### 112TH CONGRESS 1ST SESSION

# H. R. 3677

To authorize the Secretary of Housing and Urban Development to establish a national program to create jobs and increase economic development in underserved areas by promoting cooperative development.

## IN THE HOUSE OF REPRESENTATIVES

December 15, 2011

Mr. Fattah (for himself, Mr. Brady of Pennsylvania, Ms. Lee of California, and Mr. Tierney) introduced the following bill; which was referred to the Committee on Financial Services

# A BILL

- To authorize the Secretary of Housing and Urban Development to establish a national program to create jobs and increase economic development in underserved areas by promoting cooperative development.
  - 1 Be it enacted by the Senate and House of Representa-
  - 2 tives of the United States of America in Congress assembled,
  - 3 SECTION 1. SHORT TITLE.
  - 4 This Act may be cited as the "National Cooperative
  - 5 Development Act".
  - 6 SEC. 2. FINDINGS AND PURPOSE.
  - 7 (a) FINDINGS.—The Congress finds that Federal pol-
  - 8 icy can promote cooperative development in underserved

areas, which demonstrably has the following benefits for 2 communities located in such areas: 3 (1) Advancement of local economic stability. 4 (2) An increase of local circulation of capital, 5 thereby increasing economic multipliers and the im-6 pact of community investment to spur locally ori-7 ented economic growth. 8 (3) Developing, attracting, and anchoring new 9 productive capital in low-income communities. 10 (4) Expansion of investment opportunities and asset creation for low- and moderate-income Ameri-11 12 cans. 13 (b) Purpose.—The purpose of this Act is to estab-14 lish a Federal program that will create jobs and increase 15 economic development in underserved areas by promoting cooperative development in such areas. 16 17 SEC. 3. DEFINITIONS. 18 In this Act: 19 (1) Secretary.—The term "Secretary" means 20 the Secretary of Housing and Urban Development, 21 or his or her designee. 22 (2) National cooperative development 23 PROGRAM.—The term "National Cooperative Development Program" means the program established 24

under section 4(a).

25

- (3)NATIONAL COOPERATIVE DEVELOPMENT CENTER.—The term "national cooperative develop-ment center" means a nonprofit organization, college, or university, or a group of such organizations colleges, or universities, selected by the Secretary pursuant to section 4(b)(1) to award national center funds to local cooperative development centers and cooperative organizations, and carry out other duties and responsibilities in accordance with this Act.
  - (4) Local cooperative development center.—The term "local cooperative development center" means a nonprofit organization, college, or university, or a group of such organizations, colleges, or universities, with expertise in establishing and developing cooperative organizations.
  - (5) COOPERATIVE ORGANIZATION.—The term "cooperative organization" means an autonomous association of persons united voluntarily to meet their common economic, social, and cultural needs and aspirations through a jointly owned and democratically controlled enterprise.
  - (6) COOPERATIVE DEVELOPMENT.—The term "cooperative development" means technical assistance provided for the purpose of—

1	(A) providing financial forecasting, feasi-
2	bility analysis, business planning, and other
3	preparatory activity to ensure that a coopera-
4	tive organization, or organizations that are in
5	the process of establishing such an organiza-
6	tion, are grounded in sound business practices;
7	(B) assisting with establishing incorpora-
8	tion documents, bylaws, and policies that ensure
9	that cooperative organizations—
10	(i) adhere to legal obligations of a
11	local or State government or the Federal
12	Government; and
13	(ii) are governed by transparent and
14	agreed-upon rules;
15	(C) educating, with respect to how cooper-
16	ative organizations function—
17	(i) board members, management, and
18	employees of cooperative organizations;
19	(ii) local communities affected by such
20	organizations and the general public; and
21	(iii) professionals involved in coopera-
22	tive development;
23	(D) providing organizational planning for
24	cooperative organizations, including board meet-

