks associated with its products and services."⁸³ Under other program rules, financial institutions—such as casinos and MSBs—must develop either policies, procedures, and internal controls, or independent testing "commensurate with the risks" posed by their products.⁸⁴ Because a risk assessment process is a necessary predicate to developing risk-based internal policies, procedures, and controls for this proposed rule, FinCEN has determined this latter category of program rules to implicitly require risk assessment processes. The proposed rule's addition of a risk assessment process to the program rules will be a new, explicit regulatory requirement for some types of financial institutions, specifically banks, casinos, MSBs, broker-dealers, mutual funds, futures commission merchants, and introducing brokers in commodities.⁸⁵ Though many types of financial institutions have risk assessment processes despite the absence of a formal requirement, the proposed rule would put into regulation existing expectations and practices. Thus, the proposed rule standardizes the requirement for a risk assessment process across the different types of financial institutions subject to program rules.

For a financial institution that already has a risk assessment process as a matter of practice, the proposed rule may not be a change from its current practice.

stones, or jewels); 31 CFR 1028.210(b) (operators of credit card systems); 31 CFR 1029.210(b)(1) (loan or finance companies); and 31 CFR 1030.210(b)(1) (housing government sponsored enterprises). Note there is significant variation in the specific language in the regulations.

⁸³ See applicable program rules located at 31 CFR 1025.210 (insurance companies); 1029.210 (loan or finance companies).

⁸⁴ See applicable program rules located at 31 CFR 1021.210 (casinos and card clubs); 1022.210 (MSBs); 1025.210 (insurance companies); 1027.210 (dealers in precious metals, precious stones, or jewels); 1028.210 (operators of credit card system); 1029.210 (loan or finance companies); and 1030.210 (housing government sponsored enterprises).

⁸⁵ The current program rules without explicit risk assessment requirements are located at 31 CFR 1020.210 (banks); 1021.210 (casinos and card clubs); 1022.210 (MSBs); 1023.210 (broker-dealers); 1024.210 (mutual funds); and 1026.210 (futures commission merchants and introducing brokers in commodities).

⁷⁸ 31 U.S.C. 5318(h)(2)(B)(iv)(II).

However, the proposed rule would explicitly require the risk assessment process to incorporate the AML/CFT Priorities, as appropriate, the ML/TF risks of the financial institution, and a review of the reports filed by the financial institution pursuant to 31 CFR chapter X. In general, financial institutions that are not explicitly required to have a risk assessment process as part of their current program rules would have new obligations under the proposed rule. Thus, the costs or burdens of implementation would be based on a financial institution's risk profile; however, the risk-based nature of the proposed rule is intended to enable a financial institution to better focus its attention and resources in a manner consistent with its risk profile, as discussed further in this section.

With respect to the implementation of an AML/CFT program that is based on a risk assessment process, each AML/CFT program would be different in practice because it would depend on the specific applicable activities and risk profile of a financial institution. Consequently, consistent with section 6101(b) of the AML Act, under the proposed rule, a financial institution would need to focus its attention and resources in a manner consistent with its risk profile, taking into account higher-risk and lower-risk customers and activities.⁸⁶ A financial institution's risk assessment process can provide valuable insight into how limited compliance resources and attention can be effectively and efficiently deployed to address identified risks, and to comply with the requirements of the BSA and promote outcomes for law enforcement and national security purposes. In addition, the inclusion of the AML/CFT Priorities into the risk assessment process can help financial institutions understand areas in which their efforts are more likely to support areas of national importance. Through this particular type of risk-based approach, a financial institution can further tailor its AML/CFT program so that it improves the ability to address current and emerging risks, responds to changes in risk profile, and maximizes the public and private benefits of its compliance efforts.

Finally, a financial institution would have flexibility in how it would document the results of the risk assessment process. As proposed, a financial institution would not be required to establish a single, consolidated risk assessment document solely to comply with the proposed rule. Rather, various methods and approaches

could be used to ensure that a financial institution is appropriately documenting its risks.⁸⁷ Regardless of the approach, the information obtained through the risk assessment process should be sufficient to enable the financial institution to establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

a. Factors for Consideration

i. The AML/CFT Priorities

The AML/CFT Priorities set out the priorities for the AML/CFT policy as required by the AML Act. Section 6101 of the AML Act provides that the review and incorporation by a financial institution of the AML/CFT Priorities, as appropriate, into a financial institution's AML/CFT program must be included as a measure on which a financial institution is supervised and examined for compliance with the financial institution's obligations under the BSA and other AML/CFT laws and regulations.⁸⁸ FinCEN is implementing this statutory requirement by proposing that financial institutions review and consider the AML/CFT Priorities as part of their risk assessment process. The inclusion of the AML/CFT Priorities in the risk assessment process is meant to ensure that financial institutions understand their exposure to risks in areas that are of particular importance at a national level, which may help financial institutions develop more effective, risk-based, and reasonably designed AML/CFT programs. The proposed rule notes that under 31 U.S.C. 5318(h)(4)(B), FinCEN is required to update the AML/CFT Priorities not less frequently than once every four years. Whenever the AML/CFT Priorities are updated, financial institutions would not be required to incorporate prior versions of the AML/CFT Priorities. Financial institutions would only be required to incorporate the most up-to-date set of AML/CFT

⁸⁷ In sections 2.1 and 2.2 of FATF Guidance for a Risk-Based Supervision (Mar. 2021), available at <http://www.fatf-gafi.org/publications/fatfrecommendations/documents/guidance-rba-supervision.html>, FATF described some approaches for financial institutions to consider in assessing their ML/TF risks. One common approach involves assessing inherent risks, mitigation efforts, and residual risks. According to FATF, inherent risks refer to "ML/TF risks intrinsic to a [financial institution's] business activities before any AML/CFT controls are applied"; mitigation efforts refer to "measures in place within [a financial institution] to mitigate ML/TF risks"; and residual risks refer to "ML/TF risks that remain after AML/CFT systems and controls are applied to address inherent risks."

⁸⁸ 31 U.S.C. 5318(h)(4)(E).

Priorities into their risk-based AML/CFT programs.

FinCEN anticipates that some financial institutions may ultimately determine that their business models and risk profiles have limited exposure to some of the threats addressed in the AML/CFT Priorities, but instead have greater exposure to other ML/TF risks. Additionally, some financial institutions' risk assessment processes may determine that their AML/CFT programs already sufficiently take into account some, or all, of the AML/CFT Priorities. In any case, any changes in costs or burdens would be based on the results of a risk assessment process and its impact on the AML/CFT program, including how to review and, as appropriate, take into account the AML/CFT Priorities before making these determinations.

ii. Identifying and Evaluating ML/TF and Other Illicit Finance Activity Risks

FinCEN does not intend for a financial institution to exclusively focus their risk assessment process on the AML/CFT Priorities. Rather, the AML/CFT Priorities are among many factors that financial institutions should consider when assessing their institution-specific risks. In addition to the AML/CFT Priorities, the proposed rule would require a risk assessment process to also incorporate consideration of other illicit finance activity risks of the financial institution based on its business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations.⁸⁹ These factors are generally consistent with current risk assessment processes of some financial institutions.

Although FinCEN believes that some financial institutions are generally familiar with these concepts, "distribution channels" may be a new term for some financial institutions. FinCEN considers "distribution channels" to refer to the methods and tools through which a financial institution opens accounts and provides products or services, including, for example, through the use of remote or other non-face-to-face means.

The term "intermediaries" may also be a new term for some financial institutions. Since financial institutions have a variety of financial relationships beyond customers and counterparties, such as service providers, vendors, or third parties, that may pose ML/TF risks

⁸⁹ The program rule for dealers in precious metals, precious stones, or jewels (31 CFR 1027.210) will retain the current risk assessment factors that are tailored to the practices at these financial institutions.

⁸⁶ 31 U.S.C. 5318(h)(2)(B)(iv)(II).

to the U.S. financial system, the proposed rule includes the term “intermediary” so that financial institutions could consider customer and non-customer relationships into their risk assessment process. FinCEN considers “intermediaries” to include broadly other types of financial relationships beyond customer relationships that allow financial activities by, at, or through a financial institution. An intermediary can include, but not be limited to, a financial institution’s brokers, agents, and suppliers that facilitate the introduction or processing of financial transactions, financial products and services, and customer-related financial activities.⁹⁰

Thus, for certain financial institutions, such as banks, an “intermediary” can include an intermediary financial institution, which is a receiving financial institution other than the transmitter’s financial institution or the recipient’s financial institution, in relation to certain funds transfer requirements applicable to banks.⁹¹ FinCEN notes that an intermediary may have its own independent obligations to comply with the BSA if it meets the definition of a financial institution subject to the BSA and FinCEN’s implementing regulations.⁹² FinCEN welcomes comments on whether additional clarity is warranted and whether any other factors should be considered.

Aside from the AML/CFT Priorities, financial institutions also may find other sources of information to be relevant to their risk assessment processes. These may include information obtained from other financial institutions, such as emerging

risks and typologies identified through section 314(b) information sharing⁹³ or payment transactions that other financial institutions returned or flagged due to ML/TF risks that the originating financial institution may not have identified. It also could include internal information that a financial institution maintains. Such internal information may include, for example, the locations from which its customers access the financial institution’s product, services, and distribution channels, such as the customer internet protocol (IP) addresses or device logins and related geolocation information.

Additional sources of information that may be useful to consider can include feedback from FinCEN, law enforcement, and financial regulators, as applicable. For example, if a financial institution receives feedback from law enforcement about a report it has filed or potential risks at the financial institution, the financial institution should incorporate that information into its risk assessment process. Similarly, financial institutions may consider information identified from responding to section 314(a) requests. Additionally, a financial institution may find that there are FinCEN advisories or guidance that are particularly relevant to the financial institution’s business activities. In that case, it would be appropriate for the financial institution to consider the information contained in relevant advisories or guidance when evaluating its ML/TF risks.

Regardless of the source of information, the risk assessment process contemplates steps to ensure the information on which they are relying to assess risks is reasonably current, complete, and accurate. Similarly, the analysis performed in connection with the risk assessment process—particularly any analysis that relies on the exercise of discretion or judgment—should be documented, and subject to oversight and governance. A financial institution’s taking of such steps would support the conclusion that the financial institution’s AML/CFT program is effective, risk based, and reasonably designed to determine the financial institution’s ML/TF risk profile. A financial institution designing its required internal policies, procedures, and controls to reasonably manage and mitigate ML/TF risks would further support such a conclusion. FinCEN welcomes comments on whether additional clarity is needed

regarding the timeliness, completeness, and accuracy of the information, analysis, and documentation required as part of the risk assessment process.

iii. Review of Reports Filed Pursuant to 31 CFR Chapter X

As the risk assessment process would serve as the foundation for a risk-based AML/CFT program, the proposed rule would require financial institutions to review and evaluate reports filed by the institution with FinCEN pursuant to 31 CFR chapter X, such as SARs, CTRs, Forms 8300, and other relevant BSA reports. These reports can assist financial institutions in identifying known or detected threat patterns or trends to incorporate into their risk assessments and apply to their risk-based policies, procedures and internal controls. This type of review may also help financial institutions minimize a type of SAR filing characterized by some industry sources as a “defensive filing” and focus on generating highly useful reports to relevant government authorities. Financial institutions not subject to SAR requirements should consider the suspicious activity that their AML/CFT programs have identified.⁹⁴ Since the detection of suspicious activities and filing of reports are among the most important cornerstones of AML/CFT programs, many financial institutions may already incorporate a review of SARs and CTRs into their AML/CFT programs, as SARs and CTRs can provide a more complete understanding of a customer’s or the financial institution’s overall ML/TF risk profile and signal areas of emerging risk as their products and services evolve and change.

FinCEN would welcome comments on the benefits and burdens that this added provision to review reports filed by the financial institution may present.

b. Frequency

The proposed rule would require financial institutions to update their risk assessment using the process proposed in the rule, on a periodic basis, including, at a minimum, when there are material changes to the financial institution’s risk profile. Generally, a periodic basis would be frequent enough to ensure the risk assessment process accurately reflects the ML/TF risks of the financial institution and any changes to the AML/CFT Priorities, or events that change the financial

⁹⁰ While intermediaries in the financial institution context generally are not tied to customer relationships, in other contexts, FinCEN has also referred to an “intermediary” as: “a customer that maintains an account for the primary benefit of others, such as the intermediary’s own underlying clients. For example, certain correspondent banking relationships may involve intermediation whereby the respondent bank of a correspondent bank acts on behalf of its own clients. Intermediation is also very common in the securities and derivatives industries. For example, a broker-dealer may establish omnibus accounts for a financial intermediary (such as an investment adviser) that, in turn, establishes sub-accounts for the intermediary’s clients, whose information may or may not be disclosed to the broker-dealer.” Customer Due Diligence Requirements for Financial Institutions, 79 FR 45151, 45160 (proposed Aug. 4, 2014).

⁹¹ See 31 CFR 1010.410 for funds transfer recordkeeping requirements concerning payment orders by banks. See 31 CFR 1010.410(f)(1)–(2) for certain funds transfer requirements applicable to a transmitter’s financial institution and intermediary financial institution.

⁹² See 31 CFR chapter X for financial institutions subject to applicable BSA requirements.

⁹³ See FinCEN’s 314(b), Financial Crimes Enforcement Network, U.S. Department of the Treasury, available at <https://www.fincen.gov/section-314b>.

⁹⁴ For example, certain types of financial institutions, such as operators of credit card systems, are not subject to the BSA requirement to file SARs. Should these financial institutions voluntarily file SARs, those reports should be reviewed as part of the risk assessment process.

institution's risk profile in light of those priorities.⁹⁵ This requirement includes updating the risk assessment using the process proposed in this rule in response to events or other circumstances that materially change the financial institution's risk profile. The proposed rule would not specify the frequency for when a financial institution is to update its risk assessment, but a financial institution may find advantages in articulating and defining a minimum risk-based schedule.

At a minimum, financial institutions would be required to have their risk assessment updated using the process proposed in this rule, when there are material changes in their products, services, distribution channels, customers, intermediaries, and geographic locations. For example, a financial institution might need to update its risk assessment using the process proposed in this rule, when new products, services, and customer types are introduced or existing products, services, and customer types undergo material changes, or the financial institution as a whole expands or contracts through mergers, acquisitions, sell-offs, dissolutions, and liquidations. Given the variety of financial institution types, risk profiles, and activities, some financial institutions may decide to maintain continuous approaches to their risk assessment, while other financial institutions may determine to employ a regularly scheduled point-in-time reviews of their risk assessment. However, regardless of the specific frequency of updating their risk assessment, effective, risk-based, and reasonably designed AML/CFT programs require financial institutions to reasonably incorporate current, complete, and accurate information responsive to ML/TF developments into their risk assessment process, and not simply maintain static risk assessments.

FinCEN welcomes comments on whether additional clarity is needed regarding the similarities and differences between a risk assessment process and a risk assessment, particularly with respect to the frequency and material changes warranting financial institutions to update their risk assessment using the process proposed in this rule.

⁹⁵ See *supra* note 17. As defined in the proposed rule, the AML/CFT Priorities refer to the most recent statement of AML/CFT National Priorities issued pursuant to 31 U.S.C. 5318(h)(4), which are required to be updated at least once every four years. Financial institutions would have to ensure that their risk assessment processes take into account changes to the AML/CFT Priorities as they become available.

2. Internal Policies, Procedures, and Controls

The proposed rule would require AML/CFT programs to “reasonably manage and mitigate [ML/TF] risks through internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the [BSA]” and its implementing regulations. The BSA requires financial institutions to develop “internal policies, procedures, and controls” as part of their AML/CFT programs.⁹⁶ Consistent with this statutory obligation, FinCEN regulations already require financial institutions to have internal controls to ensure compliance, and the majority of the current program rules also refer to policies and procedures.⁹⁷ The proposed rule would update the requirements to apply more uniform language, consistent with the formulation of “internal policies, procedures, and controls” from 31 U.S.C. 5318(h)(1)(A), across financial institutions. The proposed rule would recognize the critical role that internal policies, procedures, and controls have in managing and mitigating risk, and would explicitly state that internal policies, procedures, and controls must be commensurate with a financial institution's risks.⁹⁸ Also, as discussed further below, the proposed rule would also explicitly provide that financial institutions may use innovative approaches to meet compliance obligations under the BSA.

The proposed rule would require financial institutions to reasonably manage and mitigate illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks. The level of sophistication of the internal policies, procedures, and controls should be commensurate with the size, structure, risk profile, and complexity of the financial institution. However, the proposed rule would not specifically set out the means to do so. Rather, the proposed rule would require financial institutions to reasonably manage and

mitigate risks using internal policies, procedures, and controls based on their institution-specific ML/TF risks using the required risk assessment process. An effective, risk-based, and reasonably designed AML/CFT program would incorporate the results of the risk assessment process through appropriate changes to internal policies, procedures, and controls to manage ML/TF risks. Some financial institutions may determine that their AML/CFT programs already have sufficient internal policies, procedures, and controls commensurate with their respective risks in light of FinCEN's existing regulations. In any case, while the proposed rule may not impose new obligations, any changes in the costs or burdens would be based on how the risk assessment process impacts the AML/CFT program.

Additionally, the proposed rule provides financial institutions with the regulatory flexibility to consider innovative approaches to comply with BSA requirements, including determining not only the total amount of resources, but also the nature of those resources. The proposed rule's inclusion of innovation reflects one of the AML Act's key purposes of “encourage[ing] technological innovation and the adoption of new technology by financial institutions to more effectively counter money laundering and financing of terrorism.”⁹⁹ Consistent with this purpose set out in the AML Act, FinCEN aims to encourage instances where a financial institution finds it beneficial to consider and evaluate technological innovation and, as warranted by the financial institution's risk profile, implement new technology or innovative approaches in combating financial crime. Additionally, a financial institution may find it beneficial to consider whether the AML/CFT program appropriately uses the financial institution's existing internal capabilities, technologies, product lines, and data. For example, if the financial institution's marketing or relationship management teams use internet or app-based data for commercial purposes, it would be reasonable for that financial institution's AML/CFT program to consider using similar technology or approaches in managing and mitigating the financial institution's ML/TF risks.

In addition to informing resource and innovation considerations, the risk assessment process must also support the ongoing implementation and maintenance of internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the

⁹⁶ 31 U.S.C. 5318(h)(1)(A).

⁹⁷ See applicable program rules located at 31 CFR 1022.210(d)(1) (MSBs), 1023.210(b)(1) (broker-dealers), 1024.210(b)(1) (mutual funds), 1025.210(b)(1) (insurance companies), 1026.210(b)(1) (futures commission merchants and introducing brokers in commodities), 1027.210(b)(1) (dealers in precious metals, precious stones, or jewels), 1028.210(b)(1) (operators of credit card systems), 1029.210(b)(1) (loan or finance companies), and 1030.210(b)(1) (housing government sponsored enterprises).

⁹⁸ Proposed 31 CFR 1028.210 would retain the existing elements of the internal policies, procedures, and controls that are specific to the operators of credit card systems.

⁹⁹ See *supra* note 16.

BSA and its implementing regulations. For example, as explained previously, the risk assessment process should include a review of reports filed pursuant to the BSA. A financial institution's ongoing and historical review of suspicious transactions that it has identified may help the financial institution determine whether new procedures or more targeted controls would identify certain suspicious activity more quickly or with greater precision. Such a review could improve the financial institution's ability to assess and identify ML/TF risks, generate highly useful reports, and focus attention and resources in a manner consistent with the risk profile of the financial institution that takes into account higher-risk and lower-risk customers and activities.

In light of proposed requirements to maintain an updated risk assessment using the process proposed in this rule, a financial institution may find a basis to update its internal policies, procedures, and controls, including based on the financial institution's review of BSA reports and underlying suspicious activities. For example, a financial institution may decide to incorporate typology or similar information into its internal policies, procedures, and controls after reviewing a suspicious transaction that was identified only after another financial institution had rejected or flagged it for AML/CFT-related reasons. Consistent with the risk-based approach to internal policies, procedures, and controls, a financial institution would update those controls, provided that the financial institution can ensure its internal policies, procedures, and controls continue to be commensurate with its risk profile. This risk-based approach to maintaining internal policies, procedures, and controls, as a program component, allows financial institutions to reasonably manage and mitigate AML/CFT risk.

3. AML/CFT Officer

The proposed rule would provide that an AML/CFT program must designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance with the requirements and prohibitions of the BSA and FinCEN's implementing regulations (hereinafter referred to as the AML/CFT officer, formerly referred to as the BSA officer). Consistent with 31 U.S.C. 5318(h)(1)(B), all financial institutions that are required to have an AML/CFT program must already have a designated AML/CFT officer, although there are slight variations in the specific language used in the program rules for

different types of financial institutions. The proposed rule provides technical changes to promote clarity and consistency across the program rules. Additionally, FinCEN is updating the reference from "BSA officer" to "AML/CFT officer" to formally reflect the CFT considerations for this role under section 6101 of the AML Act.¹⁰⁰ This change also is consistent with the updated terminology of AML/CFT program.

Inherent in the statutory requirement that a financial institution designate an AML/CFT officer as part of a program reasonably designed to achieve compliance with the BSA is the expectation that the designated individual is qualified to ensure and monitor compliance with the BSA and FinCEN's implementing regulations. Accordingly, for an AML/CFT program to be effective and reasonably designed to ensure and monitor compliance with the BSA, the compliance officer must be qualified. Whether an individual is sufficiently qualified as an AML/CFT officer will depend, in part, on the financial institution's ML/TF risk profile, as informed by the results of the risk assessment process. Among other criteria, a qualified AML/CFT officer would have the expertise and experience to adequately perform the duties of the position, including having sufficient knowledge and understanding of the financial institution as informed by the risk assessment process, U.S. AML/CFT laws and regulations, and how those laws and regulations apply to the financial institution and its activities.

In addition, the AML/CFT officer's position in the financial institution's organizational structure must enable the AML/CFT officer to effectively implement the financial institution's AML/CFT program. The actual title of the individual responsible for day-to-day AML/CFT compliance is not determinative, and the AML/CFT officer for these purposes need not be an "officer" of the financial institution. The individual's authority, independence, and access to resources within the financial institution, however, are critical. Importantly, an AML/CFT officer should have decision-making capability regarding the AML/CFT program and sufficient stature within the organization to ensure that the program meets the applicable

¹⁰⁰ 31 U.S.C. 5318(h)(1), as amended by AML Act, section 6101(b)(2)(A) (Establishment of national exam and supervision priorities), which now references "countering the financing of terrorism" in addition to "anti-money laundering" when describing the requirement to establish an AML program.

requirements of the BSA. The AML/CFT officer's access to resources may include the following: adequate compliance funds and staffing with the skills and expertise appropriate to the financial institution's risk profile, size, and complexity; an organizational structure that supports compliance and effectiveness; and sufficient technology and systems to support the timely identification, measurement, monitoring, reporting, and management of the financial institution's ML/TF and other illicit finance activity risks. An AML/CFT officer that has multiple additional job duties or conflicting responsibilities that adversely impact the officer's ability to effectively coordinate and monitor day-to-day AML/CFT compliance generally would not fulfill this requirement.

To promote consistency and reduce redundancy, the proposed rule would remove some examples of what it means to coordinate and monitor day-to-day compliance with AML/CFT requirements that are currently listed in the program rules for MSBs; insurance companies; dealers in precious metals, precious stones, or jewels; operators of credit card systems; loan or finance companies; and housing government sponsored enterprises.¹⁰¹ For example, those program rules currently provide that an AML/CFT officer is responsible for updating the financial institution's AML/CFT program and ensuring that employees are educated or trained in accordance with the financial institution's AML/CFT program training obligation. Although these responsibilities would no longer be listed in the rule text for those programs, they would reasonably be within the scope of responsibilities of an AML/CFT officer by virtue of the proposed rule's requirements for an effective, risk-based, and reasonably designed AML/CFT program.

Likewise, the proposed rule would remove redundant provisions in the current program rules for dealers in precious metals, precious stones, or jewels; operators of credit card systems; loan or finance companies; and housing government sponsored enterprises that require AML/CFT officers to ensure that the financial institution's AML/CFT program is implemented effectively.¹⁰²

¹⁰¹ See applicable program rules located at 31 CFR 1022.210(d)(2) (MSBs), 1025.210(b)(2) (insurance companies), 1027.210(b)(2) (dealers in precious metals, precious stones, or jewels), 1028.210(b)(2) (operators of credit card systems), 1029.210(b)(2) (loan or finance companies), and 1030.210(b)(2) (housing government sponsored enterprises).

¹⁰² See applicable program rules located at 31 CFR 1027.210(b)(2)(i) (dealers in precious metals,

Although the proposed rule would remove that specific language, the AML/CFT officer would nonetheless be required to ensure that the program is implemented effectively by virtue of the proposed rule's requirement that AML/CFT officers coordinate and monitor day-to-day compliance.

Similarly, the proposed rule would delete an unnecessary reference from current 31 CFR 1022.210(d)(2)(i) that provides that an MSB's AML/CFT officer must ensure that the MSB properly files reports, and creates and retains records, in accordance with the BSA. These activities are and would remain part of the AML/CFT officer's duty to monitor and coordinate day-to-day compliance, so it is not necessary to separately list them in the rule. This deletion and the removal of the other redundant references will ensure the program rules use consistent language across different types of financial institutions.

Therefore, these provisions of the proposed rule related to AML/CFT officers would not impose new obligations on financial institutions. Any changes in costs or burdens associated with this program component under the proposed rule would be based on how the risk assessment process impacts the AML/CFT program.

4. Training

The BSA requires AML/CFT programs to include an "ongoing employee training program."¹⁰³ This statutory requirement is reflected in the current program rules, which all contain a training requirement. The proposed rule would amend these requirements to provide that, to be effective, risk-based, and reasonably designed, an AML/CFT program would need to include an ongoing employee training program that is also risk-based. The training program would be focused on areas of risk as identified by the risk assessment process and whose periodicity of training would be dependent on a financial institution's risk profile.¹⁰⁴ FinCEN recognizes that financial

precious stones, or jewels), 1028.210(b)(2)(i) (operators of credit card systems), 1029.210(b)(2)(i) (loan or finance companies); and 1030.210(b)(2)(i) (housing government sponsored enterprises).

¹⁰³ 31 U.S.C. 5318(h)(1)(C).

¹⁰⁴ The current training requirements are at 31 CFR 1020.210(a)(2)(iv) and (b)(2)(iv) (banks), 1021.210(b)(2)(iii) (casinos), 1022.210(d)(3) (MSBs), 1023.210(b)(4) (broker-dealers), 1024.210(b)(4) (mutual funds), 1025.210(b)(3) (insurance companies), 1026.210(b)(4) (futures commission merchants and introducing brokers in commodities), 1027.210(b)(3) (dealers in precious metals, precious stones, or jewels), 1028.210(b)(3) (operators of credit card systems), 1029.210(b)(3) (loan or finance companies), and 1030.210(b)(3) (housing government sponsored enterprises).

institutions may have employees and non-employees who may have a variety of roles and responsibilities in relation to the AML/CFT program. The risk-based nature of an AML/CFT program provides flexibility for financial institutions to identify both employees and non-employees who must be trained on an ongoing basis. The proposed rules, however, would retain certain provisions addressing methods of training for insurance companies, loan or finance companies, and housing government sponsored enterprises that are specific to these types of financial institutions.¹⁰⁵

Although financial institutions are already required to have training as part of their AML/CFT programs, there is some variation in the specific text of the different program rules.¹⁰⁶ For example, the proposed rule conforms to the statutory formulation of "ongoing employee training" whereas the current rules are directed at appropriate persons or appropriate personnel. Other than to remain consistent with the BSA, FinCEN intends these changes to have no substantive impact on the training requirements. As another example, the current rules for casinos and MSBs specify that training must include the identification of unusual or suspicious transactions, which are topics that FinCEN would expect AML/CFT programs for all financial institutions to cover in training.¹⁰⁷ Likewise, the current rules for MSBs; dealers in precious metals, precious stones, or jewels; and operators of credit card systems include "education" in addition to training.¹⁰⁸ FinCEN does not view the distinction between "training" and "education" to be substantive and would expect training to include relevant education. The proposed rule

¹⁰⁵ See applicable program rules located at 31 CFR 1025.210(b)(3) (insurance companies), 1029.210(b)(3) (loan or finance companies), and 1030.210(b)(3) (housing government sponsored enterprises).

¹⁰⁶ See applicable program rules located at 31 CFR 1020.210(a)(2)(iv) and (b)(2)(iv) (banks), 1021.210(b)(2)(iii) (casinos), 1022.210(d)(3) (MSBs), 1023.210(b)(4) (broker-dealers), 1024.210(b)(4) (mutual funds), 1025.210(b)(3) (insurance companies), 1026.210(b)(4) (futures commission merchants and introducing brokers in commodities), 1027.210(b)(3) (dealers in precious metals, precious stones, or jewels), 1028.210(b)(3) (operators of credit card systems), 1029.210(b)(3) (loan or finance companies), and 1030.210(b)(3) (housing government sponsored enterprises).

¹⁰⁷ See applicable program rules located at 31 CFR 1021.210(b)(2)(iii) (casinos) and 1022.210(d)(3) (MSBs).

¹⁰⁸ See applicable program rules located at 31 CFR 1022.210(d)(3) (MSBs), 1027.210(b)(3) (dealers in precious metals, precious stones, or jewels), and 1028.210(b)(3) (operators of credit card systems).

would therefore remove these references to promote consistency.

Another variation in the current program rules is the inclusion of the term "ongoing." The BSA specifies that the employee training program be "ongoing"¹⁰⁹ and the current rules that apply to several types of financial institutions specify that training must be "ongoing,"¹¹⁰ while the other program rules do not include the word "ongoing."¹¹¹ As with other components of an effective, risk-based, and reasonably designed AML/CFT program, the training requirement would be based on a financial institution's risk assessment process, and the content of the training and frequency with which it would occur would depend on the financial institution's risk profile and the roles and responsibilities of the persons receiving the training.

As part of the relationship and interaction between and among program components, FinCEN generally would expect the contents of training to be responsive to the results of the risk assessment process and incorporate current developments and changes to AML/CFT regulatory requirements or information available to the financial institution. Examples for sources of training information are the AML/CFT Priorities; relevant Treasury and FinCEN actions and publications; the financial institution's internal policies, procedures, and controls; and an understanding of the financial institution's business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations in terms of ML/TF risks, including any material changes to the financial institutions' ML/TF risk profile.¹¹² Overall, the training program should be sufficiently targeted to the roles and responsibilities of employees. While the proposed rule's training requirement is

¹⁰⁹ 31 U.S.C. 5318(h)(1)(C).

¹¹⁰ See applicable program rules located at 31 CFR 1023.210(b)(4) (broker-dealers), 1024.210(b)(4) (mutual funds), 1025.210(b)(3) (insurance companies), 1026.210(b)(4) (futures commission merchants and introducing brokers in commodities), 1027.210(b)(3) (dealers in precious metals, precious stones, or jewels), 1029.210(b)(3) (loan or finance companies), and 1030.210(b)(3) (housing government sponsored enterprises).

¹¹¹ See applicable program rules located at 31 CFR 1020.210(a)(2)(iv) and (b)(2)(iv) (banks), 1021.210(b)(2)(iii) (casinos), 1022.210(d)(3) (MSBs), and 1028.210(b)(3) (operators of credit card systems).

¹¹² As discussed earlier, in this context, material changes to a financial institution's ML/TF risks can refer to changes in the ML/TF risk profile due to the introduction of new, or expansion of existing products, services, customer types and geographic locations, and changes in other relevant risk assessment criteria.

not a new obligation, any costs or burdens associated with this program component would be based on how the risk assessment process impacts the AML/CFT program.

5. Independent Testing

The AML Act did not change the BSA's requirement that each financial institution includes an independent audit function to test its AML/CFT program.¹¹³ Based on this statutory requirement, the program rules already require such programs to include independent testing.¹¹⁴ The proposed rule would modify the existing program rules to require each financial institution's program to include independent, periodic AML/CFT program testing to be conducted by qualified personnel of the financial institution or by a qualified outside party. FinCEN considers these changes to be consistent with long-standing requirements for independent testing and not substantive, but invites comments on their impact, if any, on the current program rules. Similar to other program components, any costs or burdens associated with this program component would be based on how the risk assessment process impacts the AML/CFT program.

The purpose of independent testing is to assess the financial institution's compliance with AML/CFT statutory and regulatory requirements, relative to its risk profile, and to assess the overall adequacy of the AML/CFT program. This evaluation helps to inform the financial institution's board of directors and senior management of weaknesses or areas in need of enhancement or stronger controls. Typically, this evaluation includes a conclusion about the financial institution's overall compliance with AML/CFT statutory and regulatory requirements and sufficient information for the reviewer (e.g., board of directors, senior management, AML/CFT officer, outside auditor, or an examiner) to reach a conclusion about the overall adequacy of the AML/CFT program. Under the proposed rule, independent testing could be conducted by qualified personnel of the financial institution,

such as an internal audit department, or by a qualified outside party, such as outside auditors or consultants.

Additionally, while financial institutions retain some flexibility regarding *who* conducts the audit or testing, the proposed rule would continue to require that testing be independent. Financial institutions that do not employ outside auditors or consultants or that do not have internal audit departments may comply with this requirement by using qualified internal staff who are not involved in the function being tested. For these financial institutions and financial institutions with other types of arrangements for independent testing, the AML/CFT officer or any party who directly, and in some cases, indirectly reports to the AML/CFT officer, or an equivalent role, would generally not be considered sufficiently independent.¹¹⁵ Any individual conducting the testing, whether internal or external, would be required to be independent of other parts of the financial institution's AML/CFT program, including its oversight. For financial institutions that engage outside auditors or consultants, the financial institution would be required to ensure that the outside parties conducting the independent testing are not involved in functions related to the AML/CFT program at the financial institution that may present a conflict of interest or lack of independence, such as AML/CFT training or the development or enhancement of internal policies, procedures, and controls. Additionally, for the purposes of the independent testing component, qualified outside parties would not include government agencies, entities,

or instrumentalities, such as a financial institution's Federal or State functional regulators. Financial institutions with less complex operations, and lower risk profiles may consider utilizing a shared resource as part of a collaborative arrangement to conduct testing, as long as the testing is independent.¹¹⁶

The proposed rule also would require any party who conducts independent testing to be "qualified." The current rules for broker-dealers, mutual funds, and futures commission merchants and introducing brokers in commodities already explicitly require outside parties conducting the independent testing to be qualified,¹¹⁷ but under this proposed rule, having qualified parties conduct independent testing will be a standardized requirement for all financial institutions. The knowledge, expertise, and experience necessary for a party to be qualified to conduct independent testing would depend, in part, on the financial institution's ML/TF risk profile. As with the AML/CFT officer component, FinCEN generally would expect qualified independent testers to have the expertise and experience to satisfactorily perform such a duty, including having sufficient knowledge of the financial institution's risk profile and AML/CFT laws and regulations.

FinCEN would expect the frequency of the periodic independent testing to vary based on each financial institution's risk profile, changes to its risk profile, and overall risk management strategy, as informed by the financial institution's risk assessment process.¹¹⁸ More frequent independent testing may be appropriate when errors or deficiencies in some aspect of the AML/CFT program have been identified or to verify or validate mitigating or remedial actions. A financial institution may find it appropriate to conduct additional independent testing when there are material changes in the financial institution's risk profile, systems, compliance staff, or processes. Additionally, the frequency of

¹¹⁵ This is consistent with current 31 CFR 1022.210, which provides that independent testing review may be conducted by an officer or employee of the MSB so long as the tester is not the AML/CFT officer. Similarly, current 31 CFR 1025.210, 1029.210, and 1030.210 provide that independent testing at insurance companies, loan or finance companies, and housing government sponsored enterprises, respectively, may be conducted by a third party or by any officer or employee of the financial institution, other than the AML/CFT officer. Likewise, 31 CFR 1027.210(b)(4) and 1028.210(b)(4) provide that independent testing of a dealer in precious metals, precious stones, or jewels or an operator of a credit card system, respectively, can be conducted by an officer or employee of the institution, so long as the tester is not the AML/CFT officer or a person involved in the operation of the AML/CFT program. The criteria to meet the independent requirement for independent testing at U.S. operations of foreign financial institutions may include a review of the reporting arrangements between the party conducting the independent testing and the AML/CFT Officer, or equivalent management function such as a head of business line or a general manager, to assess any conflicts of interests and the level of independence with the party conducting the independent testing.

¹¹⁶ See Interagency Statement on Sharing Bank Secrecy Act Resources (Oct. 3, 2018), available at <https://www.fincen.gov/news/news-releases/interagency-statement-sharing-bank-secrecy-act-resources>.

¹¹⁷ See applicable program rules located at 31 CFR 1023.210(b)(2) (broker-dealers), 1024.210(b)(2) (mutual funds), and 1026.210(b)(2) (futures commission merchants and introducing brokers in commodities).

¹¹⁸ This is consistent with the requirements in current 31 CFR 1021.210 (casinos), 1022.210 (MSBs), 1025.210 (insurance companies), 1027.210 (dealers in precious metals, precious stones, or jewels), 1028.210 (operators of credit card systems), 1029.210 (loan or finance companies), and 1030.210 (housing government sponsored enterprises).

¹¹³ 31 U.S.C. 5318(h)(1)(D).

¹¹⁴ See applicable program rules located at 31 CFR 1020.210(a)(2)(ii) and (b)(2)(ii) (banks), 1021.210(b)(2)(ii) (casinos), 1022.210(d)(4) (MSBs), 1023.210(b)(2) (broker-dealers), 1024.210(b)(2) (mutual funds), 1025.210(b)(4) (insurance companies), 1026.210(b)(2) (futures commission merchants or introducing broker in commodities), 1027.210(b)(4) (dealers in precious metals, precious stones, or jewels), 1028.210(b)(4) (operators of a credit card system), 1029.210(b)(4) (loan or finance companies), and 1030.210(b)(4) (housing government sponsored enterprises).

independent testing may be influenced by other factors, such as the regulations of self-regulatory organizations (SROs) applicable to certain types of financial institutions.¹¹⁹

While this program component is not a new obligation under the proposed rule, any additional costs or burdens associated with this component would be based on a risk assessment process and the impact on the AML/CFT program and a financial institution's risk profile.

6. Other Components of an Effective, Risk-Based, and Reasonably Designed AML/CFT Program

The proposed rule would retain additional existing AML/CFT program rule requirements with minimal conforming changes. These provisions are generally only applicable to certain types of financial institutions but are still important parts of the program rules. For example, some of the existing program rules contain provisions related to CDD, the use of automated systems, suspicious activity reporting, recordkeeping, the role of agents and brokers, and other topics. These provisions would remain substantively unchanged.

With respect to the CDD requirements, the proposed rule would retain the current CDD provisions for banks, broker-dealers, mutual funds, and futures commission merchants and introducing brokers in commodities.¹²⁰

All of the CDD requirement sections retain a cross-reference to the beneficial ownership information collection requirements for legal entity customers established by FinCEN's CDD Rule that are codified at 31 CFR 1010.230. The substance of the CDD Rule, and therefore the obligations of these covered financial institutions, may change as a result of FinCEN's revision of that rule, which is required under the CTA, and which must be completed by

¹¹⁹ For example, FINRA Rule 3310(c) provides for annual (on a calendar-year basis) independent testing for compliance to be conducted by member personnel or by a qualified outside party, unless the member does not execute transactions for customers or otherwise hold customer accounts or act as an introducing broker with respect to customer accounts (e.g., engages solely in proprietary trading or conducts business only with other broker-dealers), in which case such independent testing is required every two years (on a calendar-year basis). FINRA Rule 3310.01 further provides that all members should undertake more frequent testing than required if circumstances warrant.

¹²⁰ See applicable program rules located at 31 CFR 1020.210(a)(2)(v) and (b)(2)(v) (banks), 1023.210(b)(5) (broker-dealers), 1024.210(b)(5) (mutual funds), and 1026.210(b)(5) (futures commission merchants and introducing brokers in commodities).

January 1, 2025.¹²¹ Until that rulemaking process is completed, FinCEN is not planning to propose changes to financial institutions' CDD requirements.

a. Documented, Available AML/CFT Programs

Financial institutions already must have written AML/CFT programs, but there is some variation in the specific language used for different types of financial institutions.¹²² The proposed rule would provide a consistent standard by requiring that an AML/CFT program, and each of its components, be documented¹²³ and that such documentation be made available to FinCEN or its designee, which can include the appropriate agency with delegated examination authorities by FinCEN,¹²⁴ or the appropriate SRO.¹²⁵ In addition to promoting consistency across the program rules, these clarifications are intended to help financial institutions develop a structured AML/CFT program

¹²¹ See *supra* note 27. Section 6403(d) of the AML Act, a provision of the CTA, requires FinCEN to revise its CDD Rule no later than one year after the effective date of the regulations promulgated under 31 U.S.C. 5336(b)(4). As those regulations went into effect on January 1, 2024, the CDD Rule must be revised no later than January 1, 2025.

¹²² Current 31 CFR 1020.210(b) requires banks lacking a Federal functional regulator to establish, maintain, and make available a written anti-money laundering program. Banks with a Federal functional regulator are required to have written anti-money laundering programs under the regulators' existing rules. See 12 CFR 21.21(c)(1), 208.63(b)(1), 326.8(b)(1), and 748.2(b)(1). The current program rules require other types of financial institutions to have written programs at 31 CFR 1021.210(b)(1) (casinos), 1022.210(c) (MSBs), 1023.210 (broker-dealers), 1024.210(a) (mutual funds), 1025.210(a) (insurance companies), 1026.210 (futures commission merchants and introducing brokers in commodities), 1027.210(a)(1) (dealers in precious metals, precious stones, or jewels), 1028.210(a) (operators of credit card systems), 1029.210(a) (loan or finance companies), and 1030.210(a) (housing government sponsored enterprises).

¹²³ The proposed requirements for the AML/CFT program to be documented would be at 31 CFR 1020.210(b) (banks), 1021.210(b) (casinos), 1022.210(b) (MSBs), 1023.210(b) (broker-dealers), 1024.210(b) (mutual funds), 1025.210(b) (insurance companies), 1026.210(b) (futures commission merchants and introducing brokers in commodities), 1027.210(b) (dealers in precious metals, precious stones, or jewels), 1028.210(b) (operators of credit card systems), 1029.210(b) (loan or finance companies), and 1030.210(b) (housing government sponsored enterprises).

¹²⁴ 31 CFR 1010.810(b).

¹²⁵ For broker-dealers, FinCEN recognizes the SEC as the Federal functional regulator, and registered national securities exchanges or a national securities association, such as the Financial Industry Regulatory Authority (FINRA), as the SROs for member broker-dealers. Similarly, for futures commission merchants and introducing brokers in commodities, FinCEN recognizes the CFTC as the Federal functional regulator, and the National Futures Association (NFA) as the SRO.

understood across the enterprise. FinCEN does not intend for there to be a substantive change related to modifying the operative term from "in writing" or "written" to "documented." While the proposed rule is not establishing a new obligation with respect to program documentation, any additional costs or burdens would be based on a risk assessment process and its impact on the AML/CFT program and underlying components.

b. AML/CFT Program Approval and Oversight

The proposed rule would require a financial institution's AML/CFT program to be approved and overseen by the financial institution's board of directors or, if the financial institution does not have a board of directors, an equivalent governing body. For financial institutions without a board of directors, the equivalent governing body can take different forms. For example, for some small financial institutions, the equivalent governing body might be a sole proprietor, owner(s), general partner, trustee, senior officer(s), or other persons that have functions similar to a board of directors, including senior management. For the U.S. branch of a foreign bank, the equivalent governing body may be the foreign banking organization's board of directors or delegates acting under the board's express authority.¹²⁶ The proposed rule specifies that approval encompasses each of the components of the AML/CFT program. Alternatively, some financial institutions might have other individuals or groups with similar status or functions as directors. Such individuals may include Chief Executive Officer, Chief Financial Officer, Chief Operations Officer, Chief Legal Officer, Chief Compliance Officer, Director, and individuals with similar status or function. Also, groups with oversight responsibilities may include board committees such as compliance or audit committees as well as a group of some, or all of these individuals with aforementioned titles, as senior management that can provide effective

¹²⁶ The Federal Reserve, the FDIC, and the OCC each require the U.S. branches, agencies, and representative offices of the foreign banks they supervise operating in the United States to develop written BSA compliance programs that are approved by their respective bank's board of directors and noted in the minutes, or that are approved by delegates acting under the express authority of their respective bank's board of directors to approve the BSA compliance programs. "Express authority" means the head office must be aware of its U.S. AML program requirements and there must be some indication of purposeful delegation.

oversight of the AML/CFT program to comply with the proposed rule.¹²⁷

Although some financial institutions must already obtain board approval for their AML/CFT programs, or be subject to oversight by a board of directors, or an equivalent governing body, this approval and oversight requirement will represent a change in requirements for other financial institutions. For example, pursuant to the current program rules, a mutual fund's AML/CFT programs must be approved by the board of directors or trustees,¹²⁸ and a bank lacking a Federal functional regulator must have an AML/CFT program that is approved by the board of directors or equivalent governing body within the bank.¹²⁹ Banks with a Federal functional regulator already must have board approval for their AML/CFT programs under their regulators' existing rules.¹³⁰ Broker-dealers; insurance companies; futures commission merchants and introducing brokers in commodities; dealers in precious metals, precious stones, or jewels; operators of credit card systems; loan or finance companies; and housing government sponsored enterprises currently must obtain senior management level approval for their AML/CFT programs.¹³¹ The existing program rules for casinos and MSBs do not contain specific board approval or oversight requirements.¹³²

The proposed rule would modify the program rules to make the AML/CFT program approval and oversight requirements consistent across financial institution types. FinCEN is proposing to require board or board-equivalent approval and a new explicit requirement for oversight, explained further below, to ensure that there is sufficient oversight over AML/CFT programs by the governing bodies of financial institutions.¹³³ Finally, the

proposed rule would plainly require that the AML/CFT program be subject to board oversight, or oversight of an equivalent governing body. With this oversight requirement, the proposed rule makes clear that board approval of the AML/CFT program alone is not sufficient to meet program requirements, since the board, or the equivalent governing body, may approve AML/CFT programs without a reasonable understanding of a financial institution's risk profile or the measures necessary to identify, manage, and mitigate its ML/TF risks on an ongoing basis. The proposed new oversight requirement contemplates appropriate and effective oversight measures, such as governance mechanisms, escalation and reporting lines, to ensure that the board (or equivalent) can properly oversee whether AML/CFT programs are operating in an effective, risk-based, and reasonably designed manner. In some instances, the proposed rule's focus on board oversight may be a new obligation and require changes to the frequency and manner of reporting to the board, which in turn may result in additional costs and burdens; however, the risk-based nature of the proposed rule is intended to enable financial institutions to better focus their attention and resources in a manner consistent with their risk profiles.

c. Establishing, Maintaining, and Enforcing an AML/CFT Program by Persons in the United States

Section 6101(b)(2)(C) of the AML Act, codified at 31 U.S.C. 5318(h)(5), provides that the duty to establish, maintain, and enforce a financial institution's AML/CFT program shall remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, the Secretary and the appropriate Federal functional regulator.¹³⁴ The proposed rule would incorporate this statutory requirement in the program rules by restating that the duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the financial institution's

companies), 1026.210(b) (futures commission merchants and introducing brokers in commodities), 1027.210(b) (dealers in precious metals, precious stones, or jewels), 1028.210(b) (operators of credit card systems), 1029.210(b) (loan or finance companies), and 1030.210(b) (housing government sponsored enterprises).

¹³⁴ 31 U.S.C. 5318(h)(5).

Federal functional regulator, if applicable.¹³⁵

FinCEN recognizes financial institutions may currently have AML/CFT staff and operations outside of the United States, or contract out or delegate parts of their AML/CFT operations to third-party providers located outside of the United States. This may be to improve cost efficiencies, to enhance coordination particularly with respect to cross-border operations, or other reasons. FinCEN has requested comment on a variety of potential questions that may arise for financial institutions as they address this statutory requirement, including questions about the scope of the statutory requirement and the obligations of persons that are covered. FinCEN will evaluate comments on these points in considering whether any amendments would be appropriate in a final rule.

d. Other Changes for Modernization, Clarification, and Consistency

In addition to the previously described changes, the proposed rule would make other revisions to modernize the program rules and promote clarification and consistency. The majority of these changes are technical, such as renumbering provisions, amending cross-references, and updating statutory references based on changes to the BSA from the AML Act. There are minor, non-substantive updates being proposed to requirements for financial institutions subject to Customer Identification Program (CIP) rules¹³⁶ in which references to BSA/AML programs are updated to AML/CFT programs.

Additionally, as required under section 6101(b), FinCEN consulted with a number of Federal functional regulators, particularly the Agencies to inform this rulemaking and coordinate updates to the bank program rules. The proposed rule is removing the requirement for banks to comply with the program rule of its Federal functional regulators as the program rules for banks are consistent.

The proposed rules for broker-dealers and futures commission merchants and introducing brokers in commodities would retain requirements to comply with the rules, regulations, or requirements of their SROs that govern

¹³⁵ Not all financial institutions that are required to have AML/CFT programs have Federal functional regulators pursuant to 15 U.S.C. 6809.

¹³⁶ The CIP rules are located at 31 CFR 1020.220 (banks), 1023.220 (brokers or dealers in securities), 1024.220 (mutual funds), and 1026.220 (futures commission merchants and introducing brokers in commodities).

¹²⁷ See, e.g., SEC Form BD, Schedule A, Item 2(a).

¹²⁸ See applicable program rule located at 31 CFR 1024.210(a) (mutual fund).

¹²⁹ See applicable program rule located at 31 CFR 1020.210(b) (banks lacking a Federal functional regulator).

¹³⁰ See 12 CFR 21.21(c)(1), 208.63(b)(1), 326.8(b)(1), and 748.2(b)(1).

¹³¹ See applicable program rules located at 31 CFR 1023.210 (broker-dealers), 1025.210(a) (insurance companies), 1026.210 (futures commission merchants and introducing brokers in commodities), 1027.210(a)(1) (dealers in precious metals, precious stones, or jewels), 1028.210(a) (operators of credit card systems), 1029.210(a) (loan or finance companies), and 1030.210(a) (housing government sponsored enterprises).

¹³² See applicable program rules located at 31 CFR 1021.210 (casinos) and 1022.210 (MSBs).

¹³³ The proposed AML/CFT program approval and oversight requirements would be at 31 CFR 1020.210(b) (banks), 1021.210(b) (casinos), 1022.210(b) (MSBs), 1023.210(b) (broker-dealers), 1024.210(b) (mutual funds), 1025.210(b) (insurance

such programs, provided the rules, regulations, or requirements of the SRO governing such programs have been made effective under the Securities Exchange Act of 1934 for broker-dealers, or the Commodity Exchange Act for futures commission merchants or introducing brokers in commodities, by the appropriate Federal functional regulator in consultation with FinCEN.¹³⁷

The following sections describe changes that are more significant.

i. Combining the Bank Rules

Since 2020, banks lacking a Federal functional regulator have been subject to substantially similar AML/CFT program requirements as banks with a Federal functional regulator.¹³⁸ The proposed rule would combine the program rules for banks with a Federal functional regulator (31 CFR 1020.210(a)) and banks lacking a Federal functional regulator (31 CFR 1020.210(b)). The most significant difference between the existing program rules is that 31 CFR 1020.210(b)(3) requires banks lacking a Federal functional regulator to: (1) have their AML programs approved by the board of directors or, if the bank does not have a board of directors, an equivalent governing body within the bank; and (2) make a copy of its AML program available to FinCEN or its designee upon request. As previously discussed, the proposed rule would explicitly apply the approval, oversight, and availability requirements to all financial institutions, so it would no longer be necessary to have two sets of program rules for banks. Therefore, the proposed rule would consolidate 31 CFR 1020.210(a) and (b) into a single set of rules applicable to all banks.

ii. Conforming and Modernizing Program Rules

For purposes of consistency and clarity, the proposed rule would conform certain elements of the program rules for casinos and MSBs to the program rules for banks; brokers or dealers in securities; mutual funds; insurance companies; futures commission merchants and introducing brokers in commodities; dealers in precious metals, precious stones, or jewels; operators of credit card systems;

loan or finance companies; and housing government sponsored enterprises.

Additionally, for casinos, the proposed rule would remove the following requirement in 31 CFR 1021.210(b)(2)(vi): “(vi) For casinos that have automated data processing systems, the use of automated programs to aid in assuring compliance.” Similarly, for MSBs, the proposed rule would remove the following requirement in 31 CFR 1022.210(d)(1)(ii): “(ii) Money services businesses that have automated data processing systems should integrate their compliance procedures with such systems.” The removal of the automated data processing requirement is not to eliminate any applicable, substantive requirements to comply with the BSA for casinos and MSBs, but the removal is intended to reflect the risk-based approach taken with across the various other program rules that may allow consideration of the use of automated data processing systems.

iii. Compliance and Implementation Dates

The proposed rule would remove certain compliance dates from the existing program rules.

Current 31 CFR 1022.210(e), 1027.210(c), 1029.210(d), and 1030.210(d) contain compliance and implementation dates for MSBs; dealers in precious metals, precious stones, or jewels; loan or finance companies; and housing government sponsored enterprises, respectively.

The proposed rule would retain implementation dates for MSBs and dealers in precious metals, precious stones, or jewels, respectively, since they set the time frames in which those specific financial institution types are required to comply once they conduct certain activities or thresholds that subject them to AML/CFT program requirements. The proposed rule would also update the citations for these provisions (to 31 CFR 1022.210(d) and 1027.210(e)) to reflect other changes made to 1022.210(d) and 1027.210(e).

The proposed rule, however, would amend these provisions as well as those of other types of financial institutions, such as loan or finance companies and housing government sponsored enterprises, to remove compliance dates that have passed and have no meaningful relevance to the applicability of AML/CFT program requirements to those financial institution types.

iv. Compliance With Other Rules

For clarification and consistency, the proposed rule would delete certain

unnecessary cross-references to other regulations. Specifically, the proposed rule would no longer state that banks, broker-dealers, and futures commission merchants and introducing brokers in commodities must comply with the 31 CFR 1010.610 and 1010.620 due diligence requirements for foreign correspondent and private banking accounts.¹³⁹ Additionally, the proposed rule would no longer state that banks must comply with the regulation of its Federal functional regulator. Those regulations apply even without the cross-references in the program rules, so FinCEN is proposing to remove the cross-references to streamline the program rules and promote consistency. FinCEN does not intend for these changes to have any substantive effect.

V. Final Rule Effective Date

Given that the proposed rule would affect many parties, including financial institutions, FinCEN is proposing an effective date of six months from the date of issuance of the final rule to allow sufficient time for review and implementation. FinCEN solicits comment on the proposed effective date.

VI. Request for Comment

FinCEN welcomes comment on all aspects of the proposed amendments but specifically seeks comment on the questions below. FinCEN encourages commenters to reference specific question numbers when responding.

Comments submitted in response to this proposed rule will be summarized and included in the request for Office of Management and Budget (OMB) approval. Comments will become a matter of public record. Comments are invited on: (a) whether the collection of information is necessary for the proper performance of the functions of the agency, including whether the information shall have practical utility; (b) the accuracy of the agency’s estimate of the burden of the collection of information; (c) ways to enhance the quality, utility, and clarity of the information to be collected; (d) ways to minimize burden of the collection of information on respondents, including through the use of technology; and (e) estimates of capital or start-up costs and costs of operation, maintenance, and purchase of services required to provide information.

Purpose Statement

1. Does the statement of purpose clearly define the goals of an effective,

¹³⁹ See applicable program rules located at 31 CFR 1020.210 (banks), 1023.210 (broker-dealers), and 1026.210 (futures commission merchants and introducing brokers in commodities).

¹³⁷ See *supra* note 125.

¹³⁸ See Customer Identification Programs, Anti-Money Laundering Programs, and Beneficial Ownership Requirements for Banks Lacking a Federal Functional Regulator, 85 FR 57129 (Sept. 15, 2020), available at <https://www.federalregister.gov/documents/2020/09/15/2020-20325/financial-crimes-enforcement-network-customer-identification-programs-anti-money-laundering-programs>.

risk-based, and reasonably designed AML/CFT program? If not, what changes would you recommend?

2. Should FinCEN incorporate the purpose statement into the rule text itself and if so, how?

Incorporation of AML/CFT Priorities

3. How can FinCEN make the AML/CFT Priorities most helpful to financial institutions in the context of the proposed rule?