1	ings and board development, and strategic plan-
2	ning;
3	(E) hosting networking activities and con-
4	ferences involving cooperative organizations, en-
5	tities that work with such organizations, and
6	professional organizations that engage in coop-
7	erative development;
8	(F) providing professional development of
9	professionals involved in cooperative develop-
10	ment by offering training focused on coopera-
11	tive development; and
12	(G) providing administrative and oper-
13	ational set-up of cooperative organizations.
14	(7) ELIGIBLE PROJECT.—The term "eligible
15	project" means a project that—
16	(A) meets the eligibility criteria established
17	by the national cooperative development center
18	pursuant to section $5(a)(1)(E)$ ; and
19	(B) serves an underserved area.
20	(8) National center funds.—The term "na-
21	tional center funds" means grant funds awarded to
22	the national cooperative development center by the
23	Secretary under the National Cooperative Develop-
24	ment Program.
25	(9) Underserved Area.—

1	(A) In General.—The term "underserved
2	area" means an area located within—
3	(i) a census tract that is defined as
4	low- or moderate-income by the Bureau of
5	the Census of the Department of Com-
6	merce;
7	(ii) a population census tract that is
8	treated as a low-income community under
9	section 45D(e) of the Internal Revenue
10	Code of 1986; or
11	(iii) subject to subparagraph (B), an
12	area that—
13	(I) is adjacent to an area that
14	meets the requirements of either
15	clause (i) or (ii); and
16	(II) is given special approval by
17	the national cooperative development
18	center to be classified as an under-
19	served area.
20	(B) Limitation.—The national coopera-
21	tive development center shall limit the number
22	of projects funded under the National Coopera-
23	tive Development Program that are located in
24	an area described in subparagraph (A)(iii).

1	(10) Women- and minority-owned busi-
2	NESS.—The term "women- and minority-owned busi-
3	ness" shall have the meaning given such term in
4	regulations prescribed by the Secretary.
5	SEC. 4. ESTABLISHMENT OF NATIONAL COOPERATIVE DE-
6	VELOPMENT PROGRAM AND SELECTION OF
7	THE NATIONAL CENTER.
8	(a) Establishment of Program.—The Secretary
9	shall establish a program to be known as the "National
10	Cooperative Development Program" to carry out the pur-
11	pose described in section 2(b).
12	(b) Selection of National Cooperative Devel-
13	OPMENT CENTER.—
14	(1) IN GENERAL.—Not later than 1 year after
15	the date of the enactment of this Act, the Secretary
16	shall select, through a competitive process, and enter
17	into a grant agreement with a national cooperative
18	development center that shall carry out its duties
19	and responsibilities in accordance with this Act.
20	(2) Considerations.—In selecting the na-
21	tional cooperative development center under para-
22	graph (1), the Secretary shall take into consider-
23	ation the following:

1	(A) The extent that the national coopera-
2	tive development center has demonstrated ex-
3	pertise in cooperative development.
4	(B) The experience that such national cen-
5	ter has in providing—
6	(i) technical and financial assistance
7	to cooperative organizations in underserved
8	areas; and
9	(ii) educational resources to such or-
10	ganizations.
11	(c) Submittal of Strategic Plan to Secretary
12	BY THE NATIONAL CENTER.—
13	(1) In general.—Not later than 90 days after
14	the Secretary has selected the national cooperative
15	development center under subsection (b)(1), such
16	national center shall submit to the Secretary a stra-
17	tegic plan that outlines how the national center in-
18	tends on utilizing national center funds, and such
19	plan shall specifically include—
20	(A) a proposed budget, including the pro-
21	posed administrative costs;
22	(B) a detailed description of how the na-
23	tional center will use national center funds to
24	promote, or engage in, cooperative development;
25	and