4. What steps are financial institutions planning to take, or can they take, to incorporate the AML/CFT Priorities into their AML/CFT programs? What approaches would be appropriate for financial institutions to use to demonstrate the incorporation of the AML/CFT Priorities into the proposed risk assessment process of risk-based AML/CFT programs?

a. Is the incorporation of the AML/CFT Priorities under the risk assessment process as part of the financial institution's AML/CFT program sufficiently clear or does it warrant additional clarification?

b. What, if any, difficulties do financial institutions anticipate when incorporating the AML/CFT Priorities as part of the risk assessment process?

Risk Assessment Process

5. The proposed rule would require a financial institution to establish a risk assessment process. Are there other approaches for a financial institution to identify, manage, and mitigate illicit finance activity risks aside from a risk assessment process?

6. To what extent would the risk assessment process requirement in the proposed rule necessitate changes to existing AML/CFT programs? Please specify how and why. To the extent it supports your response, please explain how the proposed risk assessment process requirement differs from current practices.

7. Should a risk assessment process be required to take into account additional or different criteria or risks than those listed in the proposed rule? If so, please specify.

8. Financial institutions may discern there is a difference between a risk assessment and a risk assessment process. What would be those differences? Should the proposed rule distinguish between a risk assessment and a risk assessment process? If not, please comment on what additional information would be useful.

9. For financial institutions with an established risk assessment process, what is current practice for governance of the process? For example, is the risk assessment process approved and

overseen by a financial institution's board of directors, compliance committee, or senior level compliance official(s)?

10. Is the explanation of "distribution channels" discussed in the preamble consistent with how the term is generally understood by financial institutions? If not, please comment on how the term is generally understood by financial institutions.

11. Is the explanation of the term "intermediaries" discussed in the preamble consistent with how the term is generally understood by financial institutions? If not, please comment on how the term is generally understood by financial institutions.

12. The proposed rule would require financial institutions to consider the reports they file pursuant to 31 CFR chapter X as a component of the risk assessment process. To what extent do financial institutions currently leverage BSA reporting to identify and assess risk? Are there additional factors that should be considered with regard to this proposed requirement?

13. For financial institutions with an established risk assessment process, what is the analysis output? For example, does it include a risk assessment document? What are other methods and formats used for providing a comprehensive analysis of the financial institution's ML/TF and other illicit finance activity risks?

Updating the Risk Assessment

14. Should financial institutions be required to update their risk assessment using the process proposed in this rule, at a regular, specified interval (such as annually or every two years) or based on triggers such as the introduction of new products, services, distribution channels, customer categories, intermediaries, or geographies? Please comment on whether the proposed rule should also specify a particular frequency for the financial institution to update its risk assessment using the process proposed in this rule. If so, what time frame would be reasonable? What factors might a financial institution consider when determining the frequency of updating its risk assessment using the process proposed in this rule? Should financial institutions be required to document, and provide support, what they determine to be an appropriate frequency to update their risk assessments?

15. The proposed rule uses the term "material" to indicate when an AML/CFT program's risk assessment would need to be reviewed and updated using the process proposed in this rule. Does

the rule or preamble warrant further explanation of the meaning of the term "material" used in this context? What further description or explanation, if any, would be appropriate?

16. Please comment on whether a comprehensive update to the risk assessment using the process proposed in this rule is necessary each time there are material changes to the financial institution's risk profile, or whether updating only certain parts based on changes in the financial institution's risk profile would be sufficient. If the response depends on certain factors, please describe those factors.

Effective, Risk-Based, and Reasonably Designed

17. Do financial institutions expect any changes to any existing AML/CFT programs under the proposed rule, which explicitly sets out that AML/CFT programs be effective, risk-based, and reasonably designed?

18. The proposed rule is part of the establishment of national examination and supervision priorities under section 6101 of the AML Act. In what ways would a financial institution demonstrate that it has "effective, risk-based, and reasonably designed" AML/CFT programs?

19. The AML Act affirms that financial institutions' AML/CFT programs are to be "risk-based, including ensuring that more attention and resources of financial institutions should be directed toward higher-risk customers and activities, consistent with the risk profile of a financial institution, rather than toward lower risk customers and activities."¹⁴⁰ Does the proposed rule address this AML Act provision? If not, please comment on what would be useful to support resource allocation in this way.

20. FinCEN issued its guidance on the culture of compliance in 2014 and described the connection between a culture of compliance and the effectiveness of a financial institution's AML/CFT program. How have financial institutions incorporated this guidance into their organizations? How would financial institutions expect the proposed rule to impact their culture of compliance? What challenges do financial institutions face in developing and maintaining a culture of compliance? Are there aspects to culture of compliance that would benefit from additional clarification based on the proposed rule? Would there be significant value to financial institutions in updating this advisory? If so, what type of additional guidance is needed?

¹⁴⁰ 31 U.S.C. 5318(h)(2)(B).

21. What methods or approaches have financial institutions used to support their attention and resource considerations?

22. How do financial institutions expect the proposed rule affect their current methods or approaches used to support their attention and resource considerations?

23. How would financial institutions identify certain customers or activities are lower risk and higher risk before making changes to its compliance resources? Would financial institutions expect to document, based on a risk assessment process, that a product, service, distribution channel, customer, or geographic location is lower risk or higher risk before making changes to its compliance resources? What factor(s) and supporting evidence would be appropriate to include in such potential documentation?

24. Do financial institutions anticipate any challenges in assigning resources to a higher-risk product, service, or customer type that is not related to an AML/CFT Priority? Are there any additional changes or considerations that should be made?

Metrics for Law Enforcement Feedback

25. How should FinCEN consider soliciting and providing feedback from law enforcement about the highly useful BSA reports or records by financial institutions that can be incorporated into AML/CFT programs?

26. How should FinCEN approach the requirements in section 6203 of the AML Act to provide financial institutions with specific feedback on the usefulness of their SAR filings? Is there information in FinCEN's "Year in Review" publications that FinCEN should consider as part of particularized SAR feedback?

De-Risking and Financial Inclusion

27. The proposed rule encourages the consideration of innovative approaches to help financial institutions more effectively comply with the BSA and FinCEN's implementing regulations, and provide highly useful information to relevant government authorities. These approaches can include the adoption of emerging technologies, such as machine learning or artificial intelligence, that can allow for greater precision in assessing customer risk, improving efficiency of automated transaction monitoring systems by reducing false positives, or reducing overall costs and improving commercial viability with certain customer types and jurisdictions.

a. FinCEN invites further comments on how technology and innovation can

mitigate de-risking and encourage lower cost access to financial services and activities across communities and borders.

b. FinCEN also invites further comments on how to ensure that technology and innovation do not diminish access to financial services for the unbanked or underserved communities or prompt other related de-risking concerns.

28. A factor that FinCEN considered in prescribing the minimum AML/CFT standards is "[t]he extension of financial services to the unbanked and the facilitation of financial transactions, including remittances, coming from the United States and abroad in ways that simultaneously prevent criminals from abusing formal or informal financial services networks."¹⁴¹ Related to this factor, are there unique or specific considerations for the safe and easy transfer of financial transactions abroad, particularly for humanitarian aid and development funding, with respect to the proposed rule?

29. FinCEN invites comments on additional aspects of financial access challenges for correspondent banks, money services businesses, non-profits servicing high-risk jurisdictions, or specific communities or groups, including but not limited to ethnic and religious communities, and justice-impacted individuals of which Treasury should be aware with respect to the proposed rule, if finalized.

Other AML/CFT Program Components

30. The proposed rule would make explicit a long-standing supervisory expectation for certain financial institutions that the AML/CFT officer be qualified and that independent testing be conducted by qualified individuals. Please comment on whether and how the proposed rule's specific inclusion of the concepts: (1) "qualified" in the AML/CFT program component for the AML/CFT officer(s); and (2) "qualified," "independent," and "periodic" in the AML/CFT program component for independent testing, respectively, may change these components of the AML/CFT program.

31. In the process of standardizing the role and responsibilities of the AML/CFT officer, the proposed rule removed from various existing program rules the description of AML/CFT officers in terms of the type of duties, the coordination and monitoring of day-to-day compliance, and the creation, filing and retention of records in accordance

with the BSA.¹⁴² What are the advantages and disadvantages to FinCEN's approach?

Duty To Establish, Maintain, and Enforce an AML/CFT Program in the United States

32. Please address if and how the proposed rule would require changes to financial institutions' AML/CFT operations outside the United States. Some financial institutions have AML/CFT staff and operations located outside of the United States for a number of reasons. These reasons can range from cost efficiency considerations to enterprise-wide compliance purposes, particularly for financial institutions with cross-border activities. Please provide the reasons financial institutions have AML/CFT staff and operations located outside of the United States. Please address how financial institutions ensure AML/CFT staff and operations located outside of the United States fulfill and comply with the BSA, including the requirements of 31 U.S.C. 5318(h)(5), and implementing regulations?

33. The requirements of 31 U.S.C. 5318(h)(5) (as added by section 6101(b)(2)(C) of the AML Act) state that the "duty to establish, maintain and enforce" the financial institution's AML/CFT program "shall remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, the Secretary of the Treasury and the appropriate Federal functional regulator." Is including this statutory language in the rule, as proposed, sufficient or is it necessary to otherwise clarify its meaning further in the rule?

34. Please comment on the following scenarios related to persons located outside the United States who perform actions related to an AML/CFT program:

a. Do these persons who perform duties that are only, or largely, ministerial, and do not involve the exercise of significant discretion or judgment subject to statutory

¹⁴² To promote consistency and reduce redundancy, the proposed rule would remove some examples of what it means to coordinate and monitor day-to-day compliance with AML/CFT requirements that are currently listed in the program rules for MSBs; insurance companies; dealers in precious metals, precious stones, or jewels; operators of credit card systems; loan or finance companies; and housing government sponsored enterprises. See applicable program rules located at 31 CFR 1022.210(d)(2) (MSBs), 1025.210(b)(2) (insurance companies), 1027.210(b)(2) (dealers in precious metals, precious stones, or jewels), 1028.210(b)(2) (operators of credit card systems), 1029.210(b)(2) (loan or finance companies), and 1030.210(b)(2) (housing government sponsored enterprises).

¹⁴¹ See *supra* note 39.

requirements related to the duty of establishing, maintaining, and enforcing financial institutions' AML/CFT programs? What types of functions, ministerial or otherwise, may not be subject to these statutory requirements?

b. Do these persons have a responsibility for an AML/CFT program and perform the duty for establishing, maintaining, and enforcing a financial institution's AML/CFT program? Please comment on whether "establish, maintain, and enforce" would also include quality assurance functions, independent testing obligations, or similar functions conducted by other parties.

35. How would financial institutions expect the requirements in 31 U.S.C. 5318(h)(5) to affect their AML/CFT operations that may be currently based wholly or partially outside of the United States, such as customer due diligence or suspicious activity monitoring and reporting systems and programs?

36. Please comment on implementation of the requirements in 31 U.S.C. 5318(h)(5) for "persons in the United States"?

a. What AML/CFT duties could appropriately be conducted by persons outside of the United States while remaining consistent with the requirements in 31 U.S.C. 5318(h)(5)? Should all persons involved in AML/CFT compliance for a financial institution be required to be in the United States, or should the requirement only apply to persons with certain responsibilities performing certain functions? If the requirement should only apply to persons with certain responsibilities performing certain functions, please explain which responsibilities and functions these should be.

b. Should "persons in the United States" as established in 31 U.S.C. 5318(h)(5) be interpreted to apply when such persons are performing their relevant duties while physically present in the United States, that they are employed by a U.S. financial institution, or something else?

c. How would a financial institution demonstrate "persons in the United States," as established in 31 U.S.C. 5318(h)(5), are accessible to, and subject to oversight and supervision by, the Secretary and the appropriate Federal functional regulator?

37. Please comment on if and how the requirements in the proposed rule and 31 U.S.C. 5318(h)(5) should apply to foreign agents of a financial institution, contractors, or to third-party service providers. Should the same requirements apply regardless of

whether persons are direct employees of the financial institution?

Innovative Approaches

38. The proposed rule provides for the consideration of innovative approaches to help financial institutions more effectively comply with the BSA, but does not require that institutions use such approaches. Should alternative methods for encouraging innovation be considered in lieu of a regulatory provision?

39. Under the proposed rule, a financial institution's internal policies, procedures, and controls may provide for "consideration, evaluation, and, as warranted by the [financial institution's] risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations[.]" Please comment on the following issues related to this provision.

a. Is this provision sufficiently clear on what financial institutions can consider, evaluate, and implement with respect to innovative approaches, while also meeting their compliance obligations?

b. Does this provision provide sufficient regulatory flexibility for financial institutions to implement innovative approaches if appropriate?

c. Are there aspects of the proposed rule that may be considered barriers to innovation or that would add regulatory burden?

d. Please describe what innovative approaches and technology financial institutions currently use, or are considering using, including but not limited to artificial intelligence and machine learning, for their AML/CFT programs. What benefits do financial institutions currently realize, or anticipate, from these innovative approaches and how do they evaluate their benefits versus associated costs?

40. Are there specific further considerations that FinCEN should take into account in the proposed rule related to how financial institutions may use technology and innovation to increase the effectiveness, risk-based nature, and reasonable design of AML/CFT programs?

Board Approval and Oversight

41. Is the proposed rule's requirement for board (or equivalent governing body) approval and oversight of AML/CFT programs consistent with current industry practice? Does the requirement for the AML/CFT program to be approved and overseen by an appropriate governing board need additional clarification?

42. Should the proposed rule specify the frequency with which the board of directors or an equivalent governing body must review and approve and oversee the AML/CFT program? If so, what factors are relevant to determining the frequency with which a board of directors should review and approve the AML/CFT program?

43. How does a financial institution's board of directors, or equivalent governing body, currently determine what resources are necessary for the financial institution to implement and maintain an effective, risk-based and reasonably designed AML/CFT program?

Technical Updates

44. FinCEN is proposing changes to the program rules of various financial institution types for the purposes of clarity and consistency. FinCEN generally views these changes as technical updates, and not substantive. FinCEN invites comments on any of the proposed changes to the program rules. In particular, FinCEN welcomes comments with respect to the following:

a. FinCEN is considering updates to the rules for casinos and card clubs and MSBs related to automated data processing systems. These updates are intended to harmonize program rules with other types of financial institutions. FinCEN is not removing any BSA requirements applicable to casinos and card clubs and MSBs.

b. FinCEN is considering updates to the rules of financial institutions that cross-reference another regulatory agency's requirements and authorities (e.g., banks, broker-dealers, mutual funds, and futures commission merchants and introducing brokers in commodities). These updates are intended to harmonize program rules with other types of financial institutions.

Implementation

45. Is the proposed effective date of six months from the date of the issuance of the final rule appropriate? If not, how long should financial institutions have from the date of issuance of the final rule, and why?

VII. Regulatory Impact Analysis

FinCEN has analyzed the proposed rule as required under Executive Orders 12866, 13563, and 14094 (E.O. 12866 and its amendments), the Regulatory Flexibility Act (RFA),¹⁴³ the Unfunded Mandates Reform Act of 1995 (UMRA),¹⁴⁴ and the Paperwork

¹⁴³ 5 U.S.C. 601 *et seq.*

¹⁴⁴ 2 U.S.C. 1532(a).

Reduction Act (PRA).¹⁴⁵ This proposed rule has been determined to be a “significant regulatory action” under Section 3(f)(1) of E.O. 12866 and its amendments, as it is expected to have an annual effect on the economy of \$200 million or more. Pursuant to the RFA, FinCEN has included an Initial Regulatory Flexibility Analysis (IRFA) under the expectation that the proposed rule may have a significant impact on a substantial number of certain types of affected small entities.¹⁴⁶ Furthermore, pursuant to the UMRA, FinCEN anticipates that the proposed rule, if implemented, would result in an expenditure of more than \$183 million annually by State, local, and Tribal governments or by the private sector.¹⁴⁷

As described above, the proposed rule would require financial institutions to establish, implement, and maintain effective, risk-based, and reasonably designed AML/CFT programs with certain minimum components, including a mandatory risk assessment process and board oversight.¹⁴⁸ The proposed rule also would require financial institutions to review AML/CFT priorities and incorporate them, as appropriate, into risk-based programs. The proposed rule would also establish a new statement describing the purpose of the AML/CFT program requirement.¹⁴⁹ In so doing, FinCEN contemplates a number of benefits for covered financial institutions, law enforcement, and the general public that would flow from a better harmonized standard of program requirements, more clearly aligned with national priorities, that better empowers effective

deployment of resources to necessary AML/CFT efforts and activities.

The following regulatory impact analysis (RIA) first describes the broad economic analysis FinCEN undertook to inform its expectations of the proposed rule’s impact and burden.¹⁵⁰ This is followed by certain pieces of additional and, in some cases, more specifically tailored analysis as required by E.O. 12866 and its amendments,¹⁵¹ the RFA,¹⁵² the UMRA,¹⁵³ and the PRA,¹⁵⁴ respectively. Requests for comment related to the RIA—regarding specific findings, assumptions, or expectations, or with respect to the analysis in its entirety—can be found in the final subsection¹⁵⁵ and have been previewed and cross-referenced throughout the RIA.

A. Assessment of Impact

Consistent with certain identified best practices in regulatory economic analysis, the assessment of impact conducted in this section begins with an overview of some broad economic considerations,¹⁵⁶ identifying, among other things, the need for the policy intervention.¹⁵⁷ Next, the analysis turns to details of the current regulatory requirements and background practices against which the proposed rule would introduce changes, establishes baseline estimates of the number of covered financial institutions, and identifies certain other groups of entities that FinCEN expects could be affected in a given year.¹⁵⁸ The analysis then briefly reviews the content of the proposed rules with a focus on the specifically relevant elements of the proposed definitions and requirements that most directly inform how FinCEN contemplates compliance with the proposed requirements would be operationalized.¹⁵⁹ Next, the analysis proceeds to outline the estimated costs to the respective affected parties that would be associated with such operationalization as well as the anticipated attendant benefits.¹⁶⁰

Finally, the assessment concludes with a brief discussion of select alternative policies FinCEN considered and could have proposed, including an evaluation of the relative economic merits of each against the expected value of the rule as proposed.¹⁶¹

1. Broad Economic Considerations

In performing its assessment of impact, FinCEN took into consideration certain fundamental economic problems that the proposed rule is expected to address¹⁶² as well as the general social and economic costs that may ensue from an AML/CFT regime that is ineffective.¹⁶³

As recent economic analysis in other FinCEN rulemaking has already highlighted, illicit finance activity risks can impose profound societal and economic costs.¹⁶⁴ While the costs borne by society due to illicit finance activity risks are generally incalculable, “[in 2023] an estimated \$3.1 trillion in illicit funds flowed through the global financial system.”¹⁶⁵ To combat these risks, financial institutions are required, among other measures, to establish AML/CFT programs and comply with the BSA and FinCEN’s implementing regulations. Effective AML/CFT programs “safeguard national security and generate significant public benefits by preventing the flow of illicit funds in the financial system and by assisting law enforcement and national security

¹⁶¹ See *infra* section VII.A.5.

¹⁶² This analysis has been undertaken in compliance with the requirements of E.O. 12866 and its amendments. As discussed in OMB Circular A–4, section 5, “if an agency identifies that a regulation is necessary to implement or interpret a statute, that does not end the inquiry. Instead, analysts should conduct reasonable inquiries to identify any relevant potential needs for regulatory action—such as correcting a market failure—because doing so may inform the analysis of important categories of benefits and costs.”

¹⁶³ The extent to which these broad economic considerations apply uniformly to the various components of the proposed rule may in some instances be limited. FinCEN’s analysis is not intended to speak to (or in place of) the views of Congress regarding the fundamental economic problems that animate the proposed rule but are expected to be generally consistent with what AML Act section 6101(b), as promulgated, was intended to accomplish. The discussion in this section pertains primarily to the components of the rule that are being proposed at FinCEN’s discretion.

¹⁶⁴ See, e.g., Notice of Proposed Rulemaking, Anti-Money Laundering Regulations for Residential Real Estate, 89 FR 12424, 12444 (Feb. 16, 2024) (discussing the social costs of crimes that can be facilitated by money laundering), available at <https://www.federalregister.gov/documents/2024/02/16/2024-02565/anti-money-laundering-regulations-for-residential-real-estate-transfers>; see also U.S. Department of Justice, Bureau of Justice Statistics, “Costs of Crime,” available at <https://bjs.ojp.gov/costs-crime>.

¹⁶⁵ Nasdaq, 2024 Global Financial Crime Report, available at <https://www.nasdaq.com/global-financial-crime-report>.

¹⁴⁵ 44 U.S.C. 3506(c)(2)(A).

¹⁴⁶ This economic expectation is sensitive to certain key assumptions about how covered financial institutions would respond to the proposed requirements. FinCEN is requesting public comment regarding if it would instead be more reasonable to certify that the proposed rule would not have a significant economic impact on a substantial number of small entities. See *infra* section VII.F.

¹⁴⁷ The UMRA requires an assessment of mandates with an annual expenditure of \$100 million or more, adjusted for inflation. 2 U.S.C. 1532(a). FinCEN has not anticipated material changes in expenditures for State, local, and Tribal governments, insofar as they would not participate in the primary activities of monitoring or enforcing compliance of the newly proposed requirements in a way that differs from current involvement, thereby incurring novel incremental costs. But because the proposed rule would affect entities in the private sector that are covered financial institutions, FinCEN has considered expenditures these private entities may incur, pursuant to the UMRA, as part of the regulatory impact in its assessment below.

¹⁴⁸ See generally *supra* section IV.D; see specifically discussion of risk assessment processes *supra* section IV.D.1; see also discussion of board oversight requirements *supra* section IV.D.6.b.

¹⁴⁹ See *supra* section III.

¹⁵⁰ See *infra* section VII.A.

¹⁵¹ See *infra* section VII.B.

¹⁵² See *infra* section VII.C.

¹⁵³ See *infra* section VII.D.

¹⁵⁴ See *infra* section VII.E.

¹⁵⁵ See *infra* section VII.F.

¹⁵⁶ See *infra* section VII.A.1.

¹⁵⁷ See E.O. 12866, Regulatory Planning and Review, 58 FR 51736 (Oct. 4, 1993), sec. 1(b)(1) (“Each agency shall identify the problem that it intends to address (including, where applicable, the failures of private markets or public institutions that warrant new agency action) as well as assess the significance of that problem.”); see also OMB Circular A–4 (2023), “Section 5. Identifying the Potential Needs for Federal Regulatory Action.”

¹⁵⁸ See *infra* section VII.A.2.

¹⁵⁹ See *infra* section VII.A.3.

¹⁶⁰ See *infra* section VII.A.4.

agencies with the identification and prosecution of persons attempting to launder money and undertake other illicit activity through the financial system.”¹⁶⁶ Consequently, impediments to the effectiveness of AML/CFT programs reduce the public benefits these programs can provide and can facilitate criminal activities that threaten public safety and economic well-being.

FinCEN considered, and—in part—has proposed this rulemaking to help alleviate, certain underlying economic problems that can impede the effectiveness of AML/CFT programs.¹⁶⁷ These include potential problems that flow from the presence of certain information asymmetries and certain reporting-related externalities. The expected benefits of the proposed rule, as discussed below,¹⁶⁸ are therefore linked by the extent to which the new and amended program requirements would address these fundamental economic problems because doing so would enhance AML/CFT program effectiveness and thereby “strengthen, modernize and improve” the U.S. AML/CFT regime.¹⁶⁹

First, certain impediments to an effective AML/CFT program can arise as a consequence of information asymmetries.¹⁷⁰ As part of its broader efforts to prevent or mitigate the flow of illicit finance through the U.S. financial system, Congress established the BSA to counter these risks through a combination of public and private sector measures. For the private sector, those measures take the form of program, reporting, recordkeeping, and in some cases, registration requirements. Private sector entities are thus enlisted to perform certain tasks to further the objectives of the BSA in the course of their ordinary business operations. As FinCEN and other financial regulators

generally do not observe, monitor, or participate in these day-to-day ordinary business operations, the precise amount of effort or the full scope of activities a private business undertakes that supports the work of U.S. national security, intelligence, and law enforcement against illicit finance activity may not be directly observable, fully measurable, or verifiable, though the scope may be correlated with certain observable activities that can be quantified or otherwise measured. However, when the identification of illicit behavior is in some way stochastic or dependent on the joint probability of commission and detection, the observable indicia of a covered financial institution’s full scope of efforts cannot fully represent those efforts.¹⁷¹ This wedge between effort and observability can distort the incentives covered financial institutions face because it can create a gap between what makes a program more economically efficient and what makes it more effective in furtherance of the BSA objectives and other national priorities.

Second, private sector measures create externalities, both positive and negative; and because both certain benefits and certain costs of AML/CFT program activities are not internalized by the covered financial institution, this can also distort the incentives it faces and the program activities in undertakes. With the AML Act, Congress recognized “[f]inancial institutions are spending private compliance funds for a public and private benefit, including protecting the United States financial system from illicit finance risks.”¹⁷² In stating this, Congress highlights certain positive externalities for which a covered financial institution is not fully compensated. Economic theory would suggest that this inability to reap the full benefits of its efforts can disincentivize such a covered financial institution from undertaking the socially optimal level of program activities. Exacerbating this phenomenon is the concurrent reality that, by participating in the U.S. financial system, the same covered financial institution also benefits from the public good quality of the AML/CFT program activities undertaken by other covered financial institutions, which

can also have disincentivizing effect. Therefore, the positive externalities generated by AML/CFT program activities may doubly distort a covered financial institution’s incentives away from effective, socially optimal levels (*i.e.*, levels that appropriately support BSA objectives and adequately promote national security) because: (1) the institution is not fully compensated for the benefits that its program creates, and (2) the institution is able to benefit from the program activities undertaken by other institutions.

At the same time that the presence of positive externalities may under-incentivize effective AML/CFT program activity, other problems can flow from certain negative externalities. FinCEN notes that while the production of effective deterrence and timely, useful information for law enforcement or national security purposes creates a public good, the converse is also true. Deterrence of legitimate economic activities and the production of information that is not useful, while it may be of no perceived value, is not cost-free. While FinCEN acknowledges that covered institutions often bear the direct costs of these limited-value activities, such institutions are generally not forced to internalize the broader social costs including: the dilutive effects to reported information,¹⁷³ which can increase search costs to law enforcement and national security agencies; the costs to the U.S. government and the public of processing and storing records of private financial transactions that are of limited actionable value; and forgone or deterred economic activity that would not have been counter to BSA objectives, including select de-risking activities and the systematic underservice of certain groups by the financial services industry. Because the full scope of these costs is not internalized, this can distort the incentives of covered financial institutions towards the overproduction of reports and investment in activities that detract from the overall effectiveness of the AML/CFT regime.

The intention of the proposed program rule is to mitigate the potential for these kinds of distortions of covered financial institutions’ incentives, whether from information asymmetries or externalities, to limit the

¹⁶⁶ 31 U.S.C. 5318(h)(2)(B)(iii).

¹⁶⁷ See OMB Circular A–4 (2023), citing Richard E. Just, Darrell L. Hueth, & Andrew Schmitz, “The Welfare Analysis of Public Policy: A Practical Approach to Project and Policy Evaluation” (2004) (“Modeling underlying market, institutional, or behavioral distortions is a standard starting point for conducting benefit-cost analysis of a regulatory action or other government intervention.”).

¹⁶⁸ See *infra* section VII.A.4.a.

¹⁶⁹ See *supra* note 13.

¹⁷⁰ In economic terms, these may take the form of hidden action problems, hidden information problems, or a combination of the two, but all cases have the potential to limit the effectiveness of a covered financial institution’s program efforts because of the disincentives or the non-remunerated costs the information asymmetry imposes on either party to the transaction. For a general introduction, see, e.g., Andreu Mas-Colell, Michael D. Whinston, & Jerry R. Green, “Microeconomic Theory” (1995), ch. 14; for a more detailed review, see Patrick Bolton & Mathias Dewatripont, “Contract Theory” (2005).

¹⁷¹ An alternative model-framework that is similarly applicable in the setting and can yield comparable results treats effort as multidimensional. See, e.g., Holmstrom, B. and P. Milgrom, “Multi-task Principal Agent Analyses: Incentive Contracts, Asset Ownership, and Job Design.” *Journal of Law, Economics, and Organizations* (1991).

¹⁷² 31 U.S.C. 5318(h)(2)(B)(i).

¹⁷³ See Elöd Takáts, “A Theory of ‘Crying Wolf’: The Economics of Money Laundering Enforcement,” *Journal of Law, Economics, & Organization* (2011), pp. 32–78, available at <http://www.jstor.org/stable/41261712> (finding “excessive reporting, called ‘crying wolf,’ can dilute the information value of reports and how more reports can mean less information.”).

effectiveness of their AML/CFT programs individually and consequently the national AMF/CFT regime. Additionally, FinCEN anticipates the proposed rule, by emphasizing the risk-based and reasonably designed criteria of an AML/CFT program, may enhance resource allocation by improving the alignment between program requirements and the elements of a covered financial institution's compliance burden that are unobservable. Such gains are considered a source from which the anticipated economic benefits of the proposed rule may flow in preventing money laundering and financing of terrorism with improvements to detecting, preventing, and identifying illicit financial activity.

2. Institutional Baseline and Affected Parties

In proposing this rule, FinCEN considered the incremental impacts of the proposed requirements relative to the current state of the affected markets and their participants.¹⁷⁴ This baseline analysis of the parties that would be affected by the proposed rule, their current obligations, and current program compliance activities satisfies certain analytical best practices by detailing the implied alternative of not pursuing the proposed, or any other, novel regulatory

¹⁷⁴ This baseline also forms the counterfactual against which the quantifiable effects of the rule are measured; therefore, substantive errors in or omissions of relevant data, facts, or other information may affect the conclusions formed regarding the general and/or economically significant impacts of the rule.

action.¹⁷⁵ In each case, for amended and new requirements, the RIA has attempted to identify the discrete incremental expected economic effects of each component of the proposal as precisely as practicable against this baseline; nevertheless, in certain cases only a qualitative assessment can be made.

As a first step in the process of isolating these anticipated marginal effects, FinCEN undertook an assessment of the current landscape of the covered financial institutions that would be affected by the proposed rule, including their current regulatory requirements, the current population and relevant sub-population sizes of the various types of covered financial institutions, and certain relevant economic features of their current compliance activities. Certain other categories of persons and entities that FinCEN expects to be affected by the proposed rule are also enumerated and briefly discussed. FinCEN acknowledges that the discussion below does not include an assessment of the baseline level of general compliance with existing program requirements and must therefore caveat that the incremental effects estimated in subsequent sections below¹⁷⁶ are based on the presumption of full compliance with the current rules. No attempt is made to estimate a baseline population of currently non-compliant entities that FinCEN

¹⁷⁵ See E.O. 12866, section 1(a) ("In deciding whether and how to regulate, agencies should assess all costs and benefits of available regulatory alternatives, including the alternative of not regulating.").

¹⁷⁶ See *infra* section VII.A.4.b; see also *infra* sections VII.C and VII.E.

qualitatively might expect to be differently affected by the rule because it is unclear that the proposed rule would, independently, alter the compliance choices already made by those covered financial institutions.

a. Regulatory Baseline

FinCEN began its baseline analysis by taking into account the salient features and variation in the existing framework of regulatory requirements for the covered financial institutions that would be affected by the proposed program rule, including the existence of concurrent statutory requirements, regulatory requirements at the State-level, or the presence of other regulatory regimes with which a covered financial institution must concurrently comply. In particular, the analysis takes into account the current program rule requirements that the proposed rulemaking would amend and to which it would add new requirements as well as the broader framework of AML/CFT compliance requirements that each type of covered financial institutions' program is meant to guide and ensure are met.¹⁷⁷

Tables 1 and 2 below provide a brief overview of certain features of the current program requirements that various components of the proposed rule would further harmonize and illustrate the extent to which elements of the proposal do (or do not) mark a departure from current, baseline requirements.

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¹⁷⁷ See *supra* section IV.D for a description of current program requirements, and the proposed amendments.

Table 1. The Program Components and Certain Other Components of Current Requirements

31 CFR Chapter X Section	Covered Financial Institution Type		Current Textual Location of Program Requirement w/in Section				Reports Required	Upon request, a written copy of a covered financial institution's program should be made available to
			Internal PPCs ¹	Designated Individual(s) ²	Training ³	Testing ⁴		
1020.210	Banks	with an FFR	(a)(2)(i)	(a)(2)(iii)	(a)(2)(iv)	(a)(2)(ii)	CTR SAR	n/a
		without an FFR	(b)(2)(i)	(b)(2)(iii)	(b)(2)(iv)	(b)(2)(ii)	CTR SAR	FinCEN or its designee
1021.210	Casinos		(b)(2)(i)	(b)(2)(iv)	(b)(2)(iii)	(b)(2)(ii)	CTR SAR	Not specified
1022.210	MSBs		(d)(1)	(d)(2)	(d)(3)	(d)(4)	CTR SAR	Department of the Treasury
1023.210	Brokers or Dealers in Securities (B-Ds)		(b)(1)	(b)(3)	(b)(4)	(b)(2)	CTR SAR	Not specified ⁵
1024.210	Mutual Funds		(b)(1)	(b)(3)	(b)(4)	(b)(2)	CTR SAR	U.S. SEC
1025.210	Insurance Companies		(b)(1)	(b)(2)	(b)(3)	(b)(4)	SAR	Department of the Treasury, FinCEN, or their designee
1026.210	Futures Commissions Merchants and Introducing Brokers in Commodities (FCMs and IBCs)		(b)(1)	(b)(3)	(b)(4)	(b)(2)	CTR SAR	Not specified
1027.210	Dealers in Precious Metals, Precious Stones, or Jewels (DPMSJs)		(b)(1)	(b)(2)	(b)(3)	(b)(4)	CTR	Department of the Treasury through FinCEN or its designee
1028.210	Operators of Credit Card Systems		(b)(1)	(b)(2)	(b)(3)	(b)(4)	CTR	Department of the Treasury or appropriate Federal Regulator
1029.210	Loan or Finance Companies		(b)(1)	(b)(2)	(b)(3)	(b)(4)	SAR	FinCEN or its designee
1030.210	Housing Government Sponsored Enterprises (Housing GSEs)		(b)(1)	(b)(2)	(b)(3)	(b)(4)	SAR	FinCEN or its designee

¹ See *supra* section IV.D.2 for a discussion of proposed internal policies, procedures, and controls (PPC) amendments. The language in existing program internal PPC requirements varies slightly by type of covered financial institution. For example, for banks and casinos, current rules require that internal controls “assure ongoing compliance”; for MSBs, the requirement is

simply “to ensure that the money services business complies”; while for broker-dealers, internal PPCs must be “reasonably designed to achieve compliance.” These examples present a non-exhaustive list of the current linguistic variation in program rules. *See generally* 31 CFR parts 1020-1023.

² *See supra* section IV.D.3 for a discussion of proposed designated AML/CFT officer(s) amendments. The language in existing program designated individual(s) requirements varies slightly by type of covered financial institution. As non-exhaustive examples, certain covered financial institutions must currently designate “an individual or individuals responsible for coordinating and monitoring day-to-day compliance” whereas others must currently designate someone(s) “responsible for implementing and monitoring the operations and internal controls” of a program.

³ *See supra* section IV.D.4 for a discussion of proposed training requirements.

⁴ *See supra* section IV.D.5 for a discussion of proposed independent testing requirements.

⁵ FinCEN has delegated authority to examine broker-dealers’ compliance with FinCEN regulations to the SEC. 31 CFR 1010.810(b)(6). Thus, while the FinCEN regulation regarding broker-dealer AML/CFT programs, 31 CFR 1023.210, does not itself grant SEC authority to examine a broker-dealer’s AML/CFT program, the SEC has authority pursuant to 31 CFR 1010.810(b)(6), in combination with 31 CFR 1023.210, to request a written copy of a broker-dealer’s AML/CFT program.

Table 2. Select Other Components of the Regulatory Baseline from 31 CFR Parts 1010 through 1030

31 CFR Chapter X Part	Covered Financial Institution Type		Program Attributes				CIP	Additional DD ¹
			Written	CFT	Approved by	CDD		
1020	Banks	with an FFR	no	no	not required	yes	yes	yes
		without an FFR	yes	no	board of directors or equivalent governing body	yes	yes	yes
1021	Casinos		yes	yes	not required	no ²	yes ³	no
1022	MSB	Principal - P/S PPA ⁴	yes	yes	not required	no	yes ⁵	no
		Principal - Other	yes	yes	not required	no	no	no
		Agent	yes	yes	not required	no	no	no
1023	B-Ds		yes	no	senior management	yes	yes	yes
1024	Mutual Funds		yes	yes	board of directors or trustees	yes	yes	no
1025	Insurance Companies		yes	yes	senior management	no	no	no
1026	FCMs and IBCs		yes	yes	senior management	yes	yes	yes
1027	DPMSJs		yes	yes	senior management	no	no	no
1028	Operators of Credit Card Systems		yes	yes	senior management	no ⁶	no ⁷	no
1029	Loan or Finance Companies		yes	yes	senior management	no	no	no
1030	Housing GSEs		yes	yes	senior management	no	no	no

¹ Additional Due Diligence (DD) requirements as set forth in 31 CFR 1010.610, and also for private banking accounts, as described in 31 CFR 1010.620, are included in program requirements.

² While there is no companion customer due diligence (CDD) section to the casino AML program requirements, there are certain CDD-like requirements for casinos under particular circumstances. *See, e.g.*, 31 CFR 1021.210(b)(2)(v)(A).

³ While there is no directly comparable customer identification program (CIP) section to the casino AML program requirements, there are nevertheless CIP-like requirements in 31 CFR 1021.210(b)(2)(v)(A); a casino's program needs to include procedures for determining information and verification of a person.

⁴ A Provider or Seller of Prepaid Access (P/S PPA) includes principal MSBs as defined in 31 CFR 1010.100(ff)(4)(i)-(ii) (provider) or 31 CFR 1010.100(ff)(7)(i)-(ii) (seller), or both.

⁵ While there is no directly comparable CIP section to the MSB program requirements, there are nevertheless CIP-like requirements for P/S PPAs, in 31 CFR 1022.210(d)(1)(i)-(iv).

⁶ Despite the absence of a CDD AML program requirement for operators of credit card systems, compliance with the AML program requirements necessitates some CDD-like activities for such operators of credit card systems. *See* 31 CFR 1028.210(b)(1)(i)-(ii).

⁷ The program rules applicable to operators of credit card systems do not contain a formal CIP requirement, however, program compliance in certain cases necessitates some CIP-like activities. *See* 31 CFR 1028.210(b).

BILLING CODE 4810-02-C**b. Baseline of Affected Parties**

FinCEN has identified the following populations as the primary populations the proposed rule is expected to affect

directly.¹⁷⁸ These are: (1) covered financial institutions; (2) regulators and other compliance examiners; and (3) law enforcement and national security agencies.

¹⁷⁸ Effects on the general public, while important and potentially substantial, are expected to be indirect.

i. Covered Financial Institutions

The parties expected to comply with the proposed new requirements and amendments to existing requirements include all covered financial institutions as defined in 31 CFR 1010.100(t) and with existing program obligations prescribed in 31 CFR chapter X, parts 1020 through 1030,

including banks; casinos; MSBs; broker-dealers; mutual funds; insurance companies; futures commission merchants and introducing brokers in commodities; dealers in precious metals, precious stones, or jewels; operators of credit card systems; loan or

finance companies; and housing government sponsored enterprises.¹⁷⁹

Table 3 (below) reports FinCEN's most recent annual estimates of the total number of entities that meet the

¹⁷⁹ See *supra* note 1; see also *supra* section I.

¹⁸⁰ 31 CFR 1010.100(t).

¹⁸¹ 13 CFR 121.201; see generally *infra* section VII.C.

respective regulatory definitions of covered financial institutions.¹⁸⁰ Based on these estimates, FinCEN expects that the proposed rule would affect approximately 298,000 total financial institutions, of which approximately 291,000 would qualify as small financial institutions for IRFA purposes.¹⁸¹

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Table 3. Number of Covered Financial Institutions

Type of financial institution	Number of financial institutions
Banks with an FFR	9,462 ¹
Banks lacking an FFR	600 ²
Casinos	1,277 ³
Principal MSBs ⁴	27,500 ⁵
Agent MSBs	229,161 ⁶
B-Ds	3,478 ⁷
Mutual funds	1,400 ⁸
Insurance companies	4,678 ⁹
FCMs and IBCs	954 ¹⁰
DPMSJs	6,700 ¹¹
Operators of credit card systems	4 ¹²
Loan or finance companies	13,000 ¹³
Federal home loan banks (FHLBs) and Housing GSEs	13 ¹⁴
Total	298,227

¹ This estimate of the total number of banks with a Federal functional regulator, including credit unions, is based on end of year 2023 data as provided by each of the Agencies, respectively.

² This estimate of active entities as of year-end 2023 incorporates data from both public and non-public sources, including: Call Reports; various State banking/financial institution regulators' websites and directories; the Federal Reserve Board of Governors' Master Account and Services database (<https://www.federalreserve.gov/paymentsystems/master-account-and-services-database-existing-access.htm>); and data from the OCIF (Oficina del Comisionado de Instituciones Financieras); and was derived in consultation with staff from the Internal Revenue Service's Small Business/Self-Employed Division.

³ Estimate based on the American Gaming Association (AGA) "State of Play," reporting 486 commercial casinos and 525 Tribal casinos as of December 31, 2023 (available at <https://www.americangaming.org/state-of-play/>, accessed February 28, 2024). As of December 31, 2022, there were also 266 card rooms as published in the AGA's "State of the States" annual report, p. 16 (available at <https://www.americangaming.org/wp-content/uploads/2023/05/AGA-State-of-the-States-2023.pdf>, accessed February 28, 2024).

⁴ The definition of MSB covers both principal MSBs and agents. Under 31 CFR 1022.210(d)(1)(iii), a person that is an MSB solely because it is an agent for another MSB and the MSB for which it serves as an agent (the principal MSB) may by agreement allocate between themselves responsibility for developing policies, procedures, and internal controls. However, neither the agent nor the principal MSB can avoid liability for failing to establish or maintain an effective AML program by pointing to a contract assigning the responsibility to the other party.

⁵ This value represents the number of uniquely identifiable principal MSBs with indicia of ongoing operations as of year-end 2023. The estimate is derived from FinCEN's publicly available MSB data, available at <https://www.fincen.gov/msb-registrant-search>, accessed February 28, 2024.

⁶ In the absence of public comments in prior renewals of the OMB control number applicable to this regulatory requirement, FinCEN considers it reasonable to continue to rely upon its previous estimate that the number of agent MSBs remains approximately 229,161. This value was previously published in the 2020 notice to renew OMB control numbers 1506-0020, 1506-0030, and 1506-0035 (85 FR 49420 (Aug. 13, 2020)).

⁷ Estimate based on December 2023 file downloaded "from Data - Company Information About Active Broker-Dealers," <https://www.sec.gov/help/foiadocsbdfolia>, accessed February 28, 2024.

⁸ This estimate of the number of active mutual funds as of year-end 2023 is based on Form N-CEN filings received by the U.S. Securities and Exchange Commission through January 20, 2023, as represented by data downloaded from SEC Open Data (<https://www.sec.gov/dera/data/form-n-cen-data-sets>), accessed February 29, 2024.

⁹ This estimate includes 667 life and health (L&H) insurers, 2,656 property and casualty (P&C) insurers, and 1,355 health insurers licensed in the United States during 2022. From U.S. Treasury "Annual Report on the Insurance Industry," (Sept. 2023), available at <https://home.treasury.gov/system/files/311/FIO%20Annual%20Report%202023%209292023.pdf>, accessed February 28, 2024. Neither the estimate presented here nor the estimate of broker-dealers controls for entities that may be both a broker-dealer and an insurance company; thus, a certain number of affected entities may be double-counted. However, based on consultation with staff of other Federal regulators, FinCEN believes this population of dually affected entities may be relatively small and unlikely to significantly distort the overall assessment of regulatory impact.

¹⁰ The number of futures commissions merchants as of December 31, 2023 was obtained from data available at <https://www.cftc.gov/MarketReports/financialfcmdata/index.htm>, accessed March 1, 2024. To prevent double counting in burden estimates, 35 covered financial institutions that are also affected entities as broker-dealers were removed from the count; the count of introducing brokers in commodities as of year-end 2023 was provided by the CFTC.

¹¹ This estimate is based on data on entities with NAICS code 423940 (Jewelry, Watch, Precious Stone, and Precious Metal Merchant Wholesalers) published at year-end 2023 in the 2021 Survey of U.S. Businesses (<https://www.census.gov/data/datasets/2021/econ/susb/2021-susb.html>), accessed March 1, 2024.

¹² This value is based on FinCEN review of active, U.S. based market participants at year end 2023.

¹³ This estimate is based on data on entities with NAICS codes 522292 (Real Estate Credit) and 522310 (Mortgage and Non-Mortgage Loan Brokers) published at year end 2023 in the 2021 Survey of U.S. Businesses (<https://www.census.gov/data/datasets/2021/econ/susb/2021-susb.html>), accessed March 1, 2024.

¹⁴ Data on regional Federal home loan banks (FHLBs) was obtained from the Federal Housing Finance Agency (see About FHLBank System | Federal Housing Finance Agency (fhfa.gov)). Housing government sponsored entities (GSEs) are U.S. Government-sponsored enterprises and include Fannie Mae and Freddie Mac.

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ii. Regulators and Other Compliance Examiners

Because AML Act section 6101(b) requires that the incorporation of the AML/CFT Priorities, as appropriate, into risk-based AML/CFT programs must be included as a measure on which financial institutions are supervised and examined for compliance with those obligations,¹⁸² the proposed rule is expected to directly affect FinCEN as well as other Federal financial regulators and other compliance examiners,¹⁸³ including approximately 8,000 to 10,000 Federal examiners.¹⁸⁴ FinCEN additionally anticipates being uniquely affected as the agency to which certain AML/CFT program-related reports are submitted and as the entity that then coordinates how that information may in turn support law enforcement and national security efforts.¹⁸⁵

iii. Law Enforcement and National Security Agencies

The proposed rule is intended to support the efforts of law enforcement and the national security agencies by promoting AML/CFT program design and implementation that is responsive and better tailored to these entities' evolving needs.¹⁸⁶ FinCEN estimates that approximately 14,000 users currently directly access and make use of reports and other data provided to FinCEN in compliance with AML/CFT

program requirements and other applicable BSA requirements.¹⁸⁷

c. Current Market Practices

FinCEN took certain data and features of the covered financial institutions' current practices into consideration when estimating the expected incremental impact of the proposed rule. Among these features were the presence of third-party services, industry-specific associations, or other organizations that currently facilitate compliance with BSA/AML requirements as well as information about the costs of currently operating AML/CFT programs.

General public commentary has at times suggested that maintaining an AML/CFT program under current practice is considered costly or burdensome by covered financial institutions and, in some cases, of perceived limited value.¹⁸⁸ However, a paucity of publicly available data exists that would facilitate forming an estimate of the aggregate burden—to the U.S. economy, generally, or to the unique industry groups to which the proposed rules would apply, specifically—of program compliance as it has been understood and operationalized to date. Absent more reliable comprehensive baseline data, it will not be feasible for FinCEN to estimate (with any meaningful degree of certainty) or assess either the substitutability of activities or the potential for aggregate cost savings covered institutions might benefit from

in complying with the proposed rule.¹⁸⁹ Despite this and other limits to generalization, FinCEN determined it would still be valuable to incorporate existing baseline market data, including certain publicly available estimates¹⁹⁰ of the costs of compliance with the current program rules, as a benchmark against which the proposed new and amended requirements might be assessed, including estimates FinCEN has previously published to provide notice and to solicit public comment.¹⁹¹

¹⁸⁹ Nevertheless, for the reasons articulated below, such benefits are anticipated to be strictly non-zero, positive for some groups of covered financial institutions (See *infra* section VII.A.4.a).

¹⁹⁰ See FDIC Supporting Statement to OMB Control No. 3064-0087: Procedures for Monitoring Bank Secrecy Act Compliance (July 17, 2023), available at https://www.reginfo.gov/public/do/PRAViewDocument?ref_nbr=202304-3064-005; FRB Supporting Statement to OMB Control No. 7100-0310: Recordkeeping Requirements of Regulation H and Regulation K Associated with the Procedures for Monitoring Bank Secrecy Act Compliance (May 17, 2022), available at https://www.reginfo.gov/public/do/PRAViewDocument?ref_nbr=202205-7100-004; OCC Supporting Statement to OMB Control No. 1557-0180: Minimum Security Devices and Procedures, Reports of Suspicious Activities, and Bank Secrecy Act Compliance Program—12 CFR parts 21 and 163 (Mar. 14, 2022), available at https://www.reginfo.gov/public/do/PRAViewDocument?ref_nbr=202203-1557-002; NCUA Supporting Statement to OMB Control No. 3133-0108: Monitoring Bank Secrecy Act Compliance (Sept. 12, 2023), available at https://www.reginfo.gov/public/do/PRAViewDocument?ref_nbr=202308-3133-009.

¹⁹¹ See FinCEN Supporting Statement to OMB Control No. 1506-0035: Anti-Money Laundering Programs for Insurance Companies, Non-Bank Residential Mortgage Lenders and Originators, and Banks Lacking a Federal Functional Regulator (Oct. 29, 2020), available at https://www.reginfo.gov/public/do/PRAViewDocument?ref_nbr=202010-1506-011; FinCEN Supporting Statement to OMB Control No. 1506-0020: Anti-Money Laundering programs for money services business, mutual funds, operators of credit card systems, and providers of prepaid access (Oct. 29, 2020), available at https://www.reginfo.gov/public/do/PRAViewDocument?ref_nbr=202010-1506-009; FinCEN Supporting Statement to OMB Control No. 1506-0051: AML Program Requirements for Casinos (Feb. 24, 2021), available at https://www.reginfo.gov/public/do/PRAViewDocument?ref_nbr=202102-1506-004; FinCEN Supporting Statement to OMB Control No. 1506-

¹⁸⁷ Statement of FinCEN Director Andrea Gacki before the House Committee on Financial Services (Feb. 14, 2024), available at <https://www.fincen.gov/news/testimony/statement-fincen-director-andrea-gacki-house-committee-financial-services>.

¹⁸⁸ See Comments to Advance Notice of Proposed Rulemaking, Anti-Money Laundering Program Effectiveness, 85 FR 58034 (Sept. 17, 2020), available at <https://www.regulations.gov/docket/FINCEN-2020-0011/comments>. See also Comments to Request for Information, Review of Bank Secrecy Act Regulations and Guidance, 86 FR 71201 (Dec. 15, 2021), available at <https://www.regulations.gov/docket/FINCEN-2021-0008/comments>.

¹⁸² See *supra* section II.B.

¹⁸³ See *supra* section III.B.

¹⁸⁴ These figures represent an approximate number of Federal examiners provided by Federal functional regulators with AML/CFT supervisory responsibilities. These estimates do not include persons performing examinations on behalf of SROs, though FinCEN expects that such parties may also be affected.

¹⁸⁵ See *supra* section III.B (discussion of additional FinCEN activities).

¹⁸⁶ See *supra* section III.B.

Tables 4 and 5 (below) summarize certain features of the current market practices associated with BSA

compliance as reported by the Federal agencies that regulate banks and credit unions, which comprise one of the

eleven types of covered financial institutions to which the proposed rule would apply.

Table 4. Recent¹ Estimates of Banks' Current BSA-Related Compliance Costs

PRA Components	FDIC	FRB	NCUA	OCC	FinCEN
Wages/Time Cost per hour	\$46.56	\$60.45	n/a	\$114.17	\$84.77
# of occupations ²	3	4	n/a	6	6
Weighted Average Burden/FI	\$5,194.01	\$242.60	n/a	\$65,371.86	\$183.67
# of components ³	1	2	1	4,5	4
Small ⁴	Yes	No	No	Yes	Yes
Threshold	\$500 MM	\$600 MM	not disclosed	not disclosed	all ⁵

¹ See *supra* note 190 (sources of estimates for the Agencies) and note 191 (sources of recent estimates for FinCEN).

² Denotes the number of different occupational categories included in the respective agency's burden estimates.

³ Denotes the number of an agency's distinctly itemized components to compliance with current BSA requirements.

⁴ Identifies if the agency estimated a different expected burden for covered entities that it defines or identifies as 'small' as defined by being below the agency's reported threshold value.

⁵ Banks whose BSA compliance burden falls under a FinCEN OMB control number are exclusively those lacking another Federal functional regulator. Because these institutions generally have fewer assets than banks regulated by the Agencies, for estimating purposes, FinCEN has historically assumed all banks of this type would be below the then-applicable Small Business Administration-prescribed threshold that would define an entity as small.

As table 4 illustrates, there can be considerable variation in how AML/CFT program compliance, as a component of broader BSA compliance, is contemplated to be operationalized. This includes variations in the types of work/labor that are expected to be involved in current (baseline) program activities, the wages at which that labor

can be obtained, and the total burden of time needed to meet current obligations. Table 5 further demonstrates that within a category of covered financial institution, by type, the burden of compliance can also vary substantially with the size and complexity of the covered institution. Both table 4 and table 5 also highlight certain variation

across Federal agencies in how the work of compliance is conceptualized in terms of discrete components, and thus why they might reasonably differ in expectations about the economic impact of the same proposed requirements.

Table 6 summarizes the baseline of how FinCEN has historically conceptualized the discrete components of program compliance for different types of covered financial institutions and present its associated estimates of burden. Applying the composite wage used elsewhere in this analysis,¹⁹² the estimated aggregate annual burden of compliance with baseline requirements for these covered financial institutions would be approximately \$33.8 million annually. FinCEN notes that because its own previously published expected burden and time costs may, in many cases, appear low, the anticipated change in burden associated with the time needed to perform the proposed new compliance activities might seem relatively large. This magnitude of

¹⁹² See *infra* section VII.E.3 for a discussion of composite wage estimation.

change, in FinCEN's views, reflects less that the proposed rules' requirements are expected to in fact introduce such a comparatively large increase in the burden of compliance and more that, despite the relative absence of public feedback asserting that current (previously published) burden estimates may be inadequate or providing substantiating data that is broadly generalizable, certain recent assessments of PRA-related burden may significantly underrepresent the full costs of complying with the current program rules.¹⁹³ In part, this may be the result of historical differences in interpretation of what "recordkeeping" and "reporting" are, for accounting purposes, intended to encompass. FinCEN notes that it has been iteratively

¹⁹³ See *supra* note 191.

updating its burden estimates as better and more data becomes incorporated into improved estimation methods subject to feedback via the public notice and comment process. For example, in FinCEN's recent proposal to apply program and SAR requirements to certain investment advisers,¹⁹⁴ FinCEN estimated costs between \$17,000 and \$25,000 to maintain an AML/CFT program conforming to current requirements in the years following initial start-up. If those burden estimates were generalizable to all existing covered financial institutions with program requirements, the annual program burden would be between \$5.1 and \$7.5 billion.

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¹⁹⁴ See *supra* note 2.

¹⁹⁵ See *supra* notes 190 and 191.