1	(C) other pertinent information that the
2	Secretary may require.
3	(2) REVIEW OF PLAN.—The Secretary shall re-
4	view the strategic plan submitted under paragraph
5	(1) and ensure that the administrative costs will not
6	exceed the limitation provided under section
7	5(a)(2)(B)(i).
8	(3) APPROVAL REQUIRED.—Not later than 60
9	days after the submittal of the strategic plan under
10	paragraph (1), the Secretary shall approve or reject
11	such plan. In the case that the Secretary—
12	(A) approves such plan, the Secretary shall
13	disperse national center funds within 1 year
14	after such approval; or
15	(B) rejects such plan, not later than 60
16	days after such rejection, such national center
17	shall resubmit a revised plan.
18	(d) Establishing Performance Targets.—
19	(1) HUD.—The Secretary shall establish per-
20	formance targets for the national cooperative devel-
21	opment center, which shall include, at a minimum,
22	the following requirements:
23	(A) Focus on women- and minority-
24	OWNED COOPERATIVE ORGANIZATIONS.—A sig-
25	nificant percentage of projects funded with na-

1	tional center funds shall involve cooperative or-
2	ganizations that are women- or minority-owned
3	(B) Focus on underserved areas.—A
4	substantial portion of the projects funded by
5	local cooperative development centers with na-
6	tional center funds shall serve communities lo-
7	cated in an underserved area.
8	(C) Effectiveness of assistance.—As-
9	sistance provided by the national cooperative
10	development center to local cooperative develop-
11	ment centers shall be evaluated based on—
12	(i) the level of responsiveness of the
13	national cooperative development center to
14	requests for assistance;
15	(ii) the ability of the national coopera-
16	tive development center to craft programs
17	that help local cooperative development
18	centers establish new cooperative organiza-
19	tions; and
20	(iii) measurable economic results in
21	local communities that local cooperative de-
22	velopment centers serve.
23	(2) Local cooperative development cen-
24	TERS.—Each local cooperative development center
25	awarded national center funds shall establish, in co-

1	ordination with the national cooperative development
2	center, performance targets that must be met at the
3	end of each year in which the entity receives grant
4	funds. Such targets shall be approved by the na-
5	tional cooperative development center.
6	SEC. 5. NATIONAL COOPERATIVE DEVELOPMENT CENTER.
7	(a) Duties of the National Cooperative De-
8	VELOPMENT CENTER.—
9	(1) In general.—The national cooperative de-
10	velopment center shall—
11	(A) submit to the Secretary a strategic
12	plan in accordance with section $(4)(c)(1)$ ;
13	(B) develop technical assistance, edu-
14	cational, and other materials to assist local co-
15	operative development centers that are receiving
16	national center funds develop cooperative orga-
17	nizations;
18	(C) monitor and evaluate the performance
19	of such local centers;
20	(D) provide guidance, information on best
21	practices, and technical assistance to commu-
22	nities seeking to establish cooperative organiza-
23	tions;

1	(E) establish the eligibility criteria for
2	projects to be carried out using national center
3	funds; and
4	(F) develop program and reporting guide-
5	lines, as approved by the Secretary.
6	(2) Use of national center funds.—
7	(A) In general.—The national coopera-
8	tive development center may use national center
9	funds to undertake activities that promote coop-
10	erative development, including—
11	(i) distributing national center funds
12	to local cooperative development centers,
13	either selected under clause (i) of subpara-
14	graph (C) or established under subsection
15	(b), in accordance with such subparagraph;
16	(ii) partnering with a financial institu-
17	tion to—
18	(I) establish a revolving loan pro-
19	gram, subject to the limitation under
20	subparagraph (B)(ii)(II), that will
21	provide loans to cooperative organiza-
22	tions; and
23	(II) develop other loan programs
24	and financial products that can be
25	accessed by local cooperative develop-