Table 5. Itemized Estimated Burdens of Certain Current BSA Compliance Requirements for Banks¹⁹⁵

Type of Financial Institution (FI)	Primary Regulator	OMB FI Count	Certain BSA Compliance Requirements Estimated Burdens as Reported by Primary Regulator		Time Burden per Component/Type (Hours)	Annual # of Component/Type	Hourly Wage Burden	Total Component Burden	Total PRA Estimated Burden
Banks with an FFR	FDIC	3,038	Large Banks	Recordkeeping	450	61	\$46.56	\$1,278,072.00	\$15,779,416.80
			Medium Banks		250	964	\$46.56	\$11,220,960.00	
			Small Banks		35	2,013	\$46.56	\$3,280,384.80	
	FRB	907	New Bank	Establish a compliance program	16	1	\$60.45	\$967.20	\$220,038.00
			Existing Bank	Maintain a compliance program	4	906	\$60.45	\$219,070.80	
	OCC	1,233	All Banks	Board and Security Officer - Recordkeeping	1	1,233	\$114.17	\$140,771.61	\$80,603,506.24
			All Banks	SAR - Reporting	1	518,103	\$114.17	\$59,151,819.51	
			All Banks	SAR - Recordkeeping	1.5	1,233	\$114.17	\$211,157.42	
			Banks	SAR - Exemption Request	50	5	\$114.17	\$28,542.50	
			Large Banks	Recordkeeping	450	99	\$114.17	\$5,086,273.50	
			Mid-Size		250	408	\$114.17	\$11,645,340.00	
	Community Banks	35	1,086		\$114.17	\$4,339,601.70			
	NCUA	4,686	Credit Unions	Recordkeeping	16	4,686	<i>n/a</i>	<i>n/a</i>	Hours: 74,976
Banks lacking an FFR	FinCEN	567	Banks w/o an FFR	Maintain & update a compliance program	1	567	\$49.00	\$27,783.00	\$104,139.00
				Store the written AML program	1/12		\$34.00	\$1,606.50	
				Produce the AML program upon request	1/12		\$34.00	\$1,606.50	
				Board of directors/trustees approval of the AML program	1		\$129.00	\$73,143.00	

Table 6. Estimated Burden of Compliance with Current Program Requirements

		Number of financial institutions	A. Maintaining and updating the written AML program	B. Storing the written AML program	C. Producing the AML program upon request	D. Board of directors/trustees approval of the AML program	E. Obtaining, verifying, and storing cardholder identifying information	F. Ongoing Compliance with the requirements in 31 CFR 1021.210(b)(2)(v) and (vi)
Agency OMB Control Number	Type of Financial Institution		1	1/12	1/12	1	1/30	99
FinCEN 1506-0020	Principal MSBs	27,500	27,500	2,292	2,292	-	-	-
	Principal MSB – Provider/Seller of PPA	2,605	-	-	-	-	86,667	-
	Agent MSBs	229,161	-	19,097	19,097	-	-	-
	Mutual funds	1,400	1,400	117	117	1,400	-	-
	Operators of credit card systems	4	4	0	0	-	-	-
FinCEN 1506-0030	DPMSJs	6,700	6,700	558	558	-	-	-
FinCEN 1506-0035	Banks lacking an FFR	600	600	50	50	600	-	-
	Insurance companies	4,678	4,678	390	390	-	-	-
	Loan or finance companies	13,000	13,000	1,083	1,083	-	-	-
FinCEN 1506-0051	Casinos	1,277	1,277	106	106	-	-	126,423
	Total	284,320	55,159	23,693	23,693	2,000	86,667	126,423
		Time Cost (wages)	\$5,863,401.70	\$ 2,518,601.33	\$2,518,601.33	\$ 212,600.00	\$9,212,666.67	\$ 13,438,764.90
		Total Time Burden (hours)		317,635				
		Total Time Cost (wages)		\$33,764,635.93				

As highlighted in the regulatory baseline in Section VII.A.2.a (table 2),

certain types of covered financial institutions are already required to

obtain approval from their board or senior management. For these entities,

therefore, the incremental burden of the proposed requirement for board oversight of the AML/CFT program may be somewhat smaller than for financial institutions that do not currently have a formal requirement. As previously discussed, limited data is publicly available to estimate the baseline burden associated with board approval requirements for covered financial

institutions or properly assess any potential substitutability of that activity with the proposed requirement for board oversight. However, table 7 presents some estimates of this monetized burden that have been previously published and subject to public notice and comment. Imputing an average per financial institution cost of obtaining board approval from these

estimates and applying that to the remaining covered financial institutions for which data is not available suggests the baseline board approval burden would be approximately \$4 million annually across all covered financial institutions with a current regulatory requirement, of which \$398,777.61 is based on published and publicly reviewed data.

Table 7. Recently Published Estimates of Board Approval Burden at Covered Financial Institutions

Type of Financial Institution	Number of Financial Institutions	Baseline Approval Requirement	Most Recent Itemized Burden Estimate (Hours)	Most Recent Burden Estimate: \$, unadjusted
Banks regulated by the OCC	1,233	board and security officer ¹	1	\$140,771.61
Banks lacking an FFR	600	board of directors or equivalent governing body	1	\$77,400.00
Casinos	1,277	none	0	\$ -
Principal MSBs	27,500	none	0	\$ -
B-Ds	3,478	senior management	0	\$ -
Mutual funds	1,400	board of directors or trustees	1	\$180,600.00
Insurance companies	4,678	senior management	0	\$ -
FCMs and IBCs	954	senior management	0	\$ -
DPMSJs	6,700	senior management	0	\$ -
Operators of credit card systems	4	senior management	0	\$ -
Loan or finance companies	13000	senior management	0	\$ -
FHLBs and Housing GSEs	13	senior management	0	\$ -
Total	59,604		Total	\$398,771.61

¹ See OCC Supporting Statement *supra* note 190.

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3. Description of Proposed Requirements

For purposes of the RIA, FinCEN considered the various components of the proposed rule—including its proposed amendments to existing rules

and proposed new requirements—with a view towards the specific features or elements that are expected to generate, either directly or indirectly, an economic benefit or cost, or lead to changes in market participant incentives in a way that may generate either

economic benefits or costs.¹⁹⁶ Additionally, for components of the proposed rule that FinCEN analysis has not assigned a quantified burden (in

¹⁹⁶ See *infra* section VII.A.4.

hours or dollar-value), the reason for doing so is briefly described below.

a. New or Amended Language and Definitions

As discussed in further detail in section IV.B, FinCEN is proposing certain changes to the program rules. One category of amendments provided by the proposed rule is the introduction of a purpose statement at 31 CFR 1010.210(a) and certain definitional revisions. These changes are proposed with a view to improve the consistency and alignment of the program rules across the categories of covered financial institutions.

First, FinCEN is proposing to include a purpose statement at 31 CFR 1010.210(a) that would articulate the overarching goals and objectives of an AML/CFT program.¹⁹⁷ While the proposed purpose statement would not introduce new requirements, the statement articulates FinCEN's views of the goals of an AML/CFT program against which a program's effectiveness and reasonableness of design could be assessed. FinCEN has not assigned a quantified cost to this component of the proposed rule in the following burden analysis but is soliciting public comment about its potential burden.¹⁹⁸

Second, FinCEN is proposing to replace the existing terms in 31 CFR chapter X such as "anti-money laundering program" and "compliance program" with the newly defined term "AML/CFT program," which would standardize the incorporation of the phrase "countering the financing of terrorism" into the stated objectives of a program's effective, risk-based, and reasonable design.¹⁹⁹ This amendment to existing language would newly insert CFT-language into the program requirements for only two of the eleven types of covered financial institutions—banks and broker-dealers in securities. As discussed in section IV.B, the existing requirements in 31 CFR chapter X already include CFT-language for the majority of existing program rules²⁰⁰ as the USA PATRIOT Act required financial institutions to account for risks

related to terrorist financing.

Accordingly, FinCEN expects that any changes to existing AML/CFT programs from these amendments described in this subsection are likely to be more technical than substantive in nature.

Third, FinCEN also proposes to define "AML/CFT Priorities" such that when the term is used throughout 31 CFR chapter X (the proposed rule would concurrently be standardizing the language and order of program requirements across the eleven types of covered financial institutions' respective program sections), it is clear that only the most recently published version²⁰¹ of the AML/CFT Priorities is being referenced. The extent to which defining the priorities this way may have an effect on expected burdens would depend on how path-dependent programmatic best-practices would otherwise be and the magnitude of changes in AML/CFT Priorities between one publication and the next.

Another component of the proposed rule is a number of technical amendments that, without introducing or removing requirements, would make several other non-substantive changes. These changes include the consolidation of the two bank program rules (one for banks with a Federal functional regulator and one for banks without) into one framework; removal of compliance dates from the program rules;²⁰² and the removal of certain cross-references to other regulations. FinCEN expects the costs, if any, associated with these provisions to be *de minimis*, and that there would be non-quantifiable benefits to having clarity and consistency across the program rules.

b. New or Amended Requirements

As discussed in greater detail in Section IV, the proposed rule includes, among others, new requirements such as a risk assessment process that incorporates the AML/CFT Priorities (as newly defined), which is itself incorporated into the covered financial institution's AML/CFT program (which would be newly required to be "effective, risk based, and reasonably designed"), and board oversight provision that may result in substantive economic effects.

As discussed in Section IV.D.1, existing regulations already require insurance companies; dealers in precious metals, precious stones, or jewels; loan or finance companies; and housing government sponsored enterprises to perform some type of

assessment of ML risks. FinCEN believes that most of the remaining financial institutions already have some risk assessment process in place.²⁰³ However, the proposed rule would require incorporating the AML/CFT Priorities and the specific additional factors.²⁰⁴ Furthermore, financial institutions that do not already have a risk assessment process would need to develop one.²⁰⁵

Section IV additionally details certain component indicia that a program is effective, risk-based, and reasonably designed that do not markedly differ from existing program components and are therefore not expected to have a substantive economic effect, including the designation of AML/CFT officers. There are no substantive changes to these requirements under the proposed rule. Additionally, under the proposed rule, the policies, procedures, and internal controls must now reasonably manage and mitigate risks, but existing policies, procedures and internal controls may already be doing this. FinCEN notes that training is identified as a fourth important component effective, risk-based, reasonably designed AML/CFT programs. Under the proposed rule, no substantive changes are being made to the training requirements. However, the employee training tools and protocols may need to be updated to reflect the other changes set forth under this rule. In the cost estimates below, this component is included in the estimated burden of program updates. Finally, all financial institutions must already conduct independent testing, and the proposed rule would not make substantive changes to this requirement.

The proposed rule establishes a requirement for a financial institution's board of directors, or an equivalent governing body, to provide oversight of the AML/CFT program. As discussed above, some financial institutions may already subject their AML/CFT programs to board oversight. However, this oversight requirement will represent a change in requirements for other financial institutions. This new oversight requirement is expected to have a substantive economic effect since the proposed rule makes clear that board approval of the AML/CFT program alone is not sufficient to meet the new oversight requirements, since a board may approve the AML/CFT program without a reasonable understanding of a financial institution's risk profile or the measures

¹⁹⁷ See *supra* section IV.A.

¹⁹⁸ See *supra* section VI.

¹⁹⁹ See *supra* section IV.B.

²⁰⁰ The current program rules with CFT-language are located at 31 CFR 1021.210(b)(2)(ii) (casinos); 31 CFR 1022.210(a) (MSBs); 31 CFR 1024.210(a) (mutual funds); 31 CFR 1025.210(a) (insurance companies); 31 CFR 1026.210(b)(1) (futures commission merchants and introducing brokers in commodities); 31 CFR 1027.210(a)(1) (dealers in precious metals, precious stones, or jewels); 31 CFR 1028.210(a) (operators of credit card systems); 31 CFR 1029.210(a) (loan or finance companies); and 31 CFR 1030.210(a) (housing government sponsored enterprises).

²⁰¹ See *supra* note 17.

²⁰² See *supra* section IV.D.6.d.iii.

²⁰³ See *supra* section IV.D.1.a.ii and iii.

²⁰⁴ *Id.*

²⁰⁵ *Id.*

necessary to identify, manage, and mitigate its ML/TF risks on an ongoing basis. The proposed new oversight requirement contemplates appropriate and effective oversight measures, such as governance mechanisms, escalation and reporting lines, to ensure that the board can properly oversee whether AML/CFT programs are operating in an effective, risk-based, and reasonably designed manner. Accordingly, a financial institution may need to implement changes to the frequency and manner of reporting to the board that are expected to result in additional costs and burdens.

The proposed rule would also newly incorporate the existing statutory requirement that a covered financial institution's activities to establish, maintain, and enforce a financial institution's AML/CFT program remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, the Secretary and the appropriate Federal functional regulator.²⁰⁶ While compliance with this newly introduced requirements could result in non-trivial expenses or logistical burdens for certain covered financial institutions, such costs may not readily distinguishable from the costs incurred as result of a concurrent need to satisfy statutory requirements. As such, FinCEN has not attempted to quantify the incremental burden uniquely attributable to this component of the proposed rule throughout the following analyses.

4. Anticipated Economic Effects

Ideally, a regulatory impact analysis would be able to identify and monetize, with a high degree of certainty, all of a regulation's attendant economic effects. This would then allow policymakers to comparatively evaluate different regulatory options' costs and benefits and select the option with the greatest net benefits. In practice, however, financial regulations include both cost and benefit components that cannot be quantified with any degree of certainty, making simple cost-benefit comparisons potentially misleading, "because the calculation of net benefits in such cases does not provide a full evaluation of all relevant benefits and costs."²⁰⁷ In its analysis, FinCEN has therefore sought to include an evaluation of certain foreseeable non-quantified economic effects in addition to quantified costs to more comprehensively assess the potential net benefit of the proposed rule and select alternatives.

²⁰⁶ See *supra* section IV.D.6.c.

²⁰⁷ OMB Circular A-4 (2023), at 5.

Additionally, because program rules are a minimum standard,²⁰⁸ FinCEN preemptively qualifies its analysis as likely to overstate both the costs and the benefit of the proposed rule to covered financial institutions that already strive for best practices or whose programs already meet or surpass the proposed requirements. However, because the lack of an incremental effect for these institutions would affect both costs and benefits, it should not, affect an assessment of the overall balance of net effects as the differences on both sides should offset each other.

a. Benefits²⁰⁹

The proposed rule is anticipated to result in certain nonquantifiable benefits to covered financial institutions, law enforcement and national security agencies, other Federal agencies, and the general public. As discussed in Section VII.A.1, these benefits are expected to flow from the extent to which the new and amended program requirements are better able to address the fundamental economic problems that might otherwise limit current AMF/CFT program and regime effectiveness.

The proposed rule may result in benefits to certain covered financial institutions individually. In other instances, groups of covered financial institutions may benefit collectively.

The risk assessment process requirement would require every covered financial institution to engage in a risk assessment process as well as to review and evaluate SARs, CTRs, and other relevant information under the proposed rule. While some financial institutions already engage in such practices, the proposed rule would require *every* financial institution under the BSA to undertake such a process. For the individual affected covered financial institution, this could better enable the entity to understand its own illicit finance activity risks and could help it detect threat patterns or trends that would then be incorporated into its risk assessment process.

Among other things, the proposed rule would also enable financial institutions to utilize a holistic

²⁰⁸ See *supra* section I.

²⁰⁹ FinCEN recognizes the distinction between benefits that accrue to a given party as the result of costs incurred by another (*i.e.*, a transfer; see OMB Circular A-4 (2023), Chapter 9) and benefits that exceed or are otherwise independent of costs (such as net benefits) and acknowledges that conflating the two could lead to an overestimate of the expected economic benefit of the proposed rule. To clarify this distinction in the following section, "benefit" is intended in the transfer sense when used as a verb and is intended to denote an expected net benefit when used as a noun.

approach that would integrate consideration and calibration of illicit finance activity risks throughout the AML/CFT program and more broadly the financial institution, allowing them to not only better understand their risks but also adjust their focus and attention to shifting risks on a more dynamic basis. This holistic approach is expected to empower a covered financial institution to be more responsive to evolving illicit finance activity risks or equally responsive at lower cost. The proposed requirement that financial institutions have a board (or equivalent governing body) oversee the AML/CFT program may also enhance responsiveness, as certain financial institutions may benefit from the decisive nature of their board's (or equivalent governing body) or senior management's direction. Additionally, by explicitly allowing (but not requiring) financial institutions to use technological innovation, financial institutions may be better-positioned to incur benefits from being encouraged to use newer methods to identify and thwart illicit finance activity risks with a broader view to value of doing so.²¹⁰

The proposed changes in AML/CFT program requirements may also reduce the distortion in incentives of certain covered financial institutions that currently benefit disproportionately from the positive externalities of other institutions by more explicitly limiting their ability to underinvest in their own efforts. While this would result in an incremental change in expenditures to the affected covered financial institutions, both peer institutions and the affected financial institution may benefit from the change. FinCEN anticipates that financial institutions would also incur benefits from being better positioned to identify, deter, and detect illicit financial activity because financial crime not only impacts the public at large, but can also disrupt financial institutions directly impacted by financial crime or used as conduits to facilitate such crimes. Moreover, financial institutions with ineffective AML/CFT programs are exposed to the risks of criminal, regulatory, and civil investigations, penalties, and actions, where restrictions to engage in mergers and acquisitions may be applied to certain covered financial institutions with ineffective AML records.²¹¹ Thus financial institutions with effective, risk-based, and reasonably designed programs would incur tangible benefits

²¹⁰ See *supra* section VII.A.1 for a discussion of current impediments to technology uptake.

²¹¹ See USA PATRIOT Act, Public Law 107-56, 115 Stat. 318, section 327 (Oct. 26, 2001).

in avoiding litigation costs, investigation costs, and monetary penalties associated with ineffective AML/CFT programs.

Further, as a result of the collective enhancements to a covered financial institution's AMF/CFT program, the institution itself, or the group of financial institutions to which it belongs, may also experience reputational benefit if they come to be viewed as better insulated from such disruptions and/or potentially become generally perceived as more reliable or transparent in their financial services or activities.

The proposed rule may also benefit U.S. national security, intelligence, and law enforcement efforts against illicit finance activity risks, including money laundering and terrorist financing. The proposed changes that would render AML/CFT programs more risk-based, including a risk assessment process requirement and ensuring that AML/CFT programs focus attention and resources in a manner consistent with financial institutions' risk profiles, would increase the likelihood that the information provided to law enforcement and national security agencies from AML/CFT programs would be highly useful. Moreover, under the proposed rule, financial institutions would be able to focus resources and attention consistent with their risk profiles, allowing AML/CFT programs to shift in response to evolving risks that the financial institutions may face. Such risk-focused structure of AML/CFT programs would lead to information that enhances U.S. agencies' ability to investigate, prosecute, and disrupt financing of terrorism, other transnational security threats, and domestic and transnational illicit financial activity.

The proposed rule's requirement to incorporate the AML/CFT Priorities would further promote AML/CFT programs to produce information that is highly useful to law enforcement, particularly with respect to specific threats to U.S. financial system and national security that have been identified as government-wide priorities, as the AML/CFT Priorities, which have been issued in consultation with various U.S. and State government agencies,²¹² would be incorporated into financial institutions' risk assessment processes as appropriate. As such, law

²¹² The agencies include Treasury's Offices of Terrorist Financing and Financial Crimes, Foreign Assets Control (OFAC), and Intelligence and Analysis, as well as the Attorney General, Federal functional regulators, relevant State financial regulators, and relevant law enforcement and national security agencies. See *supra* note 28.

enforcement efforts with respect to these AML/CFT Priorities, such as investigations and prosecutions, data analytics, and policy analysis and decision making, would benefit. There is also corollary benefit from the proposed rule in *reducing* BSA records and reporting that are not highly useful since such "not highly useful" records and reports degrade the ability of law enforcement and national security to efficiently and effectively identify illicit finance activity relevant to their investigations, prosecutions, and risk assessments. Additionally, the proposed rule would provide financial institutions with the flexibility to innovate responsibly. In doing so, law enforcement and national security efforts may reap the benefits of financial institutions' utilization of technological innovation to detect and disrupt illicit financial activity.

Finally, the proposed rule is expected to benefit the public. FinCEN anticipates that this public benefit would result from both the potential for a more effective AML/CFT regime to better deter illicit activity and the potential for a better calibrated regime to reduce certain low value activities and unintended social costs. The proposed rule is expected to enhance the deterrent effect of AML/CFT programs. The proposed rule's focus on effective and risk-based programs would better help financial institutions identify and detect illicit financial activity as well aid in government agencies' ability to disrupt threats. Such enhanced detection would aid in deterrence of illicit financial activity and ultimately enhance transparency and financial integrity in the financial system. While FinCEN expects the proposed rule to enhance the deterrent effect of current AML/CFT programs at covered financial institutions, it is difficult to estimate how much additional economic loss the proposed requirements would prevent. FinCEN lacks data that would be necessary to quantify how much money laundering and the financing of terrorism could be reduced as a result of the proposed rule, or how much other illegal activity would be curbed by this reduction in money laundering and terrorist financing.²¹³ However, money laundering and other illicit financing is related to human trafficking, drug trafficking, terrorism, public corruption, the proliferation of weapons of mass destruction, fraud, and other crimes and illicit activities that cause substantial

²¹³ See *infra* section VII.F for a request for comment about the availability of such data.

monetary and nonmonetary damages.²¹⁴ Thus despite an inability to precisely quantify the magnitude of anticipated effects, qualitatively, FinCEN anticipates that by reducing money laundering and broader illicit finance activity risks, and by extension its associated crimes, the proposed rule would create economic benefits by reducing those harms.

This proposed rule is also intended, among other considerations, to ensure that AML/CFT programs are "risk-based, including ensuring that more attention and resources of financial institutions should be directed toward higher-risk customers and activities, consistent with the risk profile of a financial institution, rather than toward lower-risk customers and activities."²¹⁵ To the extent that this programmatic direction would redirect attention and resources from their current uses, the proposed rule may reduce the expense of time and money on activities that do not create value. Additionally, it may reduce other social costs as previously discussed in FinCEN's broad considerations.²¹⁶

b. Costs

In its general analysis of the proposed rule's economic impact, FinCEN considered the incremental burdens that compliance would engender for the various parties it expects to be affected by the rule. This includes: (1) covered financial institutions for whom FinCEN is the primary regulator, (2) covered financial institutions primarily regulated by other agencies, and (3) FinCEN. The anticipated total burden to these groups of affected parties, collectively, is between approximately \$545 and \$918 million in a year when substantive program updating is necessary and between approximately \$478 and \$ 851 million in a year when updates are more modest.²¹⁷

²¹⁴ For further discussion of the harms and risks associated with money laundering, see Treasury, National Strategy for Combating Terrorist and Other Illicit Financing (2018), available at https://home.treasury.gov/system/files/136/national_strategy_for_combating_terrorist_and_other_illicit_financing.pdf; see also Treasury, National Money Laundering Risk Assessment (2024), available at <https://home.treasury.gov/system/files/136/2024-National-Money-Laundering-Risk-Assessment.pdf>.

²¹⁵ 31 U.S.C. 5318(h)(2)(B)(iv)(II).

²¹⁶ See *supra* section VII.A.1 for a discussion of negative externalities.

²¹⁷ For purposes of these topline estimates, which include all banks, FinCEN has assumed that the regulatory burden of the proposed rule to banks supervised by the Agencies would be comparable to the novel program costs expected to be incurred by other covered financial institutions other than the board oversight provision, to which banks supervised by the Agencies are already subject. To the extent that such an assumption differs from practice, these topline estimates may be of more

FinCEN notes that, where quantified, the costs articulated below reflect only the monetized value of the time (at current market rates) that the various affected parties, in general and on average, are expected to need to spend on newly complying with the rule as

proposed.²¹⁸ FinCEN acknowledges that this approach does not lend itself to a facile assessment of the expected net benefit of the rule in dollar terms because no comparable monetization of certain opportunity costs, general equilibrium effects, or the benefits is

feasible. Nevertheless, where possible, the analysis has taken these into consideration and includes certain qualitative assessments of anticipated benefits and costs.

Table 8. Estimated Total Costs of Proposed Rule

	Year of Substantive Change		Year without Substantive Change	
	Low	High	Low	High
Covered Financial Institutions				
Program Updates	\$263,104,847.81	\$263,104,847.81	\$197,328,635.86	\$197,328,635.86
Board Oversight	\$425,390,914.80	\$797,700,286.80	\$425,390,914.80	\$797,700,286.80
Government Costs				
FinCEN	\$2,994,752.70	\$2,994,752.70	\$1,728,556.76	\$1,728,556.76
Total	\$691,490,515.31	\$1,063,799,887.31	\$624,448,107.41	\$996,757,479.41

i. Affected Financial Institutions

As an aggregate of its estimates of total average costs, FinCEN has calculated that the potential quantifiable time costs to covered financial institutions associated with this proposed rule could be as much as approximately \$1.06 billion (\$263.1 million + \$797.7 million) each year in those years that require covered financial institutions to conduct a more substantive review and revision to an existing program (such as when a risk assessment process must be formalized, the newest FinCEN AML/CFT priorities are published, or there is a material change to the risk profile of covered financial institutions) and up to approximately \$996.8 million in years characterized by little or no substantive changes. These estimates should be interpreted as an upper bound of expected time costs because they were formed to anticipate a realized state of the world in which all affected covered financial institutions must either undertake maximum effort to substantively revise their programs (\$1.06 billion) or, in the absence of substantive changes, nevertheless

engage the maximum level of board oversight of AML/CFT program activities (\$996.8 million). Given that many financial institutions already have robust or sufficiently effective AML/CFT programs, FinCEN considers the likelihood of this outcome to be low.

These aggregate estimates reflect average²¹⁹ per institution compliance burden estimates as detailed in table 11. These estimates are described in further detail below.²²⁰

Program Updates—FinCEN assumes it would take small financial institutions a full business day, or eight (8) hours, and large institutions three (3) business days, or 24 hours, to formalize or update their current risk assessment processes-like activities to conform to the specifications of the proposed rule and accordingly update general policies, procedures, and internal controls and training materials in a year when substantive updates to an existing program are required. Financial institutions will also need to maintain and continue to evaluate the appropriateness of their risk assessment processes in years without substantive changes, but FinCEN expects those costs to be modest, requiring an expected six

hours at a small covered financial institution and 18 hours at large financial institutions ongoing operational expenses.

Therefore, FinCEN estimates the incremental compliance burden for substantively updating the appropriate components of an effective, risk-based, and reasonably designed program would be approximately \$850 per small financial institution²²¹ and approximately \$2,550 per large financial institution.²²² Correspondingly, FinCEN anticipates the cost to small financial institutions would be approximately \$640—and the cost to large financial institutions \$1,900—in years when substantive updates are not required.

FinCEN notes that while the proposed rule requires written documentation of an AML/CFT program and each of its components, financial institutions already are required, either expressly or tacitly, to have written programs. While financial institutions may need to update their documentation to reflect the changes in the proposed rule, FinCEN has incorporated this cost into the burden estimates discussed below for ensuring an effective and reasonably designed program described above.

limited value than those provided in further detail in the remaining analysis, which generally exclude banks with a Federal functional regulator (*see infra* section VII.C; *see also infra* section VII.E).

²¹⁸ FinCEN assumes that the burden estimates calculated in this analysis are the average impact associated with each component of the proposed rule. However, FinCEN recognizes that in practice,

there would be heterogeneity across institutions regarding the estimated impact associated with each of these components.

²¹⁹ FinCEN notes that because, in its approach to calculating expected time costs, different burden estimates apply (1) to different types of covered financial institutions, and (2) to different sizes of covered financial institutions, average values may

not meaningfully represent the economic burden that any single, particular covered financial institution may expect to incur.

²²⁰ *See* table 11 for a summary of costs per type of financial institution.

²²¹ (8 hours × \$106.30 per hour).

²²² (24 hours × \$106.30 per hour).

Therefore, to avoid duplicative counting of burden, FinCEN assumes this requirement of having written documentation imposes no additional burden on financial institutions.

Board Oversight—Tables 9 and 10 provide details of how FinCEN burden estimates for the proposed board oversight requirement were derived.

The range in burden hours, because of how it is incorporated into final cost estimate using a composite wage,²²³ can be interpreted as reflecting a six (24) hour burden per board member per year (where a small (large) board consists of three (seven) members) for boards that already have (do not have) a current board or senior management oversight

program requirement. Or it can be interpreted as one (four) hours of work by each of the six occupational categories that comprise the composite wage per board member per year for boards that already have (do not have) a current board or senior management oversight program requirement.

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Table 9. Estimated Additional Time Burden of Board Oversight at Covered Financial Institutions

Type of Financial Institution	Number of Financial Institutions	Baseline Approval Requirement	Additional Hours per Person	Small Board	Large Board
Banks lacking an FFR	600	board of directors or equivalent governing body	6	18	42
Casinos	1,277	none	24	72	168
Principal MSBs	27,500	none	24	72	168
Agent MSBs*	229,161	none	6	6	6
B-Ds	3,478	senior management	6	18	42
Mutual funds	1,400	board of directors or trustees	6	18	42
Insurance companies	4,678	senior management	6	18	42
FCMs and IBCs	954	senior management	6	18	42
DPMSJs	6,700	senior management	6	18	42
Operators of credit card systems	4	senior management	6	18	42
Loans or finance companies	13,000	senior management	6	18	42
FHLBs and Housing GSEs	13	senior management	6	18	42
Total	288,765		Total	2,543,940	7,304,322

* Because Agent MSBs are to be solely responsible for implementation of program requirements, but are usually small, FinCEN treats an agent MSB's "board" size as always one. The burden on this "board member" (senior manager) may either reflect additional time needed to prepare/format information for presentation to a principal MSB and/or its board, or implement new activities under its own direction or pursuant to its principal's revisions to policies, procedures, and internal controls.

²²³ See *infra* section VII.E.3 for a description of composite wage calculation.

Table 10. Estimated Additional Time Cost of Board Oversight at Covered Financial Institutions

Type of financial institution	Low Burden	High Burden
Banks lacking an FFR	\$1,148,040.00	\$2,678,760.00
Casinos	\$9,773,647.20	\$22,805,176.80
Principal MSBs	\$210,474,000.00	\$491,106,000.00
Agent MSBs	\$146,158,885.80	\$146,158,885.80
B-Ds	\$6,654,805.20	\$15,527,878.80
Mutual funds	\$2,678,760.00	\$6,250,440.00
Insurance companies	\$8,950,885.20	\$20,885,398.80
FCMs and IBCs	\$1,825,383.60	\$4,259,228.40
DPMSJs	\$12,819,780.00	\$29,912,820.00
Operators of credit card systems	\$7,653.60	\$17,858.40
Loans or finance companies	\$24,874,200.00	\$58,039,800.00
FHLBs and Housing GSEs	\$24,874.20	\$58,039.80
Total	\$425,390,914.80	\$797,700,286.80

Table 11. Expected Costs to the Average Covered Financial Institution

		Program Updates		Board Oversight		Total Cost - Year with Substantive Change		Total Cost - Year without Substantive Change	
		Substantive	General	Small Board	Large Board	Small Board	Large Board	Small Board	Large Board
Board Approval Currently Required	Large Financial Institution	\$2,551.20	\$1,913.40	\$1,913	\$4,465	\$4,464.60	\$7,015.80	\$3,826.80	\$6,378.00
	Small Financial Institution	\$850.40	\$637.80	\$1,913	\$4,465	\$2,763.80	\$5,315.00	\$2,551.20	\$5,102.40
Board Approval Not Currently Required	Large Financial Institution	\$2,551.20	\$1,913.40	\$7,654	\$17,858	\$10,204.80	\$20,409.60	\$3,826.80	\$6,378.00
	Small Financial Institution	\$850.40	\$637.80	\$7,654	\$17,858	\$8,504.00	\$18,708.80	\$2,551.20	\$5,102.40

Overall, FinCEN estimates the potential quantifiable costs to covered financial institutions associated with the proposed rule could be as much as approximately \$918 million in a hypothetical year that requires all covered financial institutions to make substantive program updates requiring maximal board oversight, and as little as approximately \$478 million in a hypothetical year in which no substantive update is required at any covered financial institution and minimal board oversight is required. While these estimates may give the impression that the proposed rule would impose a substantial burden, FinCEN notes that they would equate to an average cost per covered financial institution of approximately \$3,500 and \$1,600 respectively.

FinCEN notes that certain other expenses may accrue to certain types of covered financial institutions in the event that non-routine updates to technological infrastructure is required. FinCEN has not included an estimated technological component but is requesting comment in the event that such costs are expected to be broadly relevant or unavoidable for a substantial number of affected financial institutions.²²⁴

ii. Government Costs

To implement the proposed rule, FinCEN expects to incur certain operating costs that would include approximately \$2.99 million in a year that FinCEN publishes updates to its priorities and approximately \$1.73 million each year in which priorities are unchanged from the most recent publication. These estimates include anticipated expenses related to stakeholder outreach and informational support, compliance monitoring, and potential enforcement activities as well as certain incremental increases to pre-existing administrative and logistic expenses.

While such operating costs are not typically considered part of the general economic cost of a proposed rule, FinCEN acknowledges that this treatment implicitly assumes that increased resources commensurate with any novel operating costs exist. If this assumption does not hold, then operating costs associated with a rule may impose certain economic costs on the public in the form of opportunity costs from the agency's forgone alternative activities and those activities' attendant benefits. Putting that into the context of this proposed rule, and benchmarking against

FinCEN's actual appropriated budget for fiscal year 2024 (\$190,193,000),²²⁵ the corresponding opportunity cost could resemble forgoing up to 1.57 (0.91) percent of current activities annually in years with (without) newly published AML/CFT priorities. However, to the extent that activities FinCEN would undertake as a function of the proposed rule would functionally substitute for or otherwise replace foregone activities, such an estimate likely overstates the potential economic costs to FinCEN and, consequently, the public.

However, FinCEN notes that these estimates do not include the potential costs borne by other regulators or entities engaged in informational outreach, examinations (such as those by SROs), or related enforcement activities as a consequence of the proposal, and acknowledges that, as such, the cost estimates here will understate the burden of activities required to promote compliance with the rules as proposed and the full scope of government costs.

iii. Clients or Customers of Affected Financial Institutions

In proposing this suite of amendments to the existing program requirements, FinCEN is mindful of concerns certain parties may have regarding the potential for unintended effects, or other indirect costs, that would be borne by the clients or customers of affected financial institutions. For instance, there may be concerns about the risk of increased inequities in access to financial services (or other consequences of overbroad de-risking strategies) and the potential for inequalities in report-filing on the basis of characteristics unrelated (or insufficiently related) to the underlying nature of risk reported.

FinCEN's general expectation is that the advancements in this proposed rule toward more effective, risk-based, and reasonably designed programs would generally reduce, not increase, such burdens and benefit such persons who may otherwise face unduly limited—or a complete absence of—access to the services of various financial institutions. This is because FinCEN expects that, in complying with changes in the proposed rule, if adopted, financial institutions would be more empowered to provide services in a manner that is more appropriately tailored to their respective risk profiles (as identified by their risk assessment processes), which would incorporate client risk profiles. Thus, by reducing those institutions' prior disincentives to providing

underserved communities with more efficient levels of services and access to the U.S. financial system, FinCEN expects that financial institutions and customers would benefit from the increase in economic activity.

FinCEN invites comment on its evaluation of potential economic burden that would be borne by clients or customers of affected financial institutions under this proposed rule. This may include data, studies, or anecdotal evidence.

5. Consideration of Policy Alternatives

FinCEN considered several alternatives to the currently proposed rule. The alternatives described below are scenarios that may, incur reduced burdens for certain affected financial institutions. However, for the reasons described below, FinCEN decided not to pursue these alternatives.

a. Risk Assessment Process Alternatives

The first alternative would be to not require a formal risk assessment process for financial institutions that do not already have such a requirement. Risk assessments would be required under the proposed rule as a component of an effective and reasonably designed program. Removing the risk assessment process requirement in this alternative scenario could eliminate the most costly component of the proposed rule for entities that do not have any formal risk assessment process already in place. Existing regulations already require insurance companies; dealers in precious metals, precious stones, or jewels; loan or finance companies; and housing government sponsored enterprises to have some type of risk assessment process. Furthermore, FinCEN believes that most of the remaining financial institutions already have some risk assessment process in place. While FinCEN does not know how many financial institutions do not have a formal risk assessment process in place, FinCEN believes the number would be few, but not requiring a formal risk assessment would be a cost savings for this subset of financial institutions. FinCEN believes that on average it could take approximately six weeks for a financial institution that does not currently have a process in operation to implement a formal risk assessment process. By not requiring a formal risk assessment process, this would result in a per affected institution implementation cost savings of approximately \$25,512.²²⁶

²²⁴ See *infra* section VII.F.

²²⁵ Further Consolidated Appropriations Act, 2024, Public Law 118–47 (Mar. 23, 2024) div. B.

²²⁶ (6 weeks × 5 days per week × 8 hours per day × \$106.30 per hour).

While this alternative could reduce costs for certain financial institutions, it would result in certain limitations. First, it would not ensure regulatory consistency of AML/CFT program rules across all financial institutions. Second, as previously described, FinCEN believes that risk assessments are a critical component of having an effective and reasonably designed AML/CFT program because identifying risks is a necessary step in implementing a risk-based AML/CFT program. Section 6101(b) of the AML Act also affirms that AML/CFT programs should be risk-based.²²⁷ For these and other reasons, FinCEN decided not to propose this alternative. Instead, FinCEN built flexibility into the risk assessment requirement by directing institutions to focus on their risk assessment process rather than on a specific, singular approach. Introducing this regulatory flexibility under the proposed rule would allow institutions to use any of various methods and approaches to comply with the proposed rule's risk assessment process requirement.²²⁸

b. An Alternative Effective Date for Small Entities

FinCEN acknowledges that, because of both (1) the baseline heterogeneity in types of covered financial institutions, and (2) the variation in resource-availability across the size spectrum of institutions by type of entities that would be affected by the proposed rule, achieving compliance within six

months of the final rule's adoption may be more burdensome for some affected parties than others. To this end, FinCEN considered proposing an alternative effective date of one year following the adoption of the final rule for small covered financial institutions.²²⁹ FinCEN considered specifically this scope of accommodation because of the meaningful differences in baseline requirements and industry characteristics that define such categories of covered financial institutions.²³⁰ For these small entities, that would allow for an additional six months to transition to compliance with the final rule as adopted than what is being proposed.

FinCEN is not proposing to adopt this graduated approach at this time for a number of reasons. One practical area of concern relates to how small, for purposes of the accommodation, would be operationally defined. Unlike certain other Federal agencies, which have adopted agency-specific size categories²³¹ informed by practice, or, in cases like the SEC and the NCUA, engaged with the Small Business Administration (SBA) to adopt agency-specific definitions of "small,"²³² FinCEN has not yet undertaken such activities. While prescribed definitions for small entities in industries (as organized by North American Industry Classification System (NAICS) codes) that include small covered financial institution are provided by the SBA in

13 CFR 121.201, FinCEN considers these thresholds unlikely to have contemplated the need for deliberated tailoring to a specific break-point at which time accommodations would be most efficiently assigned for purposes of FinCEN rules generally and the proposed program rule specifically. As such, these size cut-offs may not be the most appropriate for use in determining which financial institutions affected by the proposed rule should be allowed an additional six months to transition. FinCEN concluded that further agency-specific research and engagement with small covered financial institutions and their advocates would be necessary before an informed decision about the appropriate size threshold for additional time accommodations can be made.

Second, FinCEN considered the relative benefits of an extended transition period as weighed against the potential costs and risks associated with delayed compliance. Because of the relatively large proportion of entities that would meet the SBA's prespecified size thresholds, this accommodation would lead to less than one out of every five affected financial institutions being required to comply in the year following the final rule. Therefore, an additional six month accommodation would in practice lead to an additional year before the majority of covered financial institutions would undertake the activities newly required by the proposed rule, several years after Congress originally expressed a belief that the promulgation of and adherence to these rules is necessary and in the public interest. In the event that FinCEN has underappreciated the relative value to affected small businesses that the alternative additional three months to transition compliance to the proposed new and amended program requirements would afford, public comment is being solicited.²³³ In particular, FinCEN is requesting comments that include data or qualitative information that would assist in quantifying this value.

²³³ See *infra* section VII.F.

²²⁷ 31 U.S.C. 5318(h)(2)(B)(iv)(II).

²²⁸ See *supra* section IV.D.1. See also note 19 where commenters to the Effectiveness ANPRM offered a wide spectrum of views on the proposed risk assessment requirement, with many commenters noting that risk assessment is a standard practice and encouraging flexibility. A common concern in comments was that a risk assessment regulation would be too prescriptive, rather than allowing for an appropriate level of flexibility. For example, industry commenters requested that financial institutions have the ability to determine how to incorporate the proposed national AML priorities into their respective AML/CFT programs and that they be provided with sufficient time to make those changes. The commenters also advocated for the flexibility to assess risks in a manner tailored to the institution's specific activities and risk profile.

²²⁹ See 13 CFR 121.201 for the size standards applied to small covered financial institutions as defined by the Small Business Administration (SBA).

²³⁰ See discussion *supra* section VII.A.2.c; see also discussion *infra* section VII.C.2.

²³¹ See *supra* note 190.

²³² See, e.g., SEC definitions of small broker-dealer (17 CFR 240.0–10(c)) and small mutual fund/investment company (17 CFR 270.0–10(a)); NCUA IRPS 81–4, 46 FR 29248 (June 1, 1981), available at <https://www.federalregister.gov/citation/46-FR-29248>; NCUA IRPS 87–2, 52 FR 35213 (Sept. 18, 1987), available at <https://ncua.gov/files/publications/irps/IRPS1987-2.pdf>. (In 1981, the NCUA defined small credit union for purposes of the RFA, as any credit union having less than one million dollars in assets. IRPS 87–2 superseded IRPS 81–4 but continued to define small credit unions for purposes of the RFA as those with less than one million dollars in assets.)

B. E.O. 12866 and Its Amendments

E.O. 12866 and its amendments direct agencies to assess the costs and benefits of available regulatory alternatives and, if regulation is necessary, to select regulatory approaches that maximize net benefits (including potential economic, environmental, and public health and safety effects; distributive impacts; and equity). E.O. 13563 emphasizes the importance of quantifying both costs and benefits, reducing costs, harmonizing rules, and promoting flexibility. E.O. 13563 also recognizes that some benefits are difficult to quantify and provides that, where appropriate and permitted by law, agencies may consider and discuss qualitatively values that are difficult or impossible to quantify.²³⁴

This proposed rule has been designated a “significant regulatory action”; accordingly, it has been reviewed by the Office of Management and Budget (OMB).

C. Initial Regulatory Flexibility Analysis

When an agency issues a rulemaking proposal, the RFA²³⁵ requires the agency either to provide an initial regulatory flexibility analysis (IRFA) with a proposed rule or certify that the proposed rule would not have a significant economic impact on a substantial number of small entities. Because the proposed rule may have a significant economic impact on a substantial number of small entities in certain affected industries, FinCEN undertook the following analysis. In the event that FinCEN has potentially overestimated the anticipated economic burden of the proposed rule, and certification would instead be more appropriate, public comments to this effect—including studies, data, or other evidence—are invited.²³⁶

1. The Proposed Rule: Objectives, Description, and Legal Basis

The proposed rule would amend FinCEN’s regulations that prescribe the minimum requirements for AML/CFT programs for financial institutions as described in section IV.D.

The objectives of the proposed rule are to increase the effectiveness, efficiency, and flexibility of AML/CFT programs; to support the establishment, implementation, and maintenance of

risk-based AML/CFT programs; to strengthen the cooperation between financial institutions and the government; for improvements to be more responsive to evolving ML/TF risk; and to reinforce the focus of AML/CFT programs toward a more risk-based and innovative approach to combating financial crime and safeguarding national security.

The legal basis for the proposed rule is the AML Act of 2020. The purposes of the AML Act, among others, include to “modernize anti-money laundering and counter the financing of terrorism laws to adapt the government and private sector response to new and emerging threats”; “to encourage technological innovation and the adoption of new technology by financial institutions to more effectively counter money laundering and the financing of terrorism”; and “to reinforce that the anti-money laundering and countering the financing of terrorism policies, procedures, and controls of financial institutions shall be risk-based”²³⁷ as part of the broader initiative to “strengthen, modernize, and improve” the U.S. AML/CFT regime. Specifically, section 6101(b)(2)(B)(ii) of the AML Act of 2020 provides that Treasury, when prescribing minimum standards for AML/CFT programs, take into account as a factor that AML/CFT programs should be “reasonably designed to assure and monitor compliance with the BSA and its implementing regulations and be risk based.”²³⁸ FinCEN intends for this new regulatory requirement to provide clarity that AML/CFT programs must be effective, risk-based, and reasonably designed such that they yield useful outcomes that support the purposes of the BSA. The proposed rule would meet these objectives.

The proposed rule would, among other things,²³⁹ establish a new statement describing the purpose of the AML/CFT program requirement, which is to ensure that a financial institution implements an effective, risk-based, and reasonably designed AML/CFT program that: (1) identifies, manages, and mitigates illicit finance risks; (2) complies with the requirements of the BSA and implementing regulations; (3) focuses attention and resources in a manner consistent with the risk profile of the financial institution; (4) includes consideration and evaluation of innovative approaches to meet its AML/CFT compliance obligations; (5)

provides highly useful reports or reports to relevant government authorities; (6) protects the financial system of the United States from criminal abuse; (7) and safeguards the national security of the United States, (8) including by preventing the flow of illicit funds into the financial system.

In addition, with this proposed rule, FinCEN is addressing its first AML/CFT Priorities. FinCEN published the first AML/CFT Priorities on June 30, 2021, as required under 31 U.S.C. 5318(h)(4)(A). In the proposed rule, FinCEN is proposing to add a new definition of “AML/CFT Priorities” at 31 CFR 1010.100(nnn) to support the promulgation of regulations pursuant to 31 U.S.C. 5318(h)(4)(D). According to the proposed definition, “AML/CFT Priorities” would refer to the most recent statement of AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4).

2. The Expected Impact on Small Entities

To identify whether a financial institution is small, FinCEN incorporated both the Small Business Administration’s (SBA’s) latest annual size standards for small entities in a given industry and data from certain other Federal agencies. FinCEN also uses receipts data from the U.S. Census Bureau’s publicly available 2017 Statistics of U.S. Businesses survey (Census survey data) as a proxy for revenue.²⁴⁰ FinCEN applies SBA size standards (whether by annual revenue or by employment size) to the corresponding industry in the 2017 Census survey data and determine what proportion of a given industry is deemed small, on average.²⁴¹ FinCEN considers a financial institution to be large if it has total annual revenues (or employees) greater than the SBA’s annual small size standard for that industry. FinCEN considers a financial institution to be small if it has total annual revenues (or employees) less than the annual SBA small entity size standard for that industry. FinCEN applies these estimated proportions to FinCEN’s current financial institution counts for each industry other than banks with a Federal functional regulator to approximate the proportion

²⁴⁰ See “Statistics of U.S. Businesses” (SUSB), available at <https://www.census.gov/programs-surveys/susb.html>. The annual SUSB only includes receipts data once every five years, with 2017 (published in 2021) being the most recent survey year.

²⁴¹ FinCEN does not apply survey population proportions to 229,161 agent MSBs, as FinCEN believes all agent MSBs are small. FinCEN also does not apply survey proportions for operators of credit card systems, FHLBs, and GSEs, as they are all large.

²³⁴ E.O. 13563, Improving Regulation and Regulatory Review, 76 FR 3821 (Jan. 21, 2011), section 1(c) (“Where appropriate and permitted by law, each agency may consider (and discuss qualitatively) values that are difficult or impossible to quantify, including equity . . . and distributive impacts.”)

²³⁵ 5 U.S.C. 601 *et seq.*

²³⁶ See *infra* section VII.F.

²³⁷ AML Act, section 6002(2)–(4) (Purposes).

²³⁸ 31 U.S.C. 5318(h)(2)(B)(9)(iv)(II).

²³⁹ See *supra* section IV for a discussion of proposed rule; see also *supra* section VII.A.3 for a summary discussion of proposed rule.

of current small financial institutions. Using this methodology, approximately [293,000] small financial institutions and approximately [5,400] large financial institutions would be affected

by the proposed rule. FinCEN estimates the following proportion of each group of covered financial institutions by type consists of entities that would be considered small by the respective

*COM007*standard of small (see table *COM007*12 below).

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Table 12. Small Entities as a Proportion of Covered Financial Institutions

	Number of Financial Institutions ¹	Estimated % Small
Banks with an FFR	Fed: 878	52.8%
	OCC: 1,044	60.9%
	FDIC: 2,936	75.6%
	NCUA: 4,604	65.1%
Banks lacking an FFR	600	99.8% ²
Casinos	1,277	41% ³
Principal MSBs ⁴	27,500	96.4% ⁴
Agent MSBs	229,161	100.0% ⁵
B-Ds	3,478	97.5% ⁶
Mutual funds	1,400	97.3% ⁷
Insurance companies	4,678	75.2% ⁸
FCMs and IBCs	954	92.6% ⁹
DPMSJs	6,700	99.0% ¹⁰
Operators of credit card systems	4	0.0% ¹¹
Loan or finance companies	13,000	96.8% ¹²
Federal home loan banks and Housing GSEs	13	0.0% ¹³

¹ See *supra* table 3.

² This estimate is based on FinCEN's knowledge of only one bank lacking a Federal functional regulator that does not meet \$850 million threshold criteria for 'small.'

³ This estimate is informed by SUSB 2021 data for NAICS codes 713210 and 713290 that has been modified to more closely approximate casinos that meet the criteria of covered financial institutions as defined in 31 CFR 1010.100(t)5-6.

⁴ This estimate is informed by SUSB 2021 data for NAICS codes 522320 and 522390.

⁵ This estimate is based on the assumption that all agent MSBs are small entities.

⁶ This estimate is informed by SUSB 2021 data for NAICS codes 523110, 523120, and 523210.

⁷ This estimate is informed by SUSB 2021 data for NAICS codes 523910 and 525920.

⁸ This estimate is informed by SUSB 2021 data for NAICS code 524113.

⁹ This estimate is informed by SUSB 2021 data for NAICS codes 523130 and 523140.

¹⁰ This estimate is informed by SUSB 2021 data for NAICS code 423940.

¹¹ This estimate is based on FinCEN's assessment that no entities in this category would qualify as a small entity.

¹² This estimate is informed by SUSB 2021 data for NAICS codes 522292 and 522310.

¹³ This estimate is based on FinCEN's assessment that no entities in this category would qualify as a small entity.

FinCEN has further estimated the proposed rule may impose the following aggregated average costs on small

entities by type of covered financial institution in table 13 below.²⁴²

²⁴² Because FinCEN and the Agencies are concurrently proposing program rules that each

include an RFA-required analysis, FinCEN estimates here are limited to the covered financial institutions not already covered in the Agencies' analysis.

Table 13. Estimate of Incremental Aggregate Costs to Small Covered Financial Institutions by Type

	Program Updates		Board Oversight		Total Cost - Substantive Change		Total Cost - General	
	Substantive	General	Small Board	Large Board	Small Board	Large Board	Small Board	Large Board
Banks without an FFR	\$510,240.00	\$382,680.00	\$1,148,040.00	\$2,678,760.00	\$1,658,280.00	\$3,189,000.00	\$1,530,720.00	\$3,061,440.00
Casinos and card rooms	\$445,243.93	\$333,932.95	\$4,007,195.35	\$9,350,122.49	\$4,452,439.28	\$9,795,366.42	\$1,335,731.78	\$2,671,463.57
Principal MSBs	\$22,544,104.00	\$16,908,078.00	\$202,896,936.00	\$473,426,184.00	\$225,441,040.00	\$495,970,288.00	\$219,805,014.00	\$490,334,262.00
Agent MSBs	\$ -	\$ -	\$146,158,885.80	\$146,158,885.80	\$146,158,885.80	\$146,158,885.80	\$146,158,885.80	\$146,158,885.80
B-Ds	\$2,883,748.92	\$2,162,811.69	\$6,488,435.07	\$15,139,681.83	\$9,372,183.99	\$18,023,430.75	\$8,651,246.76	\$17,302,493.52
Mutual funds	\$1,158,414.88	\$868,811.16	\$2,606,433.48	\$6,081,678.12	\$3,764,848.36	\$7,240,093.00	\$3,475,244.64	\$6,950,489.28
Insurance companies	\$2,991,584.74	\$2,243,688.56	\$6,731,065.67	\$15,705,819.90	\$9,722,650.41	\$18,697,404.64	\$8,974,754.23	\$17,949,508.45
FCMs and IBCs	\$20,474.23	\$15,355.67	\$46,067.02	\$107,489.71	\$66,541.25	\$127,963.94	\$61,422.69	\$122,845.38
DPMSJs	5,639,563.66	\$4,229,672.75	\$12,689,018.24	\$118,430,836.94	\$18,328,581.91	\$124,070,400.61	\$16,918,690.99	\$122,660,509.69
Loan or finance companies	\$10,701,433.60	\$8,026,075.20	\$24,078,225.60	\$56,182,526.40	\$34,779,659.20	\$66,883,960.00	\$32,104,300.80	\$64,208,601.60
Total - All Small FIs (excluding Banks w/ an FFR)	\$46,894,807.96	\$35,171,105.97	\$406,850,302.23	\$843,261,985.19	\$453,745,110.20	\$890,156,793.15	\$439,016,011.69	\$871,420,499.30

These estimates correspond to the associated reporting, recordkeeping, and proposed rule as described above in itemized burdens that are expected to be compliance requirements of the Section VII.A.4.b.i and as calculated

below in Section VII.E. Tables 14 and 15 below summarize the portions that pertain to small entities.

Table 14. Expected Burden Hours to the Average Small Covered Financial Institution

	Program Updates		Board Oversight		Total Cost - Substantive Change		Total Cost - General	
	Substantive	General	Small Board	Large Board	Small Board	Large Board	Small Board	Large Board
Board Approval Currently Required	8	6	18	42	26	50	24	48
Board Approval Not Currently Required	8	6	72	168	80	176	24	48

Table 15. Expected Costs to the Average Small Covered Financial Institution

	Program Updates		Board Oversight		Total Cost - Substantive Change		Total Cost - General	
	Substantive	General	Small Board	Large Board	Small Board	Large Board	Small Board	Large Board
Board Approval Currently Required	\$ 850.40	\$ 637.80	\$ 1,913.40	\$ 4,464.60	\$ 2,763.80	\$ 5,315.00	\$ 2,551.20	\$ 5,102.40
Board Approval Not Currently Required	\$ 850.40	\$ 637.80	\$ 7,653.60	\$ 17,858.40	\$ 8,504.00	\$ 18,708.80	\$ 2,551.20	\$ 5,102.40

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3. Other Matters: Duplicate, Overlapping, Conflicting, and Alternative Requirements

FinCEN is unaware of any existing Federal regulations that would overlap or conflict with the proposed rule.²⁴³

Additionally, FinCEN has considered certain alternatives to the proposed rule that take into consideration the expected costs and potential benefits to small entities.²⁴⁴ As discussed in greater detail in Section VII.A.5, the first alternative FinCEN considered would be to not require a covered financial institution that has not already done so to formalize its risk assessment activities into a risk assessment process. While FinCEN acknowledges that this may significantly reduce the costs of compliance with the proposed rule for those institutions, it would not ensure regulatory consistency of AML/CFT program rules across all financial

²⁴³ 5 U.S.C. 603(b)(5) (requiring initial regulatory flexibility analysis to identify, to the extent practicable, an identification, to the extent practicable, all relevant Federal rules which may duplicate, overlap, or conflict with the proposed rule).

²⁴⁴ See *supra* section VII.A.5.

institutions. Additionally, because FinCEN believes that risk assessments are a critical component of having an effective and reasonably designed AML/CFT program, this alternative would risk undermining the objective of the rule because identifying risks in a well-designed, consistent manner is a necessary step in implementing an effective risk-based AML/CFT program.

The second alternative FinCEN considered was to propose a delayed effective date for smaller entities that would provide an additional six months to come into compliance with the final rule. FinCEN has determined that at this time it lacks sufficient evidence that the current thresholds (that would be used to determine which entities are eligible for the additional time accommodation) would generate a meaningfully beneficial staggered adoption, given that they were not originally designed with this use case in mind. It is not clear that the programmatic costs of an additional six months to come into compliance would appropriately be offset by the benefits to qualifying small entities, particularly when measured against the potential risks that might accompany a full year in delayed compliance for the

vast majority²⁴⁵ of financial institutions. The public, generally, and small entities, specifically,²⁴⁶ have been invited to provide comment on these alternatives.

D. Unfunded Mandates Reform Act

The UMRA requires that an agency prepare a statement before promulgating a rule that may result in expenditure by the state, local, and Tribal governments, in the aggregate, or by the private sector, of \$183 million or more in any one year (\$100 million in 1995, adjusted for inflation).²⁴⁷ Section 202 of UMRA also requires an agency to identify and consider a reasonable number of regulatory alternatives before promulgating a rule. FinCEN believes that the preceding assessment of impact,²⁴⁸ generally, and consideration of policy alternatives,²⁴⁹ specifically,

²⁴⁵ FinCEN notes that, as depicted in table 12, for categories of affected financial institutions that include small businesses (as defined by the existing SBA thresholds), such entities are expected to constitute 41 to 100 percent (on average, 84.4 percent) of the respective affected categories.

²⁴⁶ See *supra* section VII.F.

²⁴⁷ 2 U.S.C. 1532(a).

²⁴⁸ See *supra* section VII.A.

²⁴⁹ See *supra* section VII.A.5.

satisfy the UMRA's analytical requirements, but invites public comment on any additional factors that, if considered, would materially alter the conclusions of the RIA.²⁵⁰

E. Paperwork Reduction Act

The reporting requirements in the proposed rule are being submitted to OMB for review in accordance with the PRA.²⁵¹ Under the PRA, an agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless it displays a valid control number assigned by OMB. Written comments and recommendations for the proposed information collection can be submitted by visiting www.reginfo.gov/public/do/PRAMain. Find this particular document by selecting "Currently Under Review—Open for Public Comments" or by using the search function. Comments are welcome and must be received by September 3, 2024. In accordance with requirements of the Paperwork Reduction Act of 1995, 44 U.S.C. 3506(c)(2)(A), and its implementing regulations, 5 CFR part 1320, the following information concerning the collection of information as it relates to the amendments to covered financial institutions' AML program regulations is presented to assist those persons wishing to comment on the information collection.