1	ment centers to support the develop-
2	ment and retention of cooperative or-
3	ganizations;
4	(iii) providing technical assistance in
5	areas where local cooperative development
6	centers do not provide such assistance, es-
7	pecially assistance for cooperative organi-
8	zations at the national level;
9	(iv) funding reasonable administrative
10	costs approved by the Secretary in accord-
11	ance with section $4(c)(3)$ ;
12	(v) providing funding for ongoing pro-
13	fessional training of providers of technical
14	assistance and supporting existing profes-
15	sional development training for organiza-
16	tions engaged in cooperative development;
17	(vi) establishing and developing local
18	cooperative development centers pursuant
19	to subsection (b); and
20	(vii) carrying out any other activities
21	that promote cooperative development, as
22	determined by the Secretary.
23	(B) Allocation of national center
24	FUNDS.—The national cooperative development

1	center shall allocate national center funds in the
2	following manner:
3	(i) Shall reserve not more than 10
4	percent for administrative purposes.
5	(ii) Of the national center funds not
6	allocated for administrative costs under
7	clause (i)—
8	(I) 55 percent shall be awarded
9	to local cooperative development cen-
10	ters; and
11	(II) 45 percent shall be allocated
12	to establish the revolving loan pro-
13	gram referred to clause (ii)(I) of sub-
14	paragraph (A) and undertake any
15	other activity described under such
16	subparagraph.
17	(C) Distribution of National Center
18	FUNDS TO LOCAL COOPERATIVE DEVELOPMENT
19	CENTERS.—
20	(i) In general.—The national coop-
21	erative development center shall select,
22	through a competitive process, and enter
23	into a grant agreement, for a period of no
24	more than 3 years, with local cooperative
25	development centers to promote, or engage

1	in, cooperative development in accordance
2	with this Act.
3	(ii) Criteria for selection.—The
4	national cooperative development center
5	shall, in consultation with the Secretary,
6	establish the criteria for selecting the local
7	cooperative development centers under
8	clause (i), taking into account the consid-
9	erations under clause (iii).
10	(iii) Considerations.—In selecting
11	local cooperative development centers
12	under clause (ii), the national cooperative
13	development center shall take into consid-
14	eration the following:
15	(I) The technical capacity to
16	carry out eligible projects.
17	(II) The ability to deliver tech-
18	nical assistance in underserved areas.
19	(III) The capacity and commit-
20	ment to offering cooperative develop-
21	ment in underserved areas.
22	(IV) The ability to come up with
23	the expected matching funding of not
24	less than 15 percent of national funds

1	received by the local cooperative devel-
2	opment center.
3	(V) The presence of eligible
4	projects.
5	(VI) The track record in devel-
6	oping successful cooperative organiza-
7	tions.
8	(VII) The degree of community
9	engagement and support.
10	(VIII) The ability to have a posi-
11	tive economic impact on an area
12	through job creation or retention, af-
13	fordable housing creation, or wealth
14	creation.
15	(IX) Such other qualities as the
16	national cooperative development cen-
17	ter may determine.
18	(D) Multi-year funding permitted.—
19	The national cooperative development center
20	may award national center funds to a local co-
21	operative development center for more than 1
22	fiscal year.
23	(E) VIOLATION OF GRANT AGREEMENT.—
24	If the national cooperative development center
25	determines that an entity awarded grant funds

1	under National Cooperative Development Pro-
2	gram has not met the performance targets es-
3	tablished pursuant to section 4(d), is not mak-
4	ing reasonable progress toward meeting such
5	measures, or is otherwise in violation of the
6	grant agreement, the national center may—
7	(i) withhold financial assistance until
8	the performance measures are met; or
9	(ii) terminate the grant agreement es-
10	tablished under section 5(a)(2)(C)(i).
11	(b) Establishment of New Local Cooperative
12	DEVELOPMENT CENTERS.—
13	(1) In general.—The national cooperative de-
14	velopment center may establish up to 3 local cooper-
15	ative development centers in each fiscal year.
16	(2) Selection criteria.—The national coop-
17	erative development center shall establish the criteria
18	for the selection of organizations that form the local
19	cooperative development centers established under
20	subparagraph (1).
21	(3) LOCATION.—In addition to the criteria es-
22	tablished pursuant to subparagraph (2), a local co-
23	operative development center established under sub-
24	paragraph (1) shall be located in a region of the