1. Description of Impacted Financial Institutions and OMB Control Numbers

OMB Control Numbers: 1506–0020, 1506–0030, 1506–0035, and 1506–0051.

FinCEN has historically accounted for the existing reporting and recordkeeping burdens associated with the program rules using the following OMB control numbers: 1506–0020 (MSBs, mutual funds, and operators of credit card systems); 1506–0030 (dealers in precious metals, precious stones, or jewels); 1506–0035 (insurance companies, loan or finance companies, and banks lacking a Federal functional regulator); and 1506–0051 (casinos). FinCEN does not maintain existing OMB control numbers for the AML/CFT program requirements for banks,²⁵² brokers-dealers, futures commission merchants or introducing brokers in commodities,²⁵³ or housing government

sponsored enterprises,²⁵⁴ but has elsewhere in the RIA provided certain estimates of the anticipated compliance burden,²⁵⁵ including the general paperwork-related burden for all financial institutions that would be impacted by the proposed rule but for whom those costs are not otherwise counted under another agency's control number or analysis.

This scoping of the population for purposes of PRA estimates avoids double counting the reporting and recordkeeping burdens of the proposed rule for entities regulated by the Agencies. FinCEN separately notes that certain covered financial institutions not already covered by an existing control number may undertake new reporting and recordkeeping activities as a consequence of the proposed rule that would not be reflected in the burden estimates below.²⁵⁶ Thus, the total burden estimates associated with the rule as discussed in Section VII.A.4. will exceed the values in this section. Nevertheless, the accounting of burden estimates for OMB purposes, when aggregated across the relevant control numbers, should be generally

Rule, 67 FR 21110 (Apr. 29, 2002), available at <https://www.federalregister.gov/documents/2002/04/29/02-10452/financial-crimes-enforcement-network-anti-money-laundering-programs-for-financial-institutions>. In the 2002 interim final rule, FinCEN noted it was appropriate to implement section 5318(h)(1) of the BSA with respect to brokers or dealers in securities and futures commission merchants through their respective SROs, because the Securities and Exchange Commission (SEC) and the Commodity Futures Trade Commission (CFTC) and their SROs significantly accelerated the implementation of AML programs for their regulated financial institutions. Accordingly, 31 CFR 1023.210 and 31 CFR 1026.210 provided that brokers or dealers in securities, and futures commission merchants and introducing brokers in commodities, respectively, would be deemed to be in compliance with the requirements of section 5318(h)(1) of the BSA if they comply with any applicable regulation of their Federal functional regulator governing the establishment and implementation of AML programs. As noted earlier, FinCEN recognizes the SEC as the Federal functional regulator, and registered national securities exchanges or a national securities association, such as the Financial Industry Regulatory Authority (FINRA), as the SROs for member broker-dealers. Each SRO may have its own AML program requirements (see, e.g., FINRA Rule 3310). The CFTC's SRO is the National Futures Association (NFA). The AML program requirements for futures commission merchant and introducing brokers in commodities are set out in NFA Rule 2–9(c). The SROs are not required to comply with the PRA. Therefore, there are no OMB control numbers for the AML program regulatory requirements of brokers or dealers in securities, futures commission merchants, and introducing brokers in commodities.

²⁵⁴ The PRA does not apply to the collection of information by one Federal agency (FinCEN) from another Federal entity (the housing GSEs).

²⁵⁵ See generally *supra* section VII.A; see specifically *supra* section VII.A.4.b.

²⁵⁶ See *infra* note 259.

comparable for the common program-related components considered in both this and the Agencies' respective analytical exercises to the extent that the same assumptions about incremental burden apply.²⁵⁷

FinCEN further notes that it is only estimating the paperwork burden associated with the specific program components proposed in this notice of proposed rulemaking (NPRM) in this PRA analysis, as other components of the full burden associated with existing program rules are concurrently open to public comment in connection with the renewal of certain OMB control numbers.²⁵⁸ FinCEN has also recently solicited public comment on burden estimates associated with applying the requirements of the existing program rules to certain registered investment advisers and exempt reporting advisers (collectively, investment advisers).²⁵⁹ The incremental reporting and recordkeeping burden associated with an update from the current program requirements to those proposed in this NPRM for those investment advisers, should they become subject to program rule requirements, is not included in this analysis.

Estimated Number of Respondents: 298,565 financial institutions.²⁶⁰

Table 16 below, represents the same population estimates from the baseline analysis above, but appends the respective agency OMB control numbers to illustrate the differences in aggregate estimates that are attributable to the inclusion or exclusion of covered financial institutions accounted for under other agency's control numbers or unassigned to a control number. This is followed by table 17, which includes only the covered financial institutions whose burdens are estimated in this PRA, grouped by their respective control numbers.

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²⁵⁷ FinCEN notes that the Agencies' concurrently released program rule NPRM includes certain other components that are not included in this rulemaking's proposed program amendments and new requirements, for example, a proposed codification of customer due diligence requirements.

²⁵⁸ See FinCEN, Agency Information Collection Activities; Proposed Renewal; Comment Request; Renewal Without Change of Anti-Money Laundering Programs for Certain Financial Institutions, 89 FR 29427 (Apr. 22, 2024), available at <https://www.federalregister.gov/documents/2024/04/22/2024-08529/agency-information-collection-activities-proposed-renewal-comment-request-renewal-without-change-of>.

²⁵⁹ See *supra* note 2.

²⁶⁰ This estimate includes all financial institutions in table 15 where the agency OMB control numbers leads with 'FinCEN' or is listed as 'N/A.'

²⁵⁰ See *infra* section VII.F.

²⁵¹ See 44 U.S.C. 3506(c)(2)(A).

²⁵² Banks with a Federal functional regulator have OMB control numbers that are maintained by the Agencies, as follows: 1) OCC (OMB control number 1557–0180); 2) FRB (OMB control number 7100–0310); 3) FDIC (OMB control number 3064–0087); and 4) NCUA (OMB control number 3133–0108).

²⁵³ See FinCEN, Anti-Money Laundering Programs for Financial Institutions Interim Final

Table 16. Number of Covered Financial Institutions by Agency OMB Control Number

Type of Financial Institution	Number of Financial Institutions ¹	Agency OMB Control Number
Banks with an FFR	9,800	FDIC 3064-0087
		FRB 7100-0310
		OCC 1557-0180
		NCUA 3133-0108
Banks lacking an FFR	600	FinCEN 1506-0035
Casinos	1,277	FinCEN 1506-0051
Principal MSBs	27,500	FinCEN 1506-0020
Agent MSBs	229,161	FinCEN 1506-0020
B-Ds	3,478	N/A
Mutual funds	1,400	FinCEN 1506-0020
Insurance companies	4,678	FinCEN 1506-0035
FCMs and IBCs	954	N/A
DPMSJs	6,700	FinCEN 1506-0030
Operators of credit card systems	4	FinCEN 1506-0020
Loan or finance companies	13,000	FinCEN 1506-0035
FHLBs and Housing GSEs	13	N/A
Total	298,565	

¹ See *supra* table 3 notes 1-14.

Table 17. Covered Financial Institutions included in PRA Analysis

Type of Financial Institution	Number of Financial Institutions	Agency OMB Control Number
Principal MSBs	27,500	FinCEN 1506-0020
Principal MSB - Provider/Seller of PPA	2,605	
Agent MSBs	229,161	
Mutual funds	1,400	
Operators of credit card systems	4	
DPMSJs	6,700	FinCEN 1506-0030
Banks lacking an FFR	600	FinCEN 1506-0035
Insurance companies	4,678	
Loan or finance companies	13,000	
Casinos	1,277	FinCEN 1506-0051
Total	284,320	

2. Estimated Annual Burden Hours

The annual paperwork burden and cost estimates in this analysis are associated with creating or updating an effective and reasonably designed AML/

CFT program (Action A) and board/senior management oversight of the AML/CFT (Action B) as discussed in greater detail above.²⁶¹ Table 18 below presents the estimates of the total

burden per firm by type, combining Actions A and B.

The estimated hourly burden associated with each portion of the annual estimate is as follows:

For Action A:

	Create/Update Program	
	Substantive	General
Large Financial Institution	24	18
Small Financial Institution	8	6

For Action B:

	Board Oversight	
	Small Board	Large Board
Board Approval Currently Required	18	42
Board Approval Not Currently Required	72	168

²⁶¹ See *supra* section VII.A.4.b.i.

Table 18. Expected Total Burden Hours for the Average Covered Financial Institution

		Total Hours - Substantive Change		Total Hours - General	
		Small Board	Large Board	Small Board	Large Board
Board Approval Currently Required	Large Financial Institution	42	66	36	60
	Small Financial Institution	26	50	24	48
Board Approval Not Currently Required	Large Financial Institution	96	192	36	60
	Small Financial Institution	80	176	24	48

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3. Estimated Annual Cost

FinCEN recognizes that a covered financial institution's allocation choices between labor and technology utilized to comply with the proposed incremental changes to existing programs will vary by the facts and circumstances of the affected financial institution. FinCEN further recognizes that within the allocation of labor, the allocation of certain tasks to persons employed in different occupational roles may vary systematically by type of covered financial institution affected. For these reasons, among others, assigning a general wage or cost of time to the anticipated burden hours estimated above is an imprecise exercise. Nevertheless, to facilitate a generalized analysis for purposes of the PRA, FinCEN identified six roles and corresponding staff positions involved in maintaining an AML/CFT program in order to estimate the hourly costs associated with the burden hour estimates calculated above. Those are: (1) general oversight (providing institution-level process approval); (2) general supervision (providing process oversight); (3) direct supervision (reviewing operational-level work and cross-checking all or a sample of the work product against their supporting documentation); (4) clerical work (engaging in research and administrative review and filing and producing the AML/CFT program on request); (5) legal compliance (ensuring the reporting process is in legal compliance); and (6) computer support (ensuring feasibility of electronic submission and housing reports internally).

Throughout the analysis, FinCEN uses an estimated compensation rate of approximately \$106.30 per hour as the

equally weighted mean wage across these six categories to represent the cost of time based on occupational wage data from the U.S. Bureau of Labor Statistics (BLS).²⁶² The most recent occupational wage data from the BLS corresponds to May 2022 wages, released in May 2023. FinCEN took the equally-weighted average of reported hourly wages for six occupations across nine financial industries that currently have BSA compliance requirements.²⁶³ Included financial industries were identified at the most granular NAICS code available for banks (as defined in 31 CFR 1010.100(d)); casinos; MSBs; broker-dealers; mutual funds; insurance companies; futures commission merchants and introducing brokers in commodities; dealers in precious metals, precious stones, or jewels; operators of credit card systems; and loan or finance companies. This resulted in an average hourly wage estimate of approximately \$74.86. Multiplying this hourly wage estimate by a benefit factor of 1.42²⁶⁴ produces

²⁶² See Bureau of Labor Statistics website, "May 2022 National Occupational Employment and Wage Estimates," available at <https://www.bls.gov/oes/current/oesosci.htm>.

²⁶³ Consistent with the burden analysis for FinCEN's publication "Agency Information Collection Activities; Proposed Renewal; Comment Request; Renewal without Change of Anti-Money Laundering Programs for Certain Financial Institutions," FinCEN uses hourly wage data for the following occupations: chief executives, financial managers, compliance officers, and financial clerks. FinCEN also includes the hourly wages for lawyers and judicial clerks, as well as for computer and information systems managers. See 85 FR 49418 (Aug. 13, 2020), available at <https://www.federalregister.gov/documents/2020/08/13/2020-17696/agency-information-collection-activities-proposed-renewal-comment-request-renewal-without-change-of>.

²⁶⁴ The ratio between benefits and wages for private industry workers is (hourly benefits/hourly

the fully loaded hourly compensation amount of approximately \$106.30 per hour. As such, FinCEN estimates that, in general and on average,²⁶⁵ the time cost of each hour of burden is approximately \$106.30.

Table 19 below applies this cost estimate to the anticipated aggregate burden hours by type of covered financial institutions under two scenarios intended to function as upper and lower bounds of anticipated costs. Scenario 1 ("Total—Substantive Change") assumes that all covered financial institutions must undertake the work necessary to make a substantive change or update to their existing program,²⁶⁶ and therefore presents a range of upper bound values. Scenario 2 ("Total—General"), the lower bound, assumes that while certain *de minimis* updates and board oversight occur, no covered financial institution needs to make substantive changes to either its existing program or its existing level of board oversight.²⁶⁷

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wages) = 0.42, as of December 2023. The benefit factor is 1 plus the benefit/wages ratio, or 1.42. See U.S. Bureau of Labor Statistics, "Employer Costs for Employee Compensation Historical Listing," available at <https://www.bls.gov/web/ecec/ececqrtn.pdf>. The private industry workers series data for December 2023 is available at <https://www.bls.gov/web/ecec/ecec-private-dataset.xlsx>.

²⁶⁵ "In general" reflects that the estimate would not be an appropriate representation of expected costs to outliers (e.g., financial institutions with AML programs with complexities that are uncommonly higher or lower than those of the population at large). "On average" refers to the mean of the distribution of each subset of the population.

²⁶⁶ See discussion *supra* section VII.A.4.b.i.

²⁶⁷ Where a "substantive change to board oversight" comprises a move from no pre-existing board program approval requirement to the proposed required board oversight.

Table 19. Estimate of Incremental Aggregate Costs by Covered Financial Institution Type (totals in bold)

	Program Updates		Board Oversight		Total Cost - Substantive Change		Total Cost - General	
	Substantive	General	Small Board	Large Board	Small Board	Large Board	Small Board	Large Board
Banks without an FFR								
Small	\$510,240.00	\$382,680.00	\$1,148,040.00	\$2,678,760.00	\$1,658,280.00	\$3,189,000.00	\$1,530,720.00	\$3,061,440.00
Casinos and Card Rooms								
Large	\$1,922,150.62	\$1,441,612.96	\$5,766,451.85	\$13,455,054.31	\$7,688,602.46	\$15,377,204.93	\$2,883,225.92	\$4,805,376.54
Small	\$445,243.93	\$333,932.95	\$4,007,195.35	\$9,350,122.49	\$4,452,439.28	\$9,795,366.42	\$1,335,731.78	\$2,671,463.57
MSBs								
Principal - Large	\$2,525,688.00	\$1,894,266.00	\$7,577,064.00	\$17,679,816.00	\$10,102,752.00	\$20,205,504.00	\$9,471,330.00	\$19,574,082.00
Principal - Small	\$22,544,104.00	\$16,908,078.00	\$202,896,936.00	\$473,426,184.00	\$225,441,040.00	\$495,970,288.00	\$219,805,014.00	\$490,334,262.00
Agent - Small	\$ -	\$ -	\$146,158,885.80	\$146,158,885.80	\$146,158,885.80	\$146,158,885.80	\$146,158,885.80	\$146,158,885.80
B-Ds								
Large	\$221,826.84	\$166,370.13	\$166,370.13	\$388,196.97	\$388,196.97	\$610,023.81	\$332,740.26	\$554,567.10
Small	\$2,883,748.92	\$2,162,811.69	\$6,488,435.07	\$15,139,681.83	\$9,372,183.99	\$18,023,430.75	\$8,651,246.76	\$17,302,493.52
Mutual funds								
Large	\$96,435.36	\$72,326.52	\$72,326.52	\$168,761.88	\$168,761.88	\$265,197.24	\$144,653.04	\$241,088.40
Small	\$1,158,414.88	\$868,811.16	\$2,606,433.48	\$6,081,678.12	\$3,764,848.36	\$7,240,093.00	\$3,475,244.64	\$6,950,489.28
Insurance companies								
Large	\$2,959,759.37	\$2,219,819.53	\$2,219,819.53	\$5,179,578.90	\$5,179,578.90	\$8,139,338.28	\$4,439,639.06	\$7,399,398.43
Small	\$2,991,584.74	\$2,243,688.56	\$6,731,065.67	\$15,705,819.90	\$9,722,650.41	\$18,697,404.64	\$8,974,754.23	\$17,949,508.45
FCMs and IBCs								
Large	\$4,908.51	\$3,681.38	\$3,681.38	\$8,589.89	\$8,589.89	\$13,498.40	\$7,362.76	\$12,271.27

Table 19. Estimate of Incremental Aggregate Costs by Covered Financial Institution Type (totals in bold)

	Program Updates		Board Oversight		Total Cost - Substantive Change		Total Cost - General	
	Substantive	General	Small Board	Large Board	Small Board	Large Board	Small Board	Large Board
Small	\$20,474.23	\$15,355.67	\$46,067.02	\$107,489.71	\$66,541.25	\$127,963.94	\$61,422.69	\$122,845.38
DPMSJs								
Large	\$174,349.01	\$130,761.76	\$130,761.76	\$305,110.76	\$305,110.76	\$479,459.77	\$261,523.51	\$435,872.52
Small	\$5,639,563.66	\$4,229,672.75	\$12,689,018.24	\$118,430,836.94	\$18,328,581.91	\$124,070,400.61	\$16,918,690.99	\$122,660,509.69
Operators of credit card systems								
Large	\$10,204.80	\$7,653.60	\$7,653.60	\$17,858.40	\$17,858.40	\$28,063.20	\$15,307.20	\$25,512.00
Loan or finance companies								
Large	\$1,061,299.20	\$795,974.40	\$795,974.40	\$1,857,273.60	\$1,857,273.60	\$2,918,572.80	\$1,591,948.80	\$2,653,248.00
Small	\$10,701,433.60	\$8,026,075.20	\$24,078,225.60	\$56,182,526.40	\$34,779,659.20	\$66,883,960.00	\$32,104,300.80	\$64,208,601.60
Housing GSEs								
Large	\$33,165.60	\$24,874.20	\$24,874.20	\$58,039.80	\$58,039.80	\$91,205.40	\$49,748.40	\$82,914.00
Total - All FIs , excluding Banks w/ an FFR	\$55,904,595.27	\$41,928,446.45	\$423,615,279.60	\$882,380,265.71	\$479,519,874.87	\$938,284,860.98	\$458,213,490.65	\$907,204,829.56
Total - All FIs under FinCEN OMB control #s	\$51,485,620.93	\$38,614,215.70	\$414,207,091.80	\$860,427,827.51	\$465,692,712.73	\$911,913,448.44	\$445,491,072.10	\$881,938,160.61

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4. Summary of Burden and Cost Estimates

Throughout its analysis, FinCEN has attempted to be mindful of the heterogeneity in affected covered financial institutions and to present estimates that would facilitate readers', and potential commenters', understanding of FinCEN's expectations of impact with respect to their unique facts and circumstances. To facilitate this type of evaluation, estimates have been presented in range format. Nevertheless, FinCEN recognizes that to fulfill certain obligations, it is necessary to condense a range of foreseeable outcomes to certain point estimates, however imprecisely such estimates might represent expectations. For purposes of the topline numbers in this PRA analysis, FinCEN conservatively applies the upper-bound values of its range of cost estimates and treats all hours spent on compliance-related activities as associated with recordkeeping. Public comment is invited on the suitability of this approach.²⁶⁸

Estimated Number of Respondents: 284,320.

Estimated Total Annual Responses: as required.

Estimated Total Annual Recordkeeping Burden: 7,204,570 hours.

Estimated Total Annual Recordkeeping Cost: \$765,845,768.04.

5. General Request for Comments Under the Paperwork Reduction Act

Comments submitted in response to this proposed rule will be summarized and included in a request for OMB approval. All comments will become a matter of public record. Comments are invited on the following categories: (a) whether the collection of information is necessary for the proper performance of the functions of the agency, including whether the information shall have practical utility; (b) the accuracy of the agency's estimate of the burden of the collection of information; (c) ways to enhance the quality, utility, and clarity of the information to be collected; (d) ways to minimize the burden of the collection of information on reporting persons, including through the use of technology; and (e) estimates of capital or start-up costs and costs of operation, maintenance, and purchase of services required to provide information.

²⁶⁸ See *infra* section VII.E.5; see also *infra* section VII.F for requests for comment on the PRA analysis.

F. Additional Requests for Comment

Baseline Estimates

46. Are FinCEN's baseline expectations about the current prevalence of a risk assessment process reasonably accurate? What proportion of covered financial institutions currently have a risk assessment process?

47. For a given type of covered financial institution, what form does a risk assessment process take at present? How much does a typical financial institution spend to implement their current risk assessment processes? How much does a typical small institution spend to implement their current risk assessment processes?

48. Because the proposed rule would encourage but not require technological innovation, FinCEN's estimates of regulatory cost do not include a line item of technology cost per institution. Is this approach reasonable? If not, please explain.

49. What is the likelihood that a covered financial institution or group of covered financial institutions, by type, will invest in updating or new technology as a result of the rule as proposed? Are there modifications to the proposed rule that would significantly increase (or decrease) this likelihood? If so, please describe. Where possible, please explain why the described modification is expected to change the likelihood.

Potential Efficiencies and Burden

50. As described the RIA, FinCEN has attempted to quantify certain identifiable sources of burden that would result from the changes described in the proposed rule. Are there additional categories of burden that FinCEN should articulate and quantify as part of its calculated burden estimates? If so, what are they, and what is the estimated burden per financial institution? Conversely, if any of the categories of burden in the estimates should not be included, identify those categories and explain why.

51. FinCEN's analysis has estimated certain costs associated with the burden of compliance with current program requirements. Would implementing any changes necessary to comply with the proposed rule be expected to increase or decrease that amount and by how much? For example, are there any current compliance costs that would be reduced by the shift to a risk-based regime that encourages innovation?

52. With respect to the economic analysis, in its entirety, are there comments as to the specific findings, assumptions, or expectations?

IRFA

53. FinCEN has provided estimates of the anticipated financial burden on small institutions pursuant to requirements under the RFA. Are there specific sources of empirical evidence or data that would suggest these estimates should be revised? Please provide either qualitative or quantitative evidence that would support the suggested alternative cost estimates.

54. FinCEN estimates of expected economic burden suggest that, for certain types of covered financial institutions, the proposed rule may have a significant impact on a substantial number of small entities. To the extent that this expectation is based on assumptions about necessary changes in activity relative to current program-related activities, would certification to the contrary be more appropriate?

55. FinCEN is requesting data, studies, or anecdotal evidence that would otherwise demonstrate that compliance with current program requirements generally suggests small entities would not incur incremental time burden and costs as estimated.

56. Please provide comments on the relative value assigned by FinCEN to affected small businesses that the alternative additional three months to transition to compliance would allow. Would an alternative effective date of nine months following the adoption of the final rule (that is, an additional three months to transition to compliance with the final rule as adopted), be a more appropriate effective date for small entities?

57. Is there other data or qualitative information that would assist in quantifying the value of the relative benefits of an extended transition period for compliance, against the potential costs and risks associated with delayed compliance?

UMRA

58. FinCEN does not expect the proposed rule to result in any new or economically significant burdens to State, Local, or Tribal governments. Is this assumption reasonable? If not, what studies, data, or anecdotal evidence should be taken into consideration that would update this expectation?

PRA

59. FinCEN invites comments on the general appropriateness and usefulness of the methodological approach it employed to provide its PRA-specific estimates for public review, including the construction of the wage estimate and the conservative use of the maximum burden value as a point-

estimate of aggregate annual burden and costs. For example, would the average of a weighted range have been more informative?

List of Subjects

31 CFR Part 1010

Administrative practice and procedure, Aliens, Authority delegations (Government agencies), Banks and banking, Brokers, Business and industry, Commodity futures, Currency, Citizenship and naturalization, Electronic filing, Federal savings associations, Federal-States relations, Foreign persons, Holding companies, Indian—law, Indians, Indians—Tribal government, Insurance companies, Investment advisers, Investment companies, Investigations, Law enforcement, Penalties, Reporting and recordkeeping requirements, Small businesses, Securities, Terrorism, Time.

31 CFR Part 1020

Administrative practice and procedure, Banks and banking, Brokers, Currency, Foreign banking, Foreign currencies, Investigations, Penalties, Reporting and recordkeeping requirements, Securities, Terrorism.

31 CFR Part 1021

Administrative practice and procedure, Banks and banking, Brokers, Currency, Foreign banking, Foreign currencies, Gambling, Investigations, Penalties, Reporting and recordkeeping requirements, Securities.

31 CFR Part 1022

Administrative practice and procedure, Banks and banking, Currency, Foreign banking, Foreign currencies, Gambling, Investigations, Penalties, Reporting and recordkeeping requirements, Securities.

31 CFR Part 1023

Administrative practice and procedure, Banks and banking, Brokers, Currency, Foreign banking, Gambling, Investigations, Penalties, Reporting and recordkeeping requirements, Securities.

31 CFR Part 1024

Administrative practice and procedure, Banks and banking, Brokers, Currency, Foreign banking, Foreign currencies, Gambling, Investigations, Penalties, Reporting and recordkeeping requirements, Securities.

31 CFR Part 1025

Administrative practice and procedure, Banks and banking, Brokers, Currency, Foreign banking, Foreign currencies, Gambling, Investigations,

Penalties, Reporting and recordkeeping requirements, Securities.

31 CFR Part 1026

Administrative practice and procedure, Banks and banking, Brokers, Currency, Foreign banking, Gambling, Investigations, Penalties, Reporting and recordkeeping requirements, Securities.

31 CFR Part 1027

Administrative practice and procedure, Banks and banking, Currency, Foreign banking, Foreign currencies, Gambling, Investigations, Penalties, Reporting and recordkeeping requirements, Securities.

31 CFR Part 1028

Administrative practice and procedure, Banks and banking, Brokers, Currency, Foreign banking, Foreign currencies, Gambling, Investigations, Penalties, Reporting and recordkeeping requirements, Securities.

31 CFR Part 1029

Administrative practice and procedure, Banks and banking, Brokers, Currency, Foreign banking, Foreign currencies, Gambling, Investigations, Penalties, Reporting and recordkeeping requirements, Securities, Terrorism.

31 CFR Part 1030

Administrative practice and procedure, Banks and banking, Brokers, Currency, Foreign banking, Foreign currencies, Gambling, Investigations, Penalties, Reporting and recordkeeping requirements, Securities, Terrorism.

DEPARTMENT OF THE TREASURY

Financial Crimes Enforcement Network

31 CFR Chapter X

Authority and Issuance

For the reasons set forth in the preamble, the U.S. Department of the Treasury and Financial Crimes Enforcement Network propose to amend 31 CFR parts 1010, 1020, 1021, 1022, 1023, 1024, 1025, 1026, 1027, 1028, 1029, and 1030 as follows:

PART 1010—GENERAL PROVISIONS

- 1. The authority citation for part 1010 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307; sec. 2006, Pub. L. 114–41, 129 Stat. 457; sec. 701, Pub. L. 114–74, 129 Stat. 599; sec. 6403, Pub. L. 116–283, 134 Stat. 4605.

- 2. Amend § 1010.100 by revising paragraphs (e) and (r) and adding paragraphs (nnn) and (ooo) to read as follows:

§ 1010.100 General definitions.

* * * * *

(e) *Bank Secrecy Act.* Certain parts of the Currency and Foreign Transactions Reporting Act, its amendments, and the other statutes relating to the subject matter of that Act, have come to be referred to as the Bank Secrecy Act. These statutes are codified at 12 U.S.C. 1829b, 12 U.S.C. 1951–1960, 18 U.S.C. 1956, 18 U.S.C. 1957, 18 U.S.C. 1960, and 31 U.S.C. 5311–5314 and 5316–5336 and notes thereto.

* * * * *

(r) *Federal functional regulator.* (1) The Board of Governors of the Federal Reserve System;

(2) The Office of the Comptroller of the Currency;

(3) The Board of Directors of the Federal Deposit Insurance Corporation;

(4) The National Credit Union Administration;

(5) The Securities and Exchange Commission; or

(6) The Commodity Futures Trading Commission.

* * * * *

(nnn) *AML/CFT Priorities.* As used in this chapter, AML/CFT Priorities means the most recent statement of Anti-Money Laundering and Countering the Financing of Terrorism National Priorities issued pursuant to 31 U.S.C. 5318(h)(4).

(ooo) *AML/CFT program.* As used in this chapter, an AML/CFT program means a system of internal policies, procedures, and controls meant to ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter and to prevent an institution from being used for money laundering, terrorist financing, or other illicit finance activity risks. The minimum requirements for a financial institution's AML/CFT program are governed by the applicable regulatory part.