1	United States or economic sector where no other								
2	local cooperative development centers are located.								
3	(4) Limitations on funding.—A local cooper-								
4	ative development center established under subpara-								
5	graph (1) may be awarded national center funds fo								
6	no more than 3 years. After the expiration of suc								
7	3-year period, in order to be eligible for a gran								
8	under the National Cooperative Development Pro								
9	gram, such local center would be required to com-								
10	pete for such funds in accordance with subsection								
11	(a)(2)(C).								
12	SEC. 6. LOCAL COOPERATIVE DEVELOPMENT CENTERS.								
13	(a) Use of Funds by Local Cooperative Devel-								
14	OPMENT CENTERS.—A local cooperative development cen-								
15	ter selected under section 5(a)(2)(C)(i) may use national								
16	center funds to undertake activities that promote coopera-								
17	tive development.								
18	(b) Availability of Funds.—								
19	(1) In general.—A local cooperative develop-								
20	ment center awarded national center funds shall—								
21	(A) obligate any such funds not later than								
22	3 years after the date on which the such funds								
23	were awarded to such local center; and								
24	(B) expend any such funds not later than								
25	4 years after such date.								

1	(2) Unobligated amounts.—If national cen-
2	ter funds awarded to a local cooperative development
3	center are not obligated by the period described in
4	paragraph (1)(A), the national cooperative develop-
5	ment center may rescind and award such funds to
6	another local cooperative development center in ac-
7	cordance with this Act.
8	(3) Report.—Not later than 1 year after re-
9	ceiving national center funds, and annually there-
10	after, a local cooperative development center selected
11	under section 5(a)(2)(C)(i) or established under sec-
12	tion 5(b) shall submit to the national cooperative de-
13	velopment center a report that includes—
14	(A) the total amount of grant funds that
15	have been expended;
16	(B) a description of the activities under-
17	taken by such local center;
18	(C) an evaluation of each project funded
19	with national center funds;
20	(D) an assessment of the economic impact
21	of the projects funded with national center
22	funds; and
23	(E) other information as the Secretary or
24	the national cooperative development center

may require.

25

### 1 SEC. 7. REPORT TO CONGRESS.

2	Not	later	than	3	years	after	the	date	of	the	enact-
_	- 100	10001	CIICUII	_	, CCC ~	CUI C C I	0	CLCC C C	O-	0	CITCOC

- 3 ment of this Act, and annually thereafter, the Secretary,
- 4 in collaboration with the national cooperative development
- 5 center, shall submit to Congress a report includes—
- 6 (1) information on the number of cooperatives
- 7 created;
- 8 (2) best practices from the local cooperative de-
- 9 velopment centers that are awarded national center
- funds and the economic benefits to the local commu-
- 11 nity in which such center serves resulting from such
- use of funds;
- 13 (3) an evaluation of performance targets estab-
- lished pursuant to section 4(d);
- 15 (4) case studies featuring select cooperative or-
- ganizations that benefitted from the National Coop-
- 17 erative Development Program; and
- 18 (5) any additional information, including statis-
- tics, that would help promote future cooperative de-
- velopment.

#### 21 SEC. 8. REGULATIONS.

- Not later than 180 days after the date of the enact-
- 23 ment of this Act, the Secretary shall issue regulations nec-
- 24 essary to carry out its provisions.

### 1 SEC. 9. AUTHORIZATION OF APPROPRIATIONS.

- 2 There are authorized to be appropriated to the Sec-
- 3 retary for the award of grants under the National Cooper-
- 4 ative Development Program, to remain available until ex-
- 5 pended—
- 6 (1) \$25,000,000 for fiscal year 2012;
- 7 (2) \$25,000,000 for fiscal year 2013;
- 8 (3) \$25,000,000 for fiscal year 2014;
- 9 (4) \$25,000,000 for fiscal year 2015; and
- 10 (5) \$25,000,000 for fiscal year 2016.

 $\bigcirc$