- 3. Revise § 1010.210 to read as follows:

§ 1010.210 Purpose of Anti-Money Laundering/Countering the Financing of Terrorism (AML/CFT) Program Requirement.

(a) The purpose of this section is to ensure that a financial institution implements an effective, risk-based, and reasonably designed AML/CFT program to identify, manage, and mitigate illicit finance activity risks that: complies with the Bank Secrecy Act and the requirements and prohibitions of this chapter; focuses attention and resources in a manner consistent with the risk profile of the financial institution; may include consideration and evaluation of innovative approaches to meet its AML/

CFT compliance obligations; provides highly useful reports or records to relevant government authorities; protects the financial system of the United States from criminal abuse; and safeguards the national security of the United States, including by preventing the flow of illicit funds in the financial system.

(b) Each financial institution (as defined in 31 U.S.C. 5312(a)(2) or (c)(1)) should refer to subpart B of its chapter X part for any additional anti-money laundering program requirements.

PART 1020—RULES FOR BANKS

■ 4. The authority citation for part 1020 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307; sec. 701, Pub. L. 114–74, 129 Stat. 599.

■ 5. Revise § 1020.210 to read as follows:

§ 1020.210 AML/CFT program requirements for banks.

A bank must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the bank's risk profile that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the bank's AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (6) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the bank's money laundering, terrorist financing, and other illicit finance activity risks, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the bank based on the bank's business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) Reports filed by the bank pursuant to this chapter;

(ii) Provide for updating the risk assessment using the process required under this paragraph (a)(1) on a periodic basis, including, at a minimum, when there are material changes to the bank's money laundering, terrorist financing, or other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, and other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for a bank's consideration, evaluation, and, as warranted by the bank's risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter.

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program;

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified bank personnel or by a qualified outside party; and

(6) Include appropriate risk-based procedures for conducting ongoing customer due diligence, to include, but not be limited to:

(i) Understanding the nature and purpose of customer relationships for the purpose of developing a customer risk profile; and

(ii) Conducting ongoing monitoring to identify and report suspicious transactions and to maintain and update customer information. For purposes of this paragraph, customer information must include information regarding the beneficial owners of legal entity customers (as defined in § 1010.230 of this chapter);

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (6) of this section, must be documented and approved by the bank's board of directors or, if the bank does not have a board of directors, an equivalent governing body. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the bank's board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

■ 6. Amend § 1020.220 by revising paragraphs (a)(1) and (a)(6)(iii) to read as follows:

§ 1020.220 Customer identification program requirements for banks.

(a) * * *

(1) *In general.* A bank required to have an AML/CFT program under the regulations implementing 31 U.S.C. 5318(h), 12 U.S.C. 1818(s), or 12 U.S.C. 1786(q)(1) must implement a written Customer Identification Program (CIP) appropriate for the bank's size and type of business that, at a minimum, includes each of the requirements of paragraphs (a)(1) through (5) of this section. The CIP must be a part of the AML/CFT program.

* * * * *

(6) * * *

(iii) The other financial institution enters into a contract requiring it to certify annually to the bank that it has implemented its AML/CFT program, and that it will perform (or its agent will perform) the specified requirements of the bank's CIP.

* * * * *

PART 1021—RULES FOR CASINOS AND CARD CLUBS

■ 7. The authority citation for part 1021 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307; sec. 701, Pub. L. 114–74, 129 Stat. 599.

■ 8. Revise § 1021.210 to read as follows:

§ 1021.210 AML/CFT program requirements for casinos.

A casino must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the casino's risk profile that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the casino's AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (6) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the casino's money laundering, terrorist financing, and other illicit finance activity risks, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the casino based on the

casino's business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) Reports filed by the casino pursuant to this chapter;

(ii) Provide for updating the risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a minimum, when there are material changes to the casino's money laundering, terrorist financing, or other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, and other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for a casino's consideration, evaluation, and, as warranted by the casino's risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter.

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program, including training in the identification of unusual or suspicious transactions, to the extent that the reporting of such transactions is required by this chapter, by other applicable law or regulation, or by the casino's own administrative and compliance policies;

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified casino personnel or by a qualified outside party;

(6) Include procedures for using all available information to determine:

(i) When required by this chapter, the name, address, social security number, and other information, and verification of the same, of a person;

(ii) The occurrence of any transactions or patterns of transactions required to be reported pursuant to § 1021.320; and

(iii) Whether any record as described in subpart D of part 1010 of this chapter or subpart D of this part must be made and retained;

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (6) of this section, must be documented and approved by the casino's board of directors or, if the casino does not have a board of directors, an equivalent governing body. Such documentation

must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the casino's board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

■ 10. Amend § 1021.410 by revising paragraph (b)(10) to read as follows:

§ 1021.410 Additional records to be made and retained by casinos.

* * * * *

(b) * * *

(10) A copy of the AML/CFT program described in § 1021.210.

* * * * *

PART 1022—RULES FOR MONEY SERVICES BUSINESSES

■ 11. The authority citation for part 1022 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307; sec. 701, Pub. L. 114–74, 129 Stat. 599.

■ 12. Revise § 1022.210 to read as follows:

§ 1022.210 AML/CFT program requirements for money services businesses.

A money services business, as defined by § 1010.100(ff) of this chapter, must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the money service business's risk profile that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the money services business's AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (5) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the money services business's money laundering, terrorist financing, and other illicit finance activity risks, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance

activity risks of the money services business based on the money services business's business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) Reports filed by the money services business pursuant to this chapter;

(ii) Provide for updating the risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a minimum, when there are material changes to the money services business's money laundering, terrorist financing, or other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, and other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks, ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for a money services business's consideration, evaluation, and, as warranted by the money services business's risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter.

(i) Internal policies, procedures, and controls developed and implemented under this section must include provisions for complying with the requirements of this chapter including, to the extent applicable to the money services business, requirements for:

(A) Verifying customer identification, including as set forth in paragraph (a)(2)(iii) of this section;

(B) Filing reports;

(C) Creating and retaining records; and

(D) Responding to law enforcement requests.

(ii) A person that is a money services business solely because it is an agent for another money services business, as set forth in § 1022.380(a)(3), and the money services business for which it serves as agent, may by agreement allocate between them responsibility for development of internal policies, procedures, and controls required by this paragraph (a)(2). Each money services business will remain solely responsible for implementation of the requirements set forth in this section, and nothing in this paragraph (a)(2) relieves any money services business from its obligation to establish, implement, and maintain an effective AML/CFT program.

(iii) A money services business that is a provider or seller of prepaid access must establish, implement, and maintain procedures to verify the identity of a person who obtains prepaid access under a prepaid program and obtain identifying information concerning such a person, including name, date of birth, address, and identification number. Sellers of prepaid access must also establish, implement, and maintain procedures to verify the identity of a person who obtains prepaid access to funds that exceed \$10,000 during any one day and obtain identifying information concerning such a person, including name, date of birth, address, and identification number. Providers of prepaid access must retain access to such identifying information for five years after the last use of the prepaid access device or vehicle; such information obtained by sellers of prepaid access must be retained for five years from the date of the sale of the prepaid access device or vehicle.

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program; and

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified personnel of the money services business or by a qualified outside party.

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (5) of this section, must be documented and approved by the money services business's board of directors or, if the money services business does not have a board of directors, an equivalent governing body. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the money services business's board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program shall remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

(d) A money services business must develop and implement an anti-money laundering program that complies with the requirements of this section on or before the end of the 90-day period beginning on the day following the date the business is established.

PART 1023—RULES FOR BROKERS OR DEALERS IN SECURITIES

■ 12. The authority citation for part 1023 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307; sec. 701, Pub. L. 114–74, 129 Stat. 599.

■ 13. Revise § 1023.210 to read as follows:

§ 1023.210 AML/CFT program requirements for broker-dealers.

A broker-dealer must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the broker-dealer's risk profile that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the broker-dealer's AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (6) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the broker-dealer's money laundering, terrorist financing, and other illicit finance activity risks, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the broker-dealer based on the broker-dealer's business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) Reports filed by the broker-dealer pursuant to this chapter;

(ii) Provide for updating the risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a minimum, when there are material changes to the broker-dealer's money laundering, terrorist financing, or other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, and other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide

for a broker-dealer's consideration, evaluation, and, as warranted by the broker-dealer's risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter.

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program;

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified personnel of the broker-dealer or by a qualified outside party; and

(6) Include appropriate risk-based procedures for conducting ongoing customer due diligence, to include, but not be limited to:

(i) Understanding the nature and purpose of customer relationships for the purpose of developing a customer risk profile; and

(ii) Conducting ongoing monitoring to identify and report suspicious transactions and to maintain and update customer information. For purposes of this paragraph, customer information must include information regarding the beneficial owners of legal entity customers (as defined in § 1010.230 of this chapter).

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (6) of this section, must be documented and approved by the broker-dealer's board of directors or, if the broker-dealer does not have a board of directors, an equivalent governing body. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the broker-dealer's board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

(d) The AML/CFT program must comply with the rules, regulations, or requirements of the broker-dealer's self-regulatory organization that govern such programs, provided that the rules, regulations, or requirements of the self-regulatory organization governing such programs have been made effective under the Securities Exchange Act of 1934 by the appropriate Federal functional regulator in consultation with FinCEN.

■ 14. Amend § 1023.220 by revising paragraphs (a)(1) and (a)(6)(iii) to read as follows:

§ 1023.220 Customer identification programs for broker-dealers.

(a) * * *

(1) *In general.* A broker-dealer must establish, document, and maintain a written Customer Identification Program (“CIP”) appropriate for its size and the type of business that, at a minimum, includes each of the requirements of paragraphs (a)(1) through (5) of this section. The CIP must be a part of the broker-dealer’s AML/CFT program required under 31 U.S.C. 5318(h).

* * * * *

(6) * * *

(iii) The other financial institution enters into a contract requiring it to certify annually to the broker-dealer that it has implemented its AML/CFT program, and that it will perform (or its agent will perform) the specified requirements of the broker-dealer’s CIP.

* * * * *

PART 1024—RULES FOR MUTUAL FUNDS

■ 15. The authority citation for part 1024 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307; sec. 701, Pub. L. 114–74, 129 Stat. 599.

■ 16. Revise § 1024.210 to read as follows:

§ 1024.210 AML/CFT program requirements for mutual funds.

A mutual fund must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the mutual fund’s risk profile that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the mutual fund’s AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (6) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the mutual fund’s money laundering, terrorist financing, and other illicit finance activity risks, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the mutual fund based on the mutual fund’s business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) Reports filed by the mutual fund pursuant to this chapter;

(ii) Provide for updating the risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a minimum, when there are material changes to the mutual fund’s money laundering, terrorist financing, or other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, and other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for a mutual fund’s consideration, evaluation, and, as warranted by the mutual fund’s risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter.

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program;

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified personnel of the mutual fund or by a qualified outside party; and

(6) Include appropriate risk-based procedures for conducting ongoing customer due diligence, to include, but not be limited to:

(i) Understanding the nature and purpose of customer relationships for the purpose of developing a customer risk profile; and

(ii) Conducting ongoing monitoring to identify and report suspicious transactions and to maintain and update customer information. For purposes of this paragraph, customer information must include information regarding the beneficial owners of legal entity customers (as defined in § 1010.230 of this chapter).

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (6) of this section, must be documented and approved by the mutual fund’s board of directors or, if the mutual fund does not

have a board of directors, an equivalent governing body. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the mutual fund’s board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

■ 17. Amend § 1024.220 by revising paragraphs (a)(1) and (a)(6)(iii) to read as follows:

§ 1024.220 Customer identification programs for mutual funds.

(a) * * *

(1) *In general.* A mutual fund must implement a written Customer Identification Program (“CIP”) appropriate for its size and type of business that, at a minimum, includes each of the requirements of paragraphs (a)(1) through (5) of this section. The CIP must be a part of the mutual fund’s AML/CFT program required under the regulations implementing 31 U.S.C. 5318(h).”

* * * * *

(6) * * *

(iii) The other financial institution enters into a contract requiring it to certify annually to the mutual fund that it has implemented its AML/CFT program, and that it will perform (or its agent will perform) the specified requirements of the mutual fund’s CIP.

* * * * *

PART 1025—RULES FOR INSURANCE COMPANIES

■ 18. The authority citation for part 1025 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307; sec. 701, Pub. L. 114–74, 129 Stat. 599.

■ 19. Revise § 1025.210 to read as follows:

§ 1025.210 AML/CFT program requirements for insurance companies.

An insurance company must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program applicable to its covered products.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the insurance company’s risk profile that takes into account higher-risk and lower-risk

customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the insurance company's AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (5) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the insurance company's money laundering, terrorist financing, and other illicit finance activity risks associated with its covered products, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the insurance company based on the insurance company's business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) Reports filed by the insurance company pursuant to this chapter;

(ii) Provide for updating the risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a minimum, when there are material changes to the insurance company's money laundering, terrorist financing, or other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, and other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for an insurance company's consideration, evaluation, and, as warranted by the insurance company's risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter. Internal policies, procedures, and controls developed and implemented by an insurance company under this section must include provisions for integrating the company's insurance agents and insurance brokers into its AML/CFT program and for obtaining all relevant customer-related information.

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program. An insurance

company may satisfy this requirement with respect to its employees, insurance agents, and insurance brokers by directly training such persons or verifying that persons have received training by another insurance company or by a competent third party with respect to the covered products offered by the insurance company; and

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified personnel of the insurance company or by a qualified outside party. The testing must include an evaluation of the compliance of the insurance company's insurance agents and insurance brokers with their obligations under the AML/CFT program applicable to its covered products.

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (5) of this section, must be documented and approved by the insurance company's board of directors or, if the insurance company does not have a board of directors, an equivalent governing body. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the insurance company's board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

(d) An insurance company that is registered or required to register with the Securities and Exchange Commission as a broker-dealer in securities will be deemed to have satisfied the requirements of this section for its broker-dealer activities to the extent that the company is required to establish and has established an AML/CFT program pursuant to § 1023.210 of this chapter and complies with such program.

PART 1026—RULES FOR FUTURES COMMISSION MERCHANTS AND INTRODUCING BROKERS IN COMMODITIES

■ 20. The authority citation for part 1026 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307; sec. 701, Pub. L. 114–74, 129 Stat. 599.

■ 21. Revise § 1026.210 to read as follows:

§ 1026.210 AML/CFT program requirements for futures commission merchants and introducing brokers in commodities.

A futures commission merchant and an introducing broker in commodities must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the risk profile of the futures commission merchant or introducing broker in commodities that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (6) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the risks of the futures commission merchant or introducing broker in commodities, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the futures commission merchant or introducing broker in commodities based on its business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) Reports filed by the futures commission merchant or introducing broker in commodities pursuant to this chapter;

(ii) Provide for updating the risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a minimum, when there are material changes to the money laundering, terrorist financing, or other illicit finance activity risks of the futures commission merchant or introducing broker in commodities;

(2) Reasonably manage and mitigate money laundering, terrorist financing, or other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for a futures commission merchant's or an introducing broker's in commodities consideration, evaluation, and, as

warranted by the futures commission merchant's or introducing broker's in commodities risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter.

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program;

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified personnel of the futures commission merchant or introducing broker in commodities or by a qualified outside party;

(6) Include appropriate risk-based procedures for conducting ongoing customer due diligence, to include, but not be limited to:

(i) Understanding the nature and purpose of customer relationships for the purpose of developing a customer risk profile; and

(ii) Conducting ongoing monitoring to identify and report suspicious transactions and to maintain and update customer information. For purposes of this paragraph, customer information must include information regarding the beneficial owners of legal entity customers (as defined in § 1010.230 of this chapter); and

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (6) of this section, must be documented and approved by the board of directors or, if the futures commission merchant or introducing broker in commodities does not have a board of directors, an equivalent governing body. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the board of directors, or equivalent governing body, of the futures commission merchant or introducing broker in commodities.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

(d) The AML/CFT program must comply with the rules, regulations, or requirements of the futures commission merchant's or introducing broker's in commodities self-regulatory organization that govern such programs, provided that the rules, regulations, or requirements of the self-regulatory organization governing such programs

have been made effective under the Commodity Exchange Act by the appropriate Federal functional regulator in consultation with FinCEN.

■ 22. Amend § 1026.220 by revising paragraphs (a)(1) and (a)(6)(iii) to read as follows:

§ 1026.220 Customer identification programs for futures commission merchants and introducing brokers.

(a) * * *

(1) *In general.* Each futures commission merchant and introducing broker must implement a written Customer Identification Program (CIP) appropriate for its size and the type of business that, at a minimum, includes each of the requirements of paragraphs (a)(1) through (5) of this section. The CIP must be a part of each futures commission merchant's and introducing broker's AML/CFT program required under 31 U.S.C. 5318(h).

* * * * *

(6) * * *

(iii) The other financial institution enters into a contract requiring it to certify annually to the futures commission merchant or introducing broker that it has implemented its AML/CFT program, and that it will perform (or its agent will perform) the specified requirements of the futures commission merchant's or introducing broker's CIP.

* * * * *

PART 1027—RULES FOR DEALERS IN PRECIOUS METALS, PRECIOUS STONES, OR JEWELS

■ 23. The authority citation for part 1027 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307.

■ 24. Amend § 1027.100 by revising paragraph (b)(4) to read as follows:

§ 1027.100 Definitions.

* * * * *

(b) * * *

(4) For purposes of this paragraph (b) and § 1027.210, the terms “purchase” and “sale” do not include the purchase of jewels, precious metals, or precious stones that are incorporated into machinery or equipment to be used for industrial purposes, and the purchase and sale of such machinery or equipment.

* * * * *

■ 25. Revise § 1027.210 to read as follows:

§ 1027.210 AML/CFT program requirements for dealers in precious metals, precious stones, or jewels.

A dealer must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program applicable to the purchase and sale of covered goods.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the dealer's risk profile that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the dealer's AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (6) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the dealer's money laundering, terrorist financing, and other illicit finance activity risks, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the dealer based on its business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations;

(C) As applicable, the reports filed by the dealer pursuant to this chapter;

(D) The extent to which the dealer engages in transactions other than with established customers or sources of supply, or other dealers subject to this rule; and

(E) Whether the dealer engages in transactions for which payment or account reconciliation is routed to or from accounts located in a country whose government has been identified by the Department of State as a sponsor of international terrorism under 22 U.S.C. 2371; designated as non-cooperative with international anti-money laundering principles or procedures by an intergovernmental group or organization of which the United States is a member and with which designation the United States representative or organization concurs; or designated by the Secretary of the Treasury pursuant to 31 U.S.C. 5318A as warranting special measures due to money laundering concerns;

(ii) Provide for updating the risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a minimum, when there are material changes to the broker's money

laundering, terrorist financing, or other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, or other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for a dealer's consideration, evaluation, and, as warranted by the dealer's risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter. The internal policies, procedures, and controls must assist the dealer in identifying transactions that may involve use of the dealer to facilitate money laundering, terrorist financing, or other illicit finance activity, including provisions for making reasonable inquiries to determine whether a transaction involves money laundering or terrorist financing, and for refusing to consummate, withdrawing from, or terminating such transactions. Factors that may indicate a transaction is designed to involve use of the dealer to facilitate money laundering or terrorist financing include, but are not limited to:

(i) Unusual payment methods, such as the use of large amounts of cash, multiple or sequentially numbered money orders, traveler's checks, or cashier's checks, or payment from third parties;

(ii) Unwillingness by a customer or supplier to provide complete or accurate contact information, financial references, or business affiliations;

(iii) Attempts by a customer or supplier to maintain an unusual degree of secrecy with respect to the transaction, such as a request that normal business records not be kept;

(iv) Purchases or sales that are unusual for the particular customer or supplier, or type of customer or supplier; and

(v) Purchases or sales that are not in conformity with standard industry practice;

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program; and

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified personnel of the dealer or by a qualified outside party.

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (5) of this section, must be documented and approved by the dealer's board of directors or, if the dealer does not have a board of directors, an equivalent governing body. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the dealer's board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN.

(d) To the extent that a retailer's purchases from persons other than dealers and other retailers exceeds the \$50,000 threshold contained in § 1027.100(b)(2)(i), the AML/CFT program required of the retailer under this paragraph need only address such purchases.

(e) A dealer must develop and implement an anti-money laundering program that complies with the requirements of this section on or before six months after the date a dealer becomes subject to the requirements of this section.

PART 1028—RULES FOR OPERATORS OF CREDIT CARD SYSTEMS

■ 26. The authority citation for part 1028 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314, Pub. L. 107–56, 115 Stat. 307.

■ 27. Revise § 1028.210 to read as follows:

§ 1028.210 AML/CFT program requirements for operators of credit card systems.

An operator of a credit card system must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the operator's risk profile that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (5) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the operator's money laundering,

terrorist financing, and other illicit finance activity risks, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the operator of a credit card system based on the operator's business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) As applicable, reports filed by the operator pursuant to this chapter;

(ii) Provide for updating the risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a minimum, when there are material changes to the operator's money laundering, terrorist financing, or other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, or other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks, ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for an operator's consideration, evaluation, and, as warranted by the operator's risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter. An operator's AML/CFT program must incorporate internal policies, procedures, and controls designed to ensure the following:

(i) That the operator does not authorize, or maintain authorization for, any person to serve as an issuing or acquiring institution without the operator taking appropriate steps, based upon the operator's money laundering, terrorist financing, or other illicit finance activity risk assessment, required by paragraph (a)(1) of this section, to guard against that person issuing the operator's credit card or acquiring merchants who accept the operator's credit card in circumstances that facilitate money laundering or the financing of terrorist activities; and

(ii) For purposes of making the risk assessment required by paragraph (a)(1) of this section, the following persons are presumed to pose a heightened risk of money laundering or terrorist financing when evaluating whether and under what circumstances to authorize, or to maintain authorization for, any such

person to serve as an issuing or acquiring institution:

(A) A foreign shell bank that is not a regulated affiliate, as those terms are defined in § 1010.605(g) and (n) of this chapter;

(B) A person appearing on the Specially Designated Nationals and Blocked Persons List issued by the Department of the Treasury's Office of Foreign Assets Control;

(C) A person located in, or operating under a license issued by, a country whose government has been identified by the Department of State as a sponsor of international terrorism under 22 U.S.C. 2371;

(D) A foreign bank operating under an offshore banking license, other than a branch of a foreign bank if such foreign bank has been found by the Board of Governors of the Federal Reserve System under the Bank Holding Company Act (12 U.S.C. 1841, *et seq.*) or the International Banking Act (12 U.S.C. 3101, *et seq.*) to be subject to comprehensive supervision or regulation on a consolidated basis by the relevant supervisors in that jurisdiction;

(E) A person located in, or operating under a license issued by, a jurisdiction that has been designated as non-cooperative with international anti-money laundering principles or procedures by an intergovernmental group or organization of which the United States is a member, with which designation the United States representative to the group or organization concurs; and

(F) A person located in, or operating under a license issued by, a jurisdiction that has been designated by the Secretary of the Treasury pursuant to 31 U.S.C. 5318A as warranting special measures due to money laundering concerns;

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program; and

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified personnel of the operator or by a qualified outside party.

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (5) of this section, must be documented and approved by the operator's board of directors or, if the operator does not have a board of directors, an equivalent governing body. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by

the operator's board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

PART 1029—RULES FOR LOAN OR FINANCE COMPANIES

■ 28. The authority citation for part 1029 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314 Pub. L. 107–56, 115 Stat. 307.

■ 29. Revise § 1029.210 to read as follows:

§ 1029.210 AML/CFT program requirements for loan or finance companies.

A loan or finance company must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the loan or finance company's risk profile that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (5) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the loan or finance company's money laundering, terrorist financing, and other illicit finance activity risks, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the company based on the company's business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) Reports filed by the loan or finance company pursuant to this chapter;

(ii) Provide for updating the risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a

minimum, when there are material changes to the company's money laundering, terrorist financing, and other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, and other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks, ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for a loan or finance company's consideration, evaluation, and, as warranted by the loan or finance company's risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter. Internal policies, procedures, and controls developed and implemented by the loan or finance company under this section must include provisions for integrating the loan or finance company's agents and brokers, and for obtaining all relevant customer-related information.

(3) Designate one or more qualified individuals to be responsible for coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program. A loan or finance company may satisfy this requirement with respect to its employees, agents, and brokers by directly training such persons or verifying that such persons have received training by a competent third party with respect to the products and services offered by the loan or finance company; and

(5) Include independent, periodic AML/CFT program testing to be conducted by the qualified loan or finance company personnel or by a qualified outside party. The testing must include an evaluation of the compliance of the loan or finance company's agents and brokers with their obligations under the AML/CFT program.

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (5) of this section, must be documented and approved by the company's board of directors or, if the loan or finance company does not have a board of directors, an equivalent governing body. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the loan or finance company's board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and

be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

§ 1029.320 [Amended]

■ 30. Amend § 1029.320 by removing paragraph (g).

PART 1030—RULES FOR HOUSING GOVERNMENT SPONSORED ENTERPRISES

■ 31. The authority citation for part 1030 is revised to read as follows:

Authority: 12 U.S.C. 1829b and 1951–1960; 31 U.S.C. 5311–5314 and 5316–5336; title III, sec. 314 Pub. L. 107–56, 115 Stat. 307.

■ 32. Revise § 1030.210 to read as follows:

§ 1030.210 AML/CFT program requirements for housing government sponsored enterprises.

A housing government sponsored enterprise must establish, implement, and maintain an effective, risk-based, and reasonably designed AML/CFT program.

(a) An effective, risk-based, and reasonably designed AML/CFT program focuses attention and resources in a manner consistent with the bank's risk profile that takes into account higher-risk and lower-risk customers and activities and must, at a minimum:

(1) Establish a risk assessment process that serves as the basis for the AML/CFT program, including implementation of the components required under paragraphs (a)(2) through (5) of this section. The risk assessment process must:

(i) Identify, evaluate, and document the housing government sponsored enterprise's money laundering, terrorist financing, and other illicit finance

activity risks, including consideration of the following:

(A) The AML/CFT Priorities issued pursuant to 31 U.S.C. 5318(h)(4), as appropriate;

(B) The money laundering, terrorist financing, and other illicit finance activity risks of the housing government sponsored enterprise based on its business activities, including products, services, distribution channels, customers, intermediaries, and geographic locations; and

(C) Reports filed by the housing government sponsored enterprise pursuant to this chapter;

(ii) Provide for updating the housing government sponsored enterprise's risk assessment using the process required under paragraph (a)(1)(i) of this section on a periodic basis, including, at a minimum, when there are material changes to the housing government sponsored enterprise's money laundering, terrorist financing, and other illicit finance activity risks;

(2) Reasonably manage and mitigate money laundering, terrorist financing, and other illicit finance activity risks through internal policies, procedures, and controls that are commensurate with those risks and ensure ongoing compliance with the Bank Secrecy Act and the requirements and prohibitions of this chapter. Such internal policies, procedures, and controls may provide for a housing government sponsored enterprise's consideration, evaluation, and, as warranted by the housing government sponsored enterprise's risk profile and AML/CFT program, implementation of innovative approaches to meet compliance obligations pursuant to the Bank Secrecy Act and this chapter.

(3) Designate one or more qualified individuals to be responsible for

coordinating and monitoring day-to-day compliance;

(4) Include an ongoing employee training program. A housing government sponsored enterprise may satisfy this requirement by training such persons or verifying that such persons have received training by a competent third party with respect to the products and services offered by the housing government sponsored enterprise; and

(5) Include independent, periodic AML/CFT program testing to be conducted by qualified personnel of the housing government sponsored enterprise or by a qualified outside party.

(b) The AML/CFT program and each of its components, as required under paragraphs (a)(1) through (5) of this section, must be documented and approved by the housing government sponsored enterprise's board of directors. Such documentation must be made available to FinCEN or its designee upon request. The AML/CFT program must be subject to oversight by the housing government sponsored enterprise's board of directors, or equivalent governing body.

(c) The duty to establish, maintain, and enforce the AML/CFT program must remain the responsibility of, and be performed by, persons in the United States who are accessible to, and subject to oversight and supervision by, FinCEN and the appropriate Federal functional regulator.

§ 1030.320 [Amended]

■ 33. Amend § 1030.320 by removing paragraph (g).

Andrea M. Gacki,

Director, Financial Crimes Enforcement Network.

